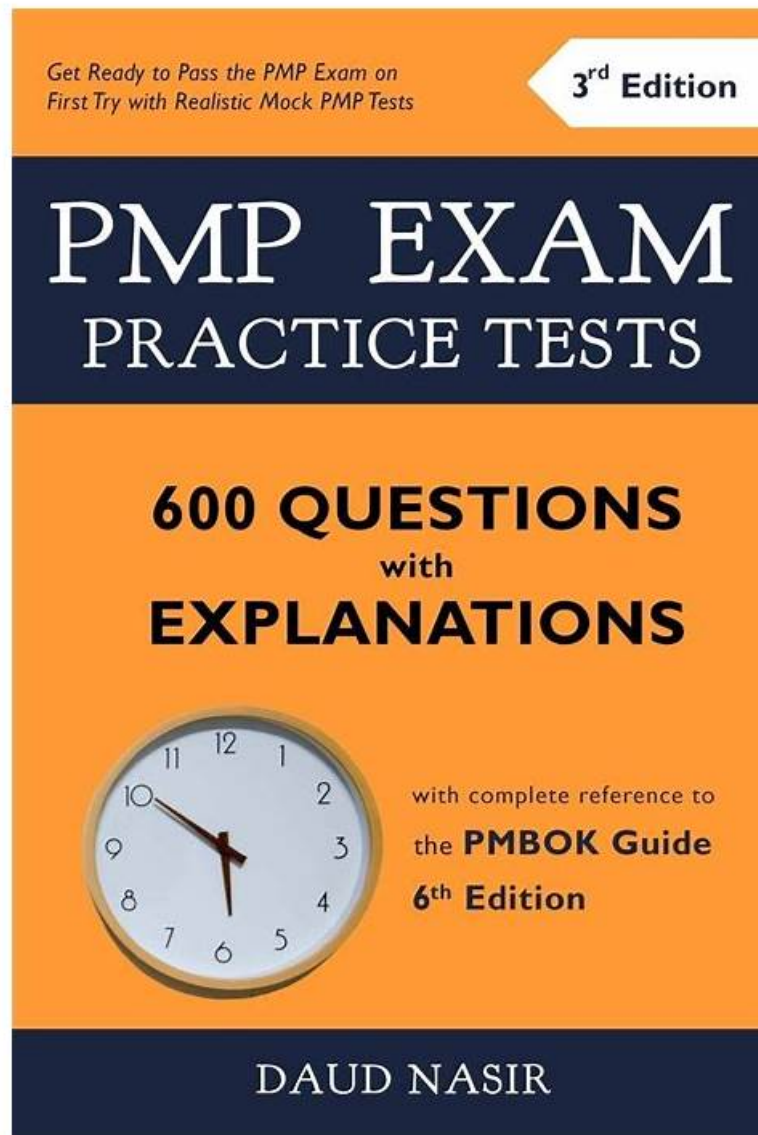


PMP Guide Questions - PMP Test Torrent & PMP Exam Torrent



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The Project Management Institute (PMI) PMP certification is one of the most popular certifications in the field of project management. It is recognized globally and validates the knowledge and expertise of professionals in managing projects. Project Management Professional (2025 Version) certification is designed for individuals who want to demonstrate their expertise in managing projects, and it is an essential credential for those who want to advance their careers in project management.

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The PMP Exam spans across the following key domains with mentioned percentages

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Essential Facts: Exam Format and Structure

Within the certification process, the applicants need to submit an application on the official website confirming their education and professional experience. Once this application is reviewed by the PMI, one receives a notification by e-mail. After that, the learners can proceed with paying and scheduling the qualifying test. You can take the PMP exam at a testing center as a computer-based option for \$405 if you are already a PMI member and \$555 if you are not a PMI member.

The PMI PMP Certification Exam consists of approximately 200 multiple-choice questions that the candidates need to solve. About 25 questions are usually used as the pilot ones and are never counted towards the final score. These pilot questions are placed randomly throughout the exam, making it hard for the students to identify which ones are they. The test is known to be available for the individuals in the English language.

PMI Project Management Professional (2025 Version) Sample Questions (Q321-Q326):

NEW QUESTION # 321

Which term describes those costs in a contract that are associated with two or more projects but are not traceable to either of them individually?

- A. Variable
- B. Semivariable
- C. Direct
- **D. Indirect**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

The nature of an indirect cost is such that it is neither possible nor practical to measure how much of the cost is attributable to a single project. These costs are allocated to the project by the performing organization as a cost of doing business.

NEW QUESTION # 322

A key stakeholder of a project wants to include additional work before completion. What should the project manager do?

- A. Prioritize the additional work in the backlog.
- B. Meet with the stakeholder and explain that additional work cannot be added.
- C. Collaborate immediately with the stakeholder to complete the additional work.
- **D. Request the additional work through governance.**

Answer: D

Explanation:

Comprehensive and Detailed

When stakeholders request additional scope during project execution, the project manager should not make unilateral changes. Instead, the proper course is to process the change request through the approved governance or change control process. This ensures alignment with scope, budget, and timeline.

Reference:

- * PMBOK Guide - Seventh Edition, Performance Domain: Delivery and Governance
- * Change Control Process per PMI Standards

NEW QUESTION # 323

A project sponsor asks the project manager to explore a hybrid approach for a new project. The product manager for this project has already prepared a detailed specification for the product.

