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BICSI Registered Communications Distribution Designer - RCDD v15 Sample Questions (Q218-Q223):

NEW QUESTION # 218

A program manager prepares the program for review to secure funding by senior management. Which of the following must the program manager identify when creating the program charter?

- A. Process within the organization that will be needed to deliver the product
- B. Milestone dates, budget, and staff details that support it
- C. Assumptions incorporated into the benefits management plan
- D. **Key decision makers or stakeholders in the program and their expectations and interests**

Answer: D

NEW QUESTION # 219

The program sponsor requests a weekly performance report. The tools and techniques to monitor and control program performance include which of the following?

- A. Delphi technique, scatter diagram, Pareto chart, and organization charts
- B. Earned value management, financial reporting systems, performance measurement techniques and program management information systems
- C. Interviewing, SWOT analysis, run chart and matrix-based charts
- D. Program management performance variances, business criteria reweighting, root cause identification, and statistical sampling

Answer: B

NEW QUESTION # 220

A program was kicked off, but one of the key stakeholders was not present at the kick-off meeting.

What should the program manager do to ensure that the key stakeholder is familiar with the program's benefits and supports the program?

- A. Note stakeholder communication needs in the communications management plan and document their expectations in the benefits management plan
- B. Meet with the stakeholder to ensure stakeholder communication needs are documented in the communications management plan and that their expectations of benefits are documented in the benefits management plan
- C. Meet with the stakeholder to ensure stakeholder communication needs are documented in the communications management plan and that their expectations of benefits are documented in the benefits sustainment plan
- D. Note stakeholder communication needs in the program charter and document their expectations in the benefits sustainment plan

Answer: B

NEW QUESTION # 221

During program execution, how does a program manager ensure that benefits are being realized in accordance with program governance*?

- A. By reviewing the program business case
- B. By reviewing the benefits management plan
- C. By updating the benefits register
- D. By conducting benefits analysis and planning

Answer: C

NEW QUESTION # 222

A program manager is concerned because several change requests in a component project are causing delays to the program's work package milestones. There are insufficient skilled resources within the component project to complete both the change requests and the milestone tasks.

What should the program manager do next to address this risk?

- A. Mandate that no component project change requests will be processed until overdue milestones have been completed and update the risk register to reflect this
- B. Prioritize which change requests are critical to the project based on an impact analysis, resource only critical change requests until overdue milestones are achieved, and update the risk register
- C. Add the lack of skilled resources to facilitate the large number of change requests to the issue log
- D. Prioritize which resources are critical to the project based on an impact analysis of the critical change requests and update the program roadmap.

Answer: B

NEW QUESTION # 223

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