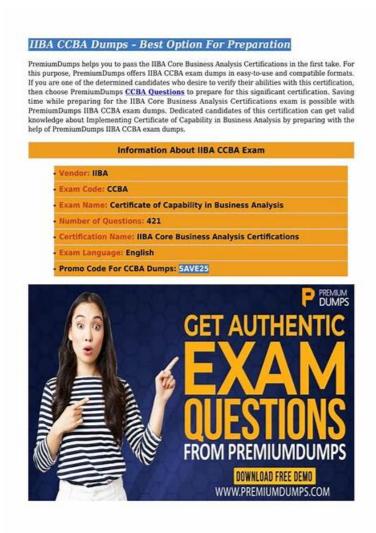
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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q447-Q452):

NEW QUESTION # 447

When can changes to requirements occur in a business analysis planning and monitoring assignment?

- A. Change to requirements can occur any time before the project scope statement is created.
- B. Change to requirements can occur at any time before the key stakeholders approve the identified requirements.
- C. Changes to requirements can occur at any time.
- D. Changes to requirements can occur any time after the project's change control system has been enacted.

Answer: C

Explanation:

Explanation

Changes to requirements can, and often do, happen at any time.

Answer D is incorrect. Just because the key stakeholders approve the requirements does not mean that they would not like to add requirements later in the project.

Answer C is incorrect. The project scope is generally a good reflection of the identified requirements, but changes can still happen.

Answer A is incorrect. Changes to the requirements can happen even before the project begins.

NEW QUESTION #448

A business analyst (BA) is validating requirements and has found that the design cannot be validated to support the requirements. Which of the following is creating this situation?

- A. Substandard solution design.
- B. Lack of requirements traceability.
- C. Missing requirements.
- D. Incorrect assumptions.

Answer: D

Explanation:

Explanation

According to the BABOK® Guide, one of the tasks of the business analyst (BA) during requirements lifecycle management is to validate requirements. This involves ensuring that the requirements and designs support the delivery of value to stakeholders, fulfill the goal or objectives, and meet the quality standards. One of the techniques that can be used for this task is assumption and constraint analysis, which is the process of identifying, documenting, validating, and managing the assumptions and constraints that affect the requirements and designs. Incorrect assumptions are statements that are believed to be true without sufficient evidence or validation. They can create a situation where the design cannot be validated to support the requirements, as they may introduce errors, risks, or inconsistencies in the solution. References: BABOK® Guide, Version 3, Chapter 7, Section 7.2; Business Analysis Expert Certification, CCBA® | IIBA®, Section

"What Should I know to be CCBA Certified?".

NEW QUESTION #449

You are the business analyst for your organization and you're working with Nancy, the Sales Director. You've been identifying requirements for Nancy about the sales force and her desire to add a customer management solution to the sales process. Nancy believes that the software can help automate the sales process, keep things better organized than the current approach, and ultimately create more sales for the organization. As a business analyst, which one of the following should you advise Nancy about

her need?

- A. There will be a cost and time element to create the solution.
- B. There is a cost, time, and quality constraint that must be satisfied to create the solution.
- C. There are no constraints in the analysis process.
- D. There's an assumption that the perceived solution will create the desired benefit.

Answer: D

Explanation:

Explanation

According to the BABOK® Guide, a need is a problem or opportunity to be addressed by the business analyst. A need may be based on a perceived solution, but this does not guarantee that the solution will actually address the underlying problem or opportunity. Therefore, the business analyst should advise Nancy that there is an assumption that the customer management software will create the desired benefit of more sales, and this assumption should be validated through business analysis activities such as elicitation, analysis, and validation of requirements 1. References: 1: BABOK® Guide, version 3, section 3.1.1, page 30.

NEW QUESTION #450

Which of the following defines all of the features and functions of the thing, solution, or service the project or organization will create?

- A. Project scope
- B. Requirements foundation
- C. Product scope
- D. Requirements envisioning

Answer: C

Explanation:

Explanation/Reference:

The product scope defines all of the features and functions of the thing, solution, or service the project or organization will create. B is incorrect. The project scope defines all of the required work to satisfy the requirements of the project.

A is incorrect. The initial high-level listing of requirements in a change-driven approach is also known as requirements envisioning.

C is incorrect. Requirements foundation is not a valid term for business analysis.

NEW QUESTION #451

Which of the following is the best definition of the business rules analysis?

- A. To define the historical information that is available for the business analyst to rely on for his research.
- B. To define the people that govern decisions in and organization and that define, constrain, or enable organizational policies.
- C. To define the job functions, roles and responsibilities, and the designation of power among the project stakeholders.
- D. To define the rules that govern decisions in and organization and that define, constrain, or enable organizational policies.

Answer: D

NEW QUESTION # 452

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