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BICSI Registered Communications Distribution Designer - RCDD v15 Sample Questions (Q248-Q253):

NEW QUESTION # 248
A global communications company's cloud-based platform will host its video network using both on - and off-shore learns. The program management office (PMO) assigns a program manager with little experience executing global initiatives.
What should the program manager do to resolve competing resource needs within components that could impact the entire program's overall delivery date?

- A. Revisit assignments on a weekly basis to manually level resources thereby limiting burn-out and preventing underutilization
- B. Require project managers to perform resource levelling in their schedules to automatically take into account availability and dependencies tor key resources.
- C. Optimize integration of the component projects by working with the project managers to align resource skill sets and availability to the program
- D. Improve communications between the project managers to gain efficiencies in resource assignments

Answer: C

NEW QUESTION # 249

A program will generate revenue for several years after it ends. The program manager and the operations manager, who are accountable for managing the benefits after program closure, are in disagreement. The operations manager is concerned that information necessary for managing the processes and benefits after program closure will be unavailable. The program manager expresses that managing the benefits after program closure is not within the scope and must be managed through the scope management plan.

What should the program sponsor do?

- A. Direct the operations manager to allocate a resource to the program to ensure that knowledge transfer and process development occur before closure
- B. Direct the operations manager to allocate the necessary resources to establish proper plans for accepting the benefits and processes after program closure.
- C. Direct the program manager to develop the necessary plans to ensure benefits can be transitioned and sustained after program closure.
- D. Direct the program manager to assess the impact of this change and follow the established change management process

Answer: C

NEW QUESTION # 250

A program manager is concerned because several change requests in a component project are causing delays to the program's work package milestones. There are insufficient skilled resources within the component project to complete both the change requests and the milestone tasks.

What should the program manager do next to address this risk?

- A. Add the lack of skilled resources to facilitate the large number of change requests to the issue log
- B. Mandate that no component project change requests will be processed until overdue milestones have been completed and update the risk register to reflect this
- C. Prioritize which resources are critical to the project based on an impact analysis of the critical change requests and update the program roadmap.
- D. Prioritize which change requests are critical to the project based on an impact analysis, resource only critical change requests until overdue milestones are achieved, and update the risk register

Answer: D

NEW QUESTION # 251

The program manager wants to increase the team's commitment to the program objectives. The program manager should do which of the following?

- A. Work with the sponsor, program stakeholders, and the program management office to identify the organization's best practices
- B. Work with the sponsor lo identify the organization's best practices
- C. Work with the program stakeholders and program management office to identify the organization's best practices
- D. Work with the program management office to identify the organization's best practices

Answer: A

NEW QUESTION # 252

A hotel chain initiates a program to expand meeting offerings to include telecommunications technology and virtual meetings. The program has component projects, each of which requires team members to have different technical skills and expertise. The program manager assembles a team of project managers to lead each of the projects, and learns that the desired resources will not be available at the start of the program

As a result, the program manager must do which of the following'?

- A. Apply resource leveling considering the constraints of time, budget, and quality
- B. Assign the tasks on the critical path to the resources available to adhere to the project schedule
- C. Delay the start of the program until the assigned resources are available
- D. Utilize team members that are currently available, even though they do not have the expertise needed.

Answer: A

NEW QUESTION # 253

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