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PMI Project Management Professional (2025 Version) Sample Questions (Q464-Q469):

NEW QUESTION # 464

Based on the following table, what are the total float and free float for activity (H)?

Activity	Preceding	Duration/W
Start	None	0
A	Start	1
B	Start	2
C	Start	6
D	A	8
E	B,C	2
F	C	3
G	D	4
H	E	5
I	F	1
Finish	G,H,I	0

- A. 0 weeks total float, 8 weeks free float
- B. 3 weeks total float, 2 weeks free float.
- C. 6 weeks total float, 8 weeks free float
- D. 0 weeks total float, 0 weeks free float.

Answer: D

NEW QUESTION # 465

A project is being delayed due to a large amount of rework caused by a quality problem that is impacting the critical path. What should the project manager do?

- A. Report the delay with rectifying actions to the change control board (CCB) for review,
- B. Report the delay with rectifying actions to the project management office (PMO).
- C. Notify the project steering committee about the cause of the delay.
- D. Rebaseline the project schedule to absorb the delay.

Answer: A

Explanation:

When a project is delayed due to a quality problem causing a large amount of rework, it's crucial for the project manager to take immediate action. The Change Control Board (CCB) is typically responsible for reviewing all change requests, including those related to project delays. The project manager should report the delay and the rectifying actions to the CCB for review. This allows the CCB to understand the situation, assess the impact, and make informed decisions on the next steps. References:
<https://www.quesba.com/questions/project-delayed-due-large-amount-rework-caused-quality-problem-1363699>

NEW QUESTION # 466

A set of high-impact repetitive tasks must be executed during a project. What can the project manager use to ensure that all team members.

Consistently perform these tasks in the same manner?

- A. Quality control
- B. Quality checklists
- C. Quality audits
- D. Quality metrics

Answer: C

NEW QUESTION # 467

After completion of a project with specific users in various countries, the project manager's supervisor asks if the project users are satisfied with the way the project was run.

What two actions should the project manager take? (Choose two.)

- A. Prepare the lessons learned from the project phase.
- B. Refer to the communications management plan.
- C. Deliver the project materials to the users and see if they have any comments.
- D. Obtain official approval on the new process from the various countries.
- E. Send a questionnaire to the project participants and seek their feedback.

Answer: B,E

NEW QUESTION # 468

A distributed project team has communication issues because of their collaboration tools. The team feels that efficiency could be improved by changing the collaboration platform.

What should the project manager do?

- A. Inform the project team to continue using the current tools.
- B. Escalate the issue to the sponsor and ask them to decide.
- C. Discuss this with the project team and select the appropriate tools.
- D. Implement the communication tools used by other project teams.

Answer: C

Explanation:

The project manager should engage with the team to understand their needs and collectively decide on the most suitable collaboration tools. This is in line with the PMBOK Guide's emphasis on involving the team in decision-making processes related to project communications management¹. The process of selecting a new collaboration tool should include identifying the team's requirements, evaluating available tools, and choosing one that aligns with the project's needs. This approach ensures that the tool supports effective communication and collaboration, which are critical for project success².

Reference:

PMI. (2021). A Guide to the Project Management Body of Knowledge (PMBOK Guide) - Seventh Edition.

DeepProjectManager.com (2024). Most Effective Project Management Communication Tools².

NEW QUESTION # 469

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