What should the project manager do to proceed with the project management plan?

- A. Explore with the product manager to determine if there are viable opportunities to deliver value incrementally and increase business value.
- B. Ask the product manager whether they are prepared to act as product owner for the project in order to participate in iterative planning and reviews.
- C. Ask the team to assess whether the product specification can be expressed in user stories to enable a Scrum or Kanban approach.
- **D. Recommend to the project sponsor that a predictive approach is appropriate for the project due to the stable product requirements.**

Answer: D

Explanation:

A hybrid approach is a combination of predictive and adaptive (or agile) methodologies that can be tailored to suit the project's needs and context. A hybrid approach can offer the benefits of both approaches, such as clarity, flexibility, responsiveness, and customer satisfaction. However, a hybrid approach also requires careful planning, coordination, and communication among the project stakeholders, especially the project manager, the product manager, and the project sponsor¹².

The best option for the project manager to proceed with the project management plan is to explore with the product manager to determine if there are viable opportunities to deliver value incrementally and increase business value. This option can help the project manager to understand the product vision, scope, and requirements, and to identify the areas where an adaptive approach can be applied. It can also help the project manager to collaborate with the product manager and align their expectations and goals. Moreover, it can help the project manager to demonstrate the value of a hybrid approach to the project sponsor and gain their support and approval³.

The other options are not as effective or relevant for proceeding with the project management plan:

* A. Ask the team to assess whether the product specification can be expressed in user stories to enable a Scrum or Kanban approach: User stories are a common tool used in agile methodologies to describe the features and functionalities of a product from the perspective of the end user. They help to capture the user needs, preferences, and value proposition. However, user stories are not the only way to express the product specification, and they may not be suitable for every project or product. Asking the team to assess whether the product specification can be expressed in user stories may not address the project manager's need to explore the hybrid approach with the product manager and the project sponsor. It may also create confusion or conflict among the team members, who may not be familiar with or comfortable with agile methodologies.

* C. Recommend to the project sponsor that a predictive approach is appropriate for the project due to the stable product requirements: A predictive approach is a traditional methodology that follows a linear and sequential process of planning, executing, and controlling the project. A predictive approach is suitable for projects that have stable and well-defined requirements, scope, and deliverables. However, a predictive approach may not be able to accommodate changes, uncertainties, or complexities that may arise during the project. Recommending to the project sponsor that a predictive approach is appropriate

* for the project may not reflect the project manager's willingness to explore the hybrid approach, and may also disregard the project sponsor's request and preference.

* D. Ask the product manager whether they are prepared to act as product owner for the project in order to participate in iterative planning and reviews: A product owner is a role in agile methodologies that represents the voice of the customer and the business. A product owner is responsible for defining, prioritizing, and validating the product backlog, and for collaborating with the development team and the stakeholders. A product owner is also involved in iterative planning and reviews, such as sprint planning, sprint review, and sprint retrospective. However, a product owner is not the same as a product manager, and they may have different skills, responsibilities, and expectations. Asking the product manager whether they are prepared to act as product owner for the project may not be appropriate or realistic, and may also imply that the project manager has already decided to adopt an agile methodology without consulting the product manager or the project sponsor.

References:

1: Hybrid Project Management: What It Is & How to Implement It 2: Hybrid Project Management: A Guide for Project Managers

3: How to Choose the Right Project Management Methodology : [Project Management Methodologies: How to Choose the Best One for Your Project] : [User Stories: An Agile Introduction] : [User Stories: The Ultimate Beginner's Guide] : [Predictive Project Management: What It Is & How to Use It] :
[Predictive vs. Adaptive Project Management: Which One to Choose?] : [Product Owner vs Product Manager: What's the Difference?] : [Product Owner Role: A Complete Guide]

NEW QUESTION # 324

Which of the following techniques incorporates a form of risk assessment?

- A. Critical path method
- B. Network diagramming
- C. Three-point estimating
- D. Arrow diagramming method

Answer: C

NEW QUESTION # 325

A project manager is managing an agile project for the first time. Early on, the project manager discovers the team is struggling to agree on the scope of a feature during a sprint.

How should the project manager help the team resolve the issue?

- A. Discuss this with the team and decide what the scope of the feature should be.
- B. Ask the team to log the story in the product backlog and move on to the next feature.
- C. Encourage the team to collaborate to resolve their understanding of the feature.
- D. Direct the senior-most member to determine the scope on behalf of the team.

Answer: C

Explanation:

In Agile project management, collaboration is key to resolving issues such as disagreements on feature scope.

The project manager should facilitate a collaborative environment where all team members can contribute to the discussion. This approach aligns with Agile principles, which emphasize teamwork, customer collaboration, and the ability to respond to change¹². It's important for the project manager to encourage open communication and ensure that all voices are heard, which can lead to a shared understanding and agreement on the feature's scope³⁴. This not only helps in resolving the current issue but also strengthens the team's ability to work together effectively in future sprints⁵⁶.

References: = Agile methodologies advocate for close collaboration among team members to effectively define and deliver features that meet business needs⁷. The Project Management Institute (PMI) also highlights the importance of negotiation and conflict resolution skills in Agile environments to address scope disagreements and ensure project success¹. Additionally, the role of the Business Analyst in Agile projects involves facilitating collaboration between the Product Owner, Development Team, and Stakeholders to ensure alignment with business objectives⁷.

NEW QUESTION # 326

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