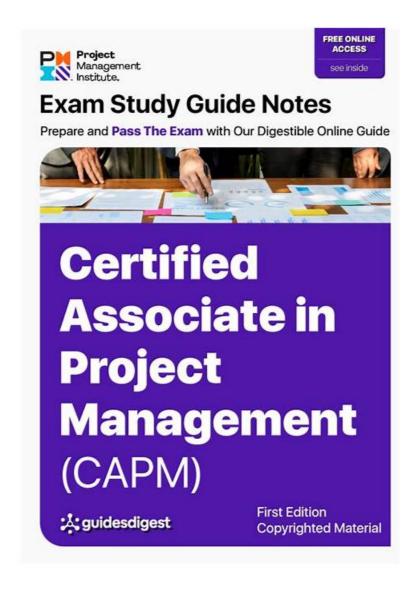
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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q219-Q224):

NEW QUESTION #219

Which type of risk diagram is useful for showing time ordering of events?

- A. Influence
- B. Decision tree
- C. Ishikawa
- D. Milestone

Answer: A

NEW QUESTION #220

During project execution, a team member has identified and then analyzed an opportunity that will yield a net saving of 10% and reduce time in the schedule by 20% Which strategy should the project manager adopt to accommodate this opportunity?

- A. Exploit the opportunity immediately, since the cost saving makes it worthwhile.
- B. Escalate to upper management to build awareness of the opportunity.
- C. Transfer the opportunity to a partner and start a partner contract.
- D. Create a trail of the opportunity before full adoption, because of the risk associated.

Answer: A

NEW QUESTION #221

Which is a list of organizational systems that may have an impact on a project?

- A. Organizational process assets, enterprise environmental factors, and corporate knowledge
- B. Internal policies, company procedures, and organizational resources
- C. Company culture, purchasing system, and project management information system
- D. Organizational structure, governance framework, and management elements

Answer: B

Explanation:

Section: Volume E

Explanation/Reference: https://www.greycampus.com/opencampus/project-management-professional/organizational- structure

NEW QUESTION # 222

Which procurement management process includes obtaining seller response, seller selection, and contract awarding?

- A. Conduct Procurements
- B. Plan Procurement
- C. Manage Procurement
- D. Perform Procurement

Answer: A

NEW QUESTION #223

Project contracts generally fall into which of the following three broad categories?

- A. Make-or-buy, lump-sum, cost-plus-incentive
- B. Fixed-price, cost reimbursable, time and materials
- C. Time and materials, fixed-price, margin analysis
- D. Make-or-buy, margin analysis, fixed-price

Answer: B

NEW QUESTION # 224

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