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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q79-Q84):

NEW QUESTION #79

Which of the following statements about the workshop investigation technique are TRUE?

- a) Permits the impartial, long-term observation of business activities.
- b) Allows statements and assertions to be immediately cross-checked with other participants.
- c) Provides an effective means of achieving consensus among stakeholders.
- d) Provides an opportunity to collect accurate quantitative data about business processes.
 - A. a and d only
 - B. a, c and d only
 - C. b and c only.
 - D. b, c and d only

Answer: C

Explanation:

The true statements about workshops are b and c. Workshops are collaborative, structured meetings involving multiple stakeholders. Statement (b) is true because having multiple stakeholders present allows the facilitator (often the BA) to immediately cross-check and resolve conflicting information or assumptions in real-time. Statement (c) is true because the group environment, led by a skilled facilitator, is highly effective for discussing differing viewpoints and working towards a consensus or agreed-upon outcome. Statement (a) is false as this describes formal observation, not a workshop. Statement (d) is false; workshops are primarily used to gather qualitative information (opinions, requirements, process logic), not to collect accurate quantitative data (e.g., process timings or volumes), which is usually obtained from documents or system logs.

(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Investigative Techniques, Workshops)

NEW QUESTION #80

What are the three levels of the business process hierarchy?

- A. Enterprise, departmental, actor-task
- B. Enterprise, event-response, actor-task.
- C. Event response, actor-task, user-step.
- D. Departmental, event-response, actor-task.

Answer: B

Explanation:

Business processes are typically organised into a three-level hierarchy to manage complexity and provide a clear line of sight from strategy to execution. The standard levels, moving from the highest to the lowest level of detail, are:

Enterprise (or Value Chain): The highest level, showing the core business functions (e.g., "Sell Product," "Develop Product"). Event-Response (or End-to-End): The mid-level, showing the process triggered by a business event and concluding with an outcome

(e.g., "Handle Customer Order").

Actor-Task (or Detailed/Procedure): The lowest level, showing the individual steps and actions taken by the actors to complete a process (e.g., "Check stock availability," "Package item").

Therefore, the three key levels that define this breakdown are Enterprise, event-response, actor-task.

(Reference: BCS Modelling Business Processes / BCS Business Analysis Practice - Business Process Hierarchy)

NEW QUESTION #81

Which of the following models might include the documentation of scenarios?

- A. A business activity model.
- B. A use case model.
- C. A corporate data model.
- D. A class model.

Answer: B

NEW QUESTION #82

When used for business analysis, what does a process model show?

- A. The cost differences between how a customer currently does something and how they would like to do something.
- B. An informal, detailed, description of a software system feature derived from an end user's perspective.
- C. A graphical representation of a business process or workflow and its related sub-processes.
- D. The detailed job description of the work to be performed by an individual.

Answer: C

Explanation:

A process model is a visual representation of a business process or workflow, showing how activities are performed and how they relate to one another. It is commonly used in business analysis to understand, analyze, and improve processes.

Key Characteristics of a Process Model:

Graphical Representation: Process models visually depict workflows and subprocesses, making them easier to understand.

Cost Differences: Cost analysis is not the primary purpose of a process model.

Job Descriptions: Process models focus on workflows, not individual job roles.

Software Features: Informal descriptions of software features are unrelated to process modeling.

Evaluation of Each Option:

A. A graphical representation of a business process or workflow and its related sub-processes:

This accurately describes the purpose and nature of a process model.

Conclusion: This is correct.

B. The cost differences between how a customer currently does something and how they would like to do something:

Cost differences are analyzed separately and are not part of process modeling.

Conclusion: This is not correct.

C . The detailed job description of the work to be performed by an individual:

Job descriptions are documented separately and are not part of process modeling.

Conclusion: This is not correct.

D. An informal, detailed, description of a software system feature derived from an end user's perspective:

This describes user stories or feature descriptions, not process models.

Conclusion: This is not correct.

NEW QUESTION #83

What are business case development, subject matter expertise and procurement all examples of?

- A. Personal knowledge competencies required by business analysts.
- B. Behavioural skill competencies required by business analysts.
- C. Business knowledge competencies required by business analysts.
- D. Technique competencies required by business analysts.

Answer: C

NEW QUESTION #84

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