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PMP Exam Questions And Answers

_____ is typically not referred to as a buffer type in critical chain project management.

- A. Resource buffer
- B. Free buffer
- C. Feeding buffer
- D. Project buffer - Answer- B. Free buffer

An accepted deadline for a project approaches. However, the project manager realizes only 75% percent of the work has been completed. The project manager then issues a change request.

What should the change request authorize?

- A. Additional resources using the contingency fund
- B. Escalation approval to use contingency funding
- C. Team overtime to meet schedule
- D. Corrective action based on causes - Answer- D. Corrective action based on causes

The project manager develops a process improvement plan to encourage continuous process improvement during the life of the project.

Which of the following is a valid tool or technique to assist the project manager to assure the success of the process improvement plan?

- A. Change control system
- B. Process analysis
- C. Benchmarking
- D. Configuration management system - Answer- B. Process analysis

The project manager meets with the project team to review lessons learned from previous projects.

In what activity is the team involved?

- A. Performance management
- B. Scope identification
- C. Risk identification
- D. Project team status meeting - Answer- C. Risk identification

Which should be included in a requirements management plan?

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The question is, what are the requirements needed for this exam? The answer is that there are two main categories in which candidates have to fall, for being eligible for the PMP certification exam. It is not compulsory to fulfill both sets, the Candidate may fulfill either set one or set two.

Candidate must have:

- 36 months leading projects.
- 35 hours of project management education.
- A four-year academic record.

OR

Candidate must have:

- 35 hours of project management education.
- A High School diploma or associate academic study record.
- 60 months of leading projects.

PMI Project Management Professional (2025 Version) Sample Questions (Q457-Q462):

NEW QUESTION # 457

Which type of dependency used in the Sequence Activities process is sometimes referred to as preferred logic, preferential logic, or soft logic?

- A. Discretionary
- B. Internal
- C. External
- D. Mandatory

Answer: A

Explanation:

Section: Monitoring and Controlling

NEW QUESTION # 458

Which input will be used when tasked with developing the human resource plan?

- A. Project management plan
- B. **Activity resource requirements**
- C. Project staff assignments
- D. Resource calendar

Answer: B

NEW QUESTION # 459

A project is experiencing difficulties and the project status report is due. However, the project sponsor is on leave. What should the project manager do?

- A. Hold distribution of the status report until the project sponsor returns.
- B. Ask team members to directly communicate the project's progress to their business contacts.
- C. Send the status report to the project management office (PMO), and ask the PMO manager to distribute a summary.
- D. **Send the status report as planned.**

Answer: D

Explanation:

Section: Planning

NEW QUESTION # 460

In the project environment, the individual ultimately responsible for quality control is:

- A. the company's quality control manager who must work with the project members to ensure the quality control program is effective.
- B. The head of the production department who retains ultimate quality control responsibility for all the company's projects.
- C. the customer who must ensure that he is receiving a quality product from the vendor.
- **D. The project manager who has ultimate responsibility for the entire project.**
- E. The line workers who must strive "to do things right the first time" to avoid quality problems.

Answer: D**NEW QUESTION # 461**

A project manager is implementing an enterprise-wide software project. The project has a great business impact and is fully supported by senior management. However, the project manager is facing difficulties gelling the support of several key departments. What should the project manager do?

- A. Ask senior management to communicate with these departments.
- B. Convince senior management to introduce rewards to resisting departments.
- **C. Understand the user concerns and revisit the stakeholder engagement plan**
- D. Hire a project management consultant to help resolve the issue

Answer: C**NEW QUESTION # 462**

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