

PMP Pdf Format - PMP Exam Question

PMP Sample Exam Questions

1. You are currently engaged in Stakeholder Analysis as you try to understand all of the individuals that could be affected by the outcome of your project. The Knowledge Area and Process group that you are working within at this time are:
 - A. Stakeholder Management and Identify Stakeholders
 - B. Stakeholder Management and Initiating
 - C. Initiating and Manage Stakeholders
 - D. Stakeholder Management and Monitor and Controlling
2. You are the project manager for an IT company and your team is comprised of 2 designers, 6 developers, and 4 testers. How many channels of communication can be established?
 - A. 78
 - B. 66
 - C. 77
 - D. 88
3. You are the project manager of a project to install organic grass and sod at an outdoor stadium. The stadium is located in a geographically dry desert region that receives very little annual rainfall and you are concerned about the ability of the grass to be able to grow with such little irrigation. All of the following are strategies that you might consider for dealing with this negative risk EXCEPT:
 - A. Mitigate
 - B. Accept
 - C. Exploit
 - D. Transfer
4. All of the following are TRUE for a Time and Materials contract EXCEPT?
 - A. It is very flexible to handle changing project demands
 - B. It is very easy and quick to setup
 - C. The total project cost is based on the amount of time, resources utilized, and the actual development effort
 - D. The requirements are clear and explicitly documented up front so buyer and seller know exactly what to expect

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The PMP Certification Exam covers a wide range of topics related to project management, including project initiation, planning, execution, monitoring and controlling, and closing. PMP exam also covers business acumen, leadership, and communication skills, as these are essential for project managers to be successful. The 2022 version of the exam includes a greater emphasis on agile methodologies, reflecting the growing popularity of agile project management.

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The updated PMP exam content outline reflects the trends and developments in the project management profession, including the adoption of agile and hybrid methodologies. The new exam will test candidates on their knowledge of agile and hybrid practices, in addition to the traditional project management approach. PMP Exam will also test candidates on their ability to lead and manage virtual and remote teams, which has become increasingly important in the current work environment.

PMI Project Management Professional (2025 Version) Sample Questions (Q220-Q225):

NEW QUESTION # 220

A junior project manager is excited to start working on their first project with a telecommunications company. A senior project manager has decided to educate the junior project manager on the challenges of project management and how to achieve success. Which three artifacts should the senior project manager tell the junior project manager to utilize to ensure project success? (Choose three)

- A. Lesson learned registers from past projects
- B. Organizational process assets (OPAs)
- C. Project scope statement
- D. Historical issue logs
- E. Project management plan

Answer: A,B,E

Explanation:

Organizational process assets (OPAs) are the plans, processes, policies, procedures, and knowledge bases specific to and used by the performing organization¹. They can help the junior project manager to follow the best practices and standards of the organization and the industry. Lesson learned registers from past projects are the documented information that captures the knowledge, experience, and lessons learned throughout or at the end of a project². They can help the junior project manager to avoid repeating the same mistakes and to apply the successful strategies from previous projects. Project management plan is the document that describes how the project will be executed, monitored, and controlled³. It can help the junior project manager to define, coordinate, and integrate all the subsidiary plans and baselines, such as scope, schedule, cost, quality, resources, communications, risk, procurement, and stakeholder engagement⁴. References: 1: PMBOK Guide, 7th edition, page 34 2: PMBOK Guide, 7th edition, page 36 3: PMBOK Guide, 7th edition, page 37 4: PMBOK Guide, 7th edition, page 38

NEW QUESTION # 221

Changes to formally controlled documentation, plans, etc. to reflect modified or additional ideas or content are known as:

- A. preventive actions.
- B. corrective actions.
- C. updates.
- D. defect repairs.

Answer: C

Explanation:

Section: Planning

NEW QUESTION # 222

The team for a large software implementation project believes that the project is on track since work is being completed at a steady pace. However, based on client interactions, the project manager is concerned about meeting the project timeline. What should the project manager do first?

- A. Update the project management plan with recommended changes.
- B. Search the project change log for the implementation of rejected changes.
- C. Examine the risk register for possible causes of delays.
- D. Analyze project performance through earned value (EV) data.

Answer: C

NEW QUESTION # 223

A project manager is tasked with large deliverables that require work by several top developers over the next few weeks. Because of the size and complexity of the deliverables, the work cannot be assigned to a single person. What should the project manager do first?

- A. Request additional developers to join the project team through the change control process
- B. Assign the entire deliverable to the first available developer to lead and have them assign the work to the remaining developers
- C. Include the situation as a risk in the risk register, identify risk impacts and possible mitigations, and monitor closely
- **D. Break down the deliverable by using the work breakdown structure (WBS) process to make it more manageable for task assignment**

Answer: D

Explanation:

The Work Breakdown Structure (WBS) is a key project deliverable that organizes the team's work into manageable sections. The Project Management Body of Knowledge (PMBOK) defines the work breakdown structure as a "deliverable-oriented hierarchical decomposition of the work to be executed by the project team." This option is the most effective way to manage large and complex deliverables that cannot be assigned to a single person. References: PMBOK Guide, 6th Edition, Section 5.4: Create WBS

NEW QUESTION # 224

During project execution, a project team member resigned and a new junior member joined the team. To smooth the transition, the project manager assigned a senior project team member to transfer knowledge and support the junior team member. The project manager subsequently received feedback from the senior team member saying that the junior member submitted a poor-quality deliverable and should be removed from the team. However, the project manager checked that deliverable and found it met quality requirements. Which technique should the project manager use to resolve this issue?

- A. Smooth/accommodate
- B. Compromise/reconcile
- C. Force/direct
- **D. Collaborate/problem solve**

Answer: D

Explanation:

The project manager should use the collaborate/problem solve technique to resolve this issue, as it involves finding a mutually beneficial solution that satisfies the interests of both the senior and junior team members.

This technique is also known as confronting or integrating, and it is the preferred technique for managing conflicts on a project. The project manager should facilitate a constructive dialogue between the two team members, identify the root cause of the conflict, and help them reach a common understanding and agreement.

This way, the project manager can maintain a positive team environment and foster collaboration and trust among the team members.

References: (Professional in Business Analysis Reference Materials source and documents)

* PMBOK Guide 6th Edition, page 368, section 9.5.2.1

* PMI Practice Standard for Project Risk Management, page 37, section 3.5.2.1

* PMI Professional in Business Analysis (PMI-PBA) Examination Content Outline, page 13, section 3.2.1.1

NEW QUESTION # 225

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