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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q91-Q96):

#### **NEW QUESTION #91**

Which test management control option is most appropriate to adopt under these circumstances? 2 credits

- A. Advise the user community regarding the reduced scope of requirements and the additional incremental delivery.
- B. Introduce mandatory evening and weekend working to retrieve the 3 week slippage.
- C. Arrange a meeting with the user community representatives to discuss the user interface.
- D. Reconsider the exit criteria and review the test plan in the context of the current situation.

#### Answer: D

#### **NEW QUESTION #92**

Which statement about defect management in hybrid software development is TRUE?

- A. When multiple teams are working in different development models, they will need to use different defect management tools
- B. Defect management meetings should be held more often by teams working in sequential ways than those working in Agile ways
- C. When multiple teams are working to different development models, fixes should be aligned to a separate plan that reflects the characteristics of their development model
- D. Defect management meetings should be held more often by teams working in Agile ways than those working in sequential ways

#### Answer: C

#### Explanation:

A hybrid approach often necessitates flexible planning across development models. Aligning defect fixes to the specific development characteristics ensures clarity and efficiency.

"The way in which defects are logged may vary depending on... the test level and the software development lifecycle model."

- ISTQB-CTFL Syllabus 2018 V3.1, section 5.6

#### **NEW QUESTION #93**

Identify THREE items that would be part of the work-breakdown structure showing the key testing activities for the acceptance test project. 2 credits (for 2 out of 3 correct 1 credit)

- · A. Work should be explicitly allocated to test completion, test management, installation and to training on using the system
- B. Activities to deploy the system in the user environment
- C. Regression testing in the second, third and fourth iterations
- D. Defining test environment requirements for system testing
- E. Reviews on requirements documentation
- F. Development activities for unit and integration testing
- G. Test planning, test case preparation and test execution for each of the four iterations

#### Answer: A,C,G

Explanation:

Explanation/Reference:

Explanation:

#### **NEW QUESTION #94**

In general which part of the testing activity is most difficult to estimate? 1 credit

- A. Test design
- B. Test management
- C. Test execution
- D. Test planning

Answer: C

#### **NEW OUESTION #95**

What is the purpose of tracking efficiency metrics for a formal review? [1]

- A. These metrics can be used to determine if the review was a good use of resources.
- B. These metrics can be used to determine the quality of the reviewed object.
- C. These metrics can be used to determine the speed with which defects were fixed.
- D. These metrics can be used to determine who participated in the review.

#### Answer: A

#### Explanation:

Efficiency metrics for a formal review are used to measure the cost-effectiveness of the review process, such as the time spent on the review, the number of defects found, and the return on investment1. These metrics can help to evaluate if the review was a good use of resources, such as human effort, money, and tools. Therefore, option B is the correct answer. Option A is incorrect because efficiency metrics do not track who participated in the review, but rather how they performed. Option C is incorrect because efficiency metrics do not measure the quality of the reviewed object, but rather the quality of the review process. Option D is incorrect because efficiency metrics do not measure the speed with which defects were fixed, but rather the speed with which defects were detected. Reference: 1: How to manage formal reviews & management audits? Skills, metrics ...

#### **NEW QUESTION #96**

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