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The CCBA exam is ideal for individuals who have at least two to three years of experience in business analysis and are looking to advance their careers. CCBA Exam covers a range of topics, including business analysis planning and monitoring, elicitation and collaboration, requirements life cycle management, strategy analysis, and solution evaluation. CCBA exam is designed to test a candidate's knowledge and understanding of key concepts in these areas and their ability to apply them in real-world scenarios.

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The CCBA certification is globally recognized and demonstrates a professional's commitment to business analysis excellence. Certified CCBA professionals have demonstrated competency in various areas of business analysis and are well-positioned to

contribute to the success of the organizations they serve. Passing the CCBA Exam requires rigorous preparation, including studying the BABOK guide and practicing with sample questions. However, for those who are successful, it is a significant achievement that can open the door to new growth opportunities in their careers.

IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q542-Q547):

NEW QUESTION # 542

As a candidate for CCBA, you should be able to recognize the activities associated with each knowledge area. Which of the following are business analysis planning and monitoring activities? Each correct answer represents a complete solution.

- A. Job shadowing
- B. Planning how requirements will be approached, traced, and prioritized
- C. Defining and determining business analysis processes
- D. Identifying stakeholders

Answer: B,C,D

Explanation:

Explanation

Business analysis planning and monitoring includes tasks that organize and coordinate the efforts of business analysis professionals and stakeholders. These tasks produce outputs that are used as guidance for the other tasks1. Some of the activities involved in this knowledge area are:

Planning how requirements will be approached, traced, and prioritized. This involves defining the requirements life cycle, the level of detail and quality of the requirements, the traceability approach, and the prioritization methods2.

Identifying stakeholders. This involves determining who are the key individuals or groups that have an interest or influence on the solution or the business need, and analyzing their needs, expectations, and level of involvement2.

Defining and determining business analysis processes. This involves selecting the appropriate business analysis approach (such as predictive, adaptive, or hybrid), defining the deliverables and activities, and estimating the effort and resources needed for the business analysis work2.

Job shadowing, on the other hand, is not a business analysis planning and monitoring activity, but an elicitation technique. It involves observing a stakeholder performing their work tasks to gain a better understanding of their needs and challenges 2. References: 2: CBAP/CCBA Certified Business Analysis Study Guide, 2nd Edition, by Susan Weese and Terri Wagner, Wiley, 2011. 1: A) Business Analysis Planning and Monitoring | The International Institute of Business Analysis Planning.

NEW QUESTION # 543

Which of the following documents graphically depicts the project team members and displays their interrelationship for a specific project?

- A. Project team directory
- B. Project organization chart
- C. Project scope statement
- D. Project charter

Answer: B

NEW QUESTION #544

All of the following statements are true regarding a brainstorming session during requirements elicitation except for which one?

- A. All ideas should be shared without any discussion, criticism, or evaluation.
- B. All ideas should be visibly recorded.
- C. The ideas should be generated with a cost or time estimate.
- D. The number of ideas should not be limited.

Answer: C

Explanation:

Explanation

During a brainstorming session, there is not a time or cost estimate consideration; the participants should generate as many ideas as

possible.

Answer A is incorrect. This is a true statement; all ideas should be visibly recorded.

Answer D is incorrect. This is a true statement; all ideas should be shared without any discussion, criticism, or evaluation.

Answer B is incorrect. This is a true statement: the number of ideas should not be limited.

NEW QUESTION # 545

A business analyst (BA) is identifying the functions and features required for a new enterprise software solution. The BA reviews historical documents about the current business processes and then interviews each stakeholder group, individually, asking Questions about current business processes. The BA compares the information obtained during the stakeholder interviews with the information gathered from the historical documents. Which activity is the BA performing with this approach?

- A. Confirmation of elicitation results
- B. Verification of requirements
- C. Validation of requirements
- D. Capture of elicitation outcomes

Answer: C

NEW QUESTION #546

A company wants to increase transaction service offerings using its on-line channels. The existing application already has some of the required functionality. A new project has been initiated to implement the additional capabilities but the company management is unsure of the complexity of the project. What exercise must be carried out to determine the changes needed in the new application?

- A. Identify internal solution component dependencies
- B. Perform gap analysis of current and future states
- C. Evaluate competitor applications
- D. Assess organizational culture

Answer: B

Explanation:

Explanation

According to the BABOK® Guide, gap analysis is a technique that is used to compare the current state and the future state of an organization, and identify the differences or gaps between them. Gap analysis can help to determine the changes needed in the new application by identifying the existing functionality, the desired functionality, and the gaps that need to be addressed. Gap analysis can also help to estimate the complexity of the project by assessing the size and impact of the gaps, and the effort and resources required to close them.

References: BABOK® Guide, Version 3, Chapter 10, Section 10.17; Business Analysis Expert Certification, CCBA® | IIBA®, Section "What Should I know to be CCBA Certified?"

NEW QUESTION #547

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