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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q203-Q208):

NEW QUESTION # 203

Which of the following is used to define and document the business analysis approach?

- A. Process modeling
- B. Structured walkthrough
- C. Decision analysis
- D. Progressive elaboration

Answer: D

NEW QUESTION # 204

Due to a change in regulation, a solution being implemented has a new compliance requirement that must be evaluated. The requirements change strategy focuses on total cost of change as the primary driver for decisions. The business analyst (BA) compiled the following impact assessment of the proposed change based on the new compliance requirement.

Cost of non-compliance with new requirement (regulatory fine)	\$25,000 per year
Cost to implement new compliance requirement	\$30,000 one time
Time to implement new compliance requirement	6 months
Current implementation timeframe, existing scope (without new requirement)	1 month
Opportunity cost to implement new compliance requirement	\$40,000

What recommendation should the BA make to the stakeholders based on the above information?

- A. Approve the requirement
- **B. Request additional information**
- C. Reject the requirement
- D. Defer the requirement

Answer: B

NEW QUESTION # 205

When a business analyst hosts a structured walkthrough of the requirements, what should the walkthrough always include at the beginning of the process?

- A. Identification of the objectives and goals
- B. Agenda
- C. Review of the business case for the analysis
- **D. Review of the requirements to be discussed**

Answer: D

Explanation:

Explanation

A structured walkthrough should begin with a review of the requirements to be discussed in the session.

Answer C is incorrect. An agenda is often necessary, but it's not the best answer for this QUESTION.

Answer A is incorrect. The business case isn't needed for review during a structured walkthrough of the requirements.

Answer D is incorrect. The identification of the objectives and goals isn't appropriate at this meeting.

NEW QUESTION # 206

As a business analyst, you'll often need to analyze business needs, requirements, and solutions for assumptions and constraints. Which one of the following is a constraint? Choose the best answer.

- A. The solution won't need external resources.
- B. The solution must cost less than \$450,000.
- **C. The solution must be done by December 31.**
- D. The solution should be implemented during the summer months.

Answer: C

Explanation:

Explanation

Of all the choices, the deadline of December 31 is the best example of a constraint.

Answer B is incorrect. This is an assumption and/or a loose requirement of the solution's work.

Answer A is incorrect. This is a loose constraint as there's the maximum amount of finance available, but as long as the solution is less than this amount, it's acceptable.

Answer D is incorrect. This is an example of an assumption, as there's no evidence that external resources are not needed.

NEW QUESTION # 207

Mark is the business analyst for his organization. He is working with the solution development team and he believes that the team does not want to implement a certain portion of the requirements. The team is expressing the difficulty of the requirements and how it

will be extremely challenging to complete. When Mark asks about a similar project that the team completed, they insist that this is a different type of requirements though Mark believes that it is not. What is the solution development team appearing to do to the requirements?

- A. Change the prioritization of the requirements based on the past project.
- B. Have the business analyst report the difficulty of the project work to the project customer.
- **C. Change the prioritization of the requirements based on overstated complexity of the project work.**
- D. Get the requirements removed from the project scope.

Answer: C

Explanation:

In a situation where a solution development team is expressing difficulty in implementing certain requirements, it is important for the business analyst to investigate the reasons behind the team's concerns. The BA should evaluate whether the complexity is genuinely overstated or if there are legitimate challenges. The BA should also consider the team's past experiences with similar projects and determine if there are any lessons learned that can be applied. Effective communication and collaboration between the BA and the development team are crucial to address these concerns and find a feasible solution.

NEW QUESTION # 208

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