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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q21-Q26):

NEW QUESTION # 21
Product Backlog refinement is

- A. an opportunity for the Developers to estimate Product Backlog items.
- B. a pre-planning meeting to shorten the length of Sprint Planning.
- C. the act of breaking down and further defining Product Backlog items.
- D. a recurring event in the middle of each Sprint.

Answer: C

Explanation:
Product Backlog refinementis the act of breaking down and further defining Product Backlog items into smaller, clearer, and more actionable items. This process ensures that the Product Backlog is well-organized, understood, and ready for the upcoming Sprint Planning. Refinement helps the Developers and Product Owner collaborate to add detail, order, and estimates to Product Backlog

items.
According to the 2020 Scrum Guide:
* Product Backlog refinement is an ongoing activity that occurs throughout the Sprint.
* It is not a formal event, and its timing and structure are determined by the Scrum Team.
* Refinement improves clarity and helps the team better understand upcoming work.
Why the other options are incorrect:
* A. a recurring event in the middle of each Sprint:Product Backlog refinement is not a time-boxed event. It occurs continuously, as needed.
* C. an opportunity for the Developers to estimate Product Backlog items:While estimation may occur during refinement, the primary purpose is breaking down and clarifying items, not solely estimation.
* D. a pre-planning meeting to shorten the length of Sprint Planning:Product Backlog refinement is not a pre-planning meeting but an ongoing activity to prepare for future Sprints.

NEW QUESTION # 22
What is one accountability of the Product Owner?

- A. Recognize titles
- B. Manage the Developers
- C. Creating and ordering Product Backlog items
- D. Describe the solution

Answer: C

Explanation:
The Product Owner is accountable forcreating and ordering Product Backlog itemsto maximize the value of the product. This includes clearly expressing Product Backlog items, ordering them to maximize value, and ensuring that the Product Backlog is transparent and understood.
According to the 2020 Scrum Guide, the Product Owner is accountable for:
* Maximizing the value of the product resulting from the work of the Scrum Team.
* Effectively managing the Product Backlog by ensuring it is prioritized and transparent.
* Creating Product Backlog items in collaboration with stakeholders and the Scrum Team.
Why the other options are incorrect:
* A. Describe the solution:The Product Owner defines the "what" (desired outcomes), not the technical "solution," which is determined by the Developers.
* B. Manage the Developers:The Product Owner does not manage the Developers. Developers are self- managing and self-organizing.
* D. Recognize titles:Titles have no significance in Scrum, and this is not a responsibility of any Scrum role.

NEW QUESTION # 23
A member of the Scrum Team does not want to participate in the Sprint Planning event and considers it a waste of time. What should the Scrum Master do first?

- A. Ask for management's assistance
- B. Discuss the importance of team work
- C. Mandate attendance
- D. Meet individually to address concerns

Answer: D

Explanation:
When a team member refuses to participate in Sprint Planning, theScrum Master should first meet individually to address their concerns. Understanding the root cause of their reluctance can help the Scrum Master guide them toward recognizing the value of the event. This approach demonstrates respect and a willingness to resolve the issue constructively.
According to the 2020 Scrum Guide, the Scrum Master is responsible for:
* Coaching team memberson the importance of Scrum events, such as Sprint Planning.
* Fostering collaborationand ensuring all team members understand their role and responsibilities in achieving the Sprint Goal.
Why the other options are incorrect:
* A. Ask for management's assistance:Involving management should be a last resort. The Scrