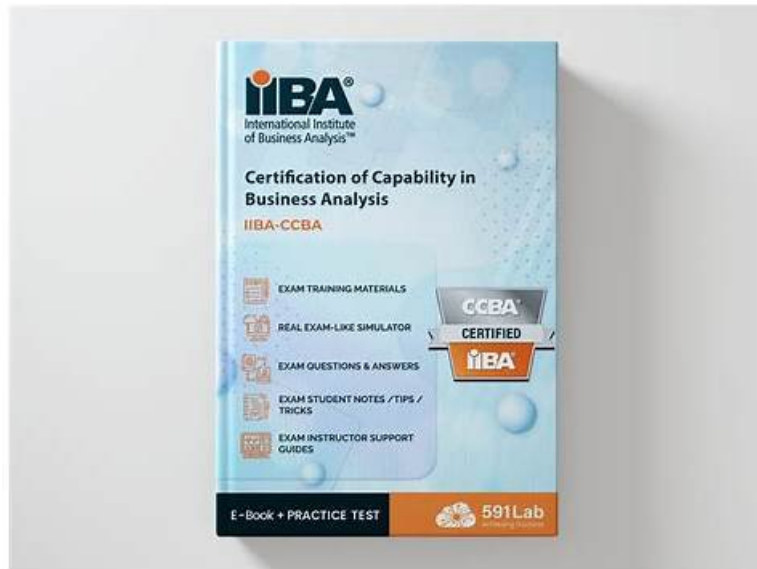


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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q176-Q181):

NEW QUESTION # 176

A new regulation results in organizations needing to change online contractual wording. A business analyst (BA) has elicited the requirements and documented them in a change control request. Where will the BA find out which stakeholder has the authority to approve, deny, or defer the change request?

- A. Governance approach
- B. Stakeholder engagement approach
- C. Information management approach
- D. Business analysis approach

Answer: A

Explanation:

Explanation

The BA can find out which stakeholder has the authority to approve, deny, or defer the change request from the governance approach. The governance approach defines how decisions are made regarding business analysis activities and deliverables. It specifies who are involved in making decisions, what are their roles and responsibilities, what are the criteria and processes for decision making, and how decisions are communicated and documented. The governance approach can help to identify which stakeholder has decision-making authority over change requests. References: : BABOK Guide v3, Section 2.4

NEW QUESTION # 177

What type of analysis can a business analyst perform to understand the functions of stakeholders, the location of stakeholders, the tasks stakeholders complete, and the stakeholders' concerns about the solution?

- **A. Stakeholder impact analysis**
- B. Organizational assessment
- C. Operational analysis
- D. Technical assessment

Answer: A

NEW QUESTION # 178

A business analyst (BA) plans to organize a focus group to bring all the interested parties together and discuss the issues and possible risks for the new initiative. Due to the geographical differences of each participant a videoconferencing service will be used to satisfy stakeholder preferences. Which approach is the BA defining?

- **A. Stakeholder collaboration**
- B. Issue management
- C. Release planning
- D. Stakeholder analysis

Answer: A

NEW QUESTION # 179

A stakeholder has requested an extremely detailed resolution to an issue during current state analysis that may consume about 20% of the estimated project effort. How should the business analyst (BA) handle the situation?

- A. Spend the required effort to develop the detail
- **B. Escalate the request to the project manager for reevaluation of the plan**
- C. Explain that the degree of effort may not be necessary at this stage
- D. Ask the project sponsor for additional funding

Answer: B

NEW QUESTION # 180

A business analyst (BA) is working on a project for a media company. The BA has verified, validated, and prioritized the requirements based on business benefits. During the development phase, the team discovered that the current viewer will no longer be supported by the provider. The technical team needs to either upgrade to the newer version with different features or find an alternate viewer. Given this new information, what is the next step for the BA?

- A. Communicate the technical constraints to customers.
- **B. Assess the impacts and re-prioritize the requirements based on technical constraints.**
- C. Continue the project as it is currently important to focus on customer satisfaction.
- D. Convince stakeholders that the business benefits are unachievable due to technical constraints.

Answer: B

Explanation:

Comprehensive and Detailed When new technical constraints arise, the BA must assess their impact and re-prioritize requirements accordingly to align with feasible solutions.

BABOK Guide (Chapter 5.5 - Assess Requirements Changes) states that assessing change impacts ensures alignment between requirements, business objectives, and technical feasibility.

Convincing stakeholders of failure (Option A) is not constructive.

Communicating constraints to customers (Option B) does not resolve the issue.

Continuing as planned (Option C) ignores the newly identified risks.

NEW QUESTION # 181

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