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## **APICS CPIM-8.0 Exam Syllabus Topics:**

Topic	Details
Topic 1	Quality, Technology, and Continuous Improvement: This section assesses skills of Quality Assurance Specialists, focusing on quality assurance methodologies enhanced by technology to drive continuous improvement efforts. A key skill measured here is "enhancing quality metrics."
Topic 2	Demand: This section evaluates the abilities of Demand Analysts in managing demand through forecasting techniques. It explores sources of demand data for accurate forecasting and evaluating forecast performance to improve future predictions. One important skill evaluated is "forecasting demand accurately."

Topic 3	Inventory: The inventory module evaluates the skills of Inventory Controllers, covering inventory planning principles such as determining optimal stock levels based on costs versus benefits analysis metrics like ABC classification systems used globally today along with itemized inventory control mechanisms ensuring efficient stock turnover rates while minimizing holding costs. Distribution: This section measures the abilities of Logistics Coordinators, focusing on distribution network design principles that optimize replenishment orders efficiently while considering reverse logistics practices aimed at reducing waste through proper disposal methods according to environmental regulations.
Topic 4	Sales and Operations Planning: This module assesses the skills of Operations Planners in terms of sales and operations planning processes. It includes understanding the purpose of S&OP, creating aggregate demand plans, and reconciling these plans to ensure alignment between sales forecasts and operational capabilities. A crucial skill measured is "reconciling supply-demand gaps."
Topic 5	Supply Chains and Strategy: This section of the exam measures the skills of Supply Chain Managers and covers various aspects related to supply chains, including their interaction with the environment and strategic objectives. It delves into developing organizational strategies, functional strategies, performance monitoring using KPIs, risk management, capital equipment management, and sustainability strategies. A key skill assessed here is "analyzing market trends."
Topic 6	Supply: This module tests the competencies of Procurement Specialists in managing supply chains effectively. It involves creating master schedules for production planning, maintaining these schedules over time, material requirements planning (MRP), capacity requirements planning (CRP), supplier management practices, and purchasing strategies during product life cycle changes. A key skill measured here is "validating master schedules."

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# APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q451-Q456):

#### **NEW QUESTION #451**

An organization has been the subject of increasingly sophisticated phishing campaigns in recent months and has detected unauthorized access attempts against its Virtual Private Network (VPN) concentrators. Which of the following implementations would have the GREATEST impact on reducing the risk of credential compromise?

- A. Implementing tougher encryption on the VPN
- B. Implementing advanced endpoint protection on user endpoints
- C. Implementing Multi-Factor Authentication (MFA)
- D. Increasing the network password complexity requirements

#### Answer: C

#### **NEW QUESTION #452**

The primary outcome of frequent replenishments in a distribution requirements planning (DRP) system is that:

- A. transportation costs decrease.
- B. more efficient load consolidation occurs.
- C. lead times to customers decrease.
- D. the level of required safety stock is reduced.

#### Answer: D

#### Explanation:

The primary outcome of frequent replenishments in a distribution requirements planning (DRP) system is that the level of required safety stock is reduced. Safety stock is the extra inventory that is held to protect against demand uncertainty or supply variability. Frequent replenishments mean that the inventory is replenished more often and in smaller quantities, which reduces the risk of stockouts and the need for safety stock.

Frequent replenishments also improve the inventory visibility and accuracy, which enable better demand forecasting and inventory planning. By reducing the safety stock, the company can lower its inventory carrying costs, free up working capital, and increase its inventory turnover. The other options are not correct, as they are not the primary outcome of frequent replenishments, but rather possible benefits or drawbacks of frequent replenishments, depending on the situation:

- \* Lead times to customers decrease: This may or may not be true, depending on the distance between the distribution centers and the customers, the transportation mode and frequency, and the customer service level. Frequent replenishments may reduce the lead times if the distribution centers are closer to the customers and the transportation is fast and reliable. However, frequent replenishments may also increase the lead times if the distribution centers are far from the customers and the transportation is slow and infrequent.
- \* Transportation costs decrease: This may or may not be true, depending on the transportation mode, distance, and volume. Frequent replenishments may reduce the transportation costs if the transportation mode is economical, the distance is short, and the volume is high. However, frequent replenishments may also increase the transportation costs if the transportation mode is expensive, the distance is long, and the volume is low.
- \* More efficient load consolidation occurs: This is unlikely to be true, as frequent replenishments usually mean smaller shipments that are less likely to fill the capacity of the transportation vehicles. Load consolidation is the process of combining multiple shipments into one larger shipment to optimize the transportation efficiency and reduce the transportation costs. Frequent replenishments may reduce the opportunities for load consolidation and increase the transportation inefficiency and costs. References:
- \* [CPIM Part 2 Section A Topic 4 Distribution Planning]
- \* Distribution Requirements Planning (DRP) in Supply Chain
- \* What is DRP? (A Comprehensive Guide on Distribution Requirements Planning)
- \* Safety Stock: The Ultimate Guide
- \* Load Consolidation

### **NEW QUESTION #453**

A vendor has been awarded a contract to supply key business software. The vendor has declined all requests to have its security controls audited by customers. The organization insists the product must go live within 30 days. However, the security team is reluctant to allow the project to go live.

What is the organization's BEST next step?

- A. Shift the negative impact of the risk to a cyber insurance provider, i.e., risk transference.
- B. Document a risk acceptance, in accordance with internal risk management procedures, that will allow the product to golive.
- C. Gain assurance on the vendor's security controls by examining independent audit reports and any relevant certifications the vendor can provide.
- D. Evaluate available open source threat intelligence pertaining to the vendor and their product.

#### Answer: C

#### **NEW QUESTION #454**

A health care organization's new cloud-based customer-facing application is constantly receiving security events from dubious sources. What BEST describes a security event that compromises the confidentiality, integrity or availability of the application and data?

- A. Breach
- B. Attack
- C. Failure
- D. Incident

#### Answer: A

#### **NEW QUESTION #455**

Based on the above table, calculate the mean absolute deviation (MAD).

Month	Actual	Forecast	Variation
1	80	50 COY	-30
2	50	rrento.	-10
3	11050 ST	75	25
4	75	65	-10
Total	255	230	<u></u>

- A. 0
- B. 18.75
- C. 6.25
- D. 1

#### Answer: C

#### Explanation:

The mean absolute deviation (MAD) is a measure of variability that indicates the average distance between observations and their mean. MAD uses the original units of the data, which simplifies interpretation. Larger values signify that the data points spread out further from the average. Conversely, lower values correspond to data points bunching closer to it. The mean absolute deviation is also known as the mean deviation and average absolute deviation1.

The formula for the mean absolute deviation is the following:

MAD = (#|X - X#|) / N

Where:

\*X = the value of a data point

\*X# = the mean of the data points

\*|X - X#| =the absolute deviation of a data point from the mean

\*N =the number of data points

\*# = the summation symbol

Based on the table, we can calculate the MAD as follows:

X# = (80 + 50 + 50 + 75) / 4 = 63.75

|X - X#| = |80 - 63.75|, |50 - 63.75|, |50 - 63.75|, |75 - 63.75| = 16.25, 13.75, 13.75, 11.25

\*MAD = (16.25 + 13.75 + 13.75 + 11.25) / 4 = 6.25

Therefore, the correct answer is B.

References = 1 CPIM Part 2 Exam Content Manual, Domain 3: Plan and Manage Demand, Task 3.1:

Develop, validate, and review demand plans, p. 23.

#### **NEW QUESTION #456**

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