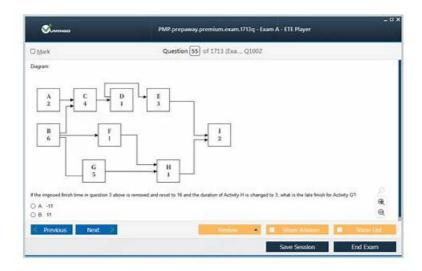
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PMI Project Management Professional (2025 Version) Sample Questions (Q192-Q197):

NEW QUESTION # 192

A company is implementing a project with team members located in different countries and time zones. Individual performance is satisfactory, but the team's performance as a whole is low, especially in terms of group activities.

What should the project manager do?

- A. Negotiate for new team members.
- B. Facilitate communication and team building.
- C. Review and update the communications management plan.
- D. Review and reassign team assignments.

NEW QUESTION #193

A food company is developing a new product using a predictive approach, and the product is currently in the testing phase Given the nature of the feedback of the tests, the project manager has decided to use an iterative approach At the end of one of the iterations, a new regulation related to the product is enacted.

What should the project manager do next?

- A. Conduct an iteration review to address the new regulation
- B. Include an assessment to verfy compliance in the next iteration
- C. Make a change request regarding the project's scope to ensure compliance.
- D. Start the tests over, adapting the trials to the new regulation

Answer: C

Explanation:

- * B. Include an assessment to verify compliance in the next iteration. This option may be too late, as the project may already be in violation of the new regulation by continuing the testing phase without making any adjustments. The project manager should not wait for the next iteration to assess the compliance, but rather initiate a change request as soon as possible to avoid any legal or ethical issues.
- * C. Conduct an iteration review to address the new regulation. This option may not be sufficient, as an iteration review is a meeting to inspect the work done in an iteration and obtain feedback from the stakeholders2. An iteration review may not be the appropriate forum to address the new regulation, as it may require more analysis, discussion, and approval from the CCB. The project manager should not rely on the iteration review alone to address the new regulation, but rather submit a change request to formally document and communicate the change.
- * D. Start the tests over, adapting the trials to the new regulation. This option may be wasteful, as it may disregard the work done and the feedback obtained in the previous iterations. The project manager should not start the tests over without following the change management process, as it may create confusion, inconsistency, and conflict among the project team and stakeholders. The project manager should not make any changes to the project without obtaining the necessary approval from the CCB. I hope this information helps you with your query. However, I suggest that you consult the official PMP and PBA reference materials and guides for more accurate and reliable information. Thank you for using Bing. References:

1: Perform Integrated Change Control 2: Iteration Review

NEW QUESTION # 194

What is the function of a Project Management Office (PMO)?

- A. To focus on the coordinated planning, prioritization, and execution of projects and subprojects that are tied to the parent organizations or the client's overall business objectives.
- B. To coordinate and manage the procurement of projects relevant to the parent organization's business objectives and to administer the project charters accordingly.
- C. To focus on the specified project objectives and to manage the scope, schedule, cost, and quality of the work packages.
- D. To administer performance reviews for the project manager and the project team members and to handle any personnel and payroll issues.

Answer: A

Explanation: Section: Planning

NEW QUESTION # 195

As head of the PMO, you will receive performance reports for all major projects. You decided to set a guideline for project managers as performance reporting should

- A. Collect work performance information on the status of deliverables
- B. Provide information at an appropriate level for each audience
- C. Provide earned value data for project forecasting

• D. Focus on cost and schedule variances rather than scope, resources, quality, and risks

Answer: B

Explanation:

Explanation/Reference:

Explanation:

Performance reporting is a tool and technique in manage communications. Performance reports range from simple status reports to more elaborate reports. The emphasis is to ensure performance reporting provides the needed information for each audience level.

NEW QUESTION # 196

In a fixed-budget project, the team has received a prioritized list of requirements and has nearly completed the first iteration. The CEO has decided to redirect the team to focus on creating a presentation for their upcoming technology summit. The CEO is not flexible about this request.

Which two actions should the project manager take? (Choose 2)

- A. Divide the team to continue working on both the presentation and the project work.
- B. Attempt to complete the presentation work alone so that the timeline is not negatively impacted.
- C. Ask the team to work overtime to make up the time lost by supporting the technology summit.
- $\bullet\,$ D. Request the CEO to assign some of the functional team members to work on the presentation.
- E. Determine a new target completion date for the project based on the redirection of the team.

Answer: D,E

Explanation:

In a fixed-budget project, scope or time shifts can only be accommodated by adjusting the schedule or reassigning available resources. Given the CEO's non-negotiable demand, the project manager must:

A: Engage the CEO to assign additional support resources (functional team members), easing the burden on the core team C: Adjust the delivery timeline to reflect the diversion of team efforts, ensuring realistic stakeholder expectations.

Option B may lead to burnout and ignores labor policies.

Option D risks both efforts being compromised.

Option E is ineffective and unsustainable for a project-level task.

References:

PMBOK Guide - Seventh Edition, Planning and Stakeholder Performance Domains PMI Scheduling Guidelines - Managing Schedule Impact

NEW QUESTION # 197

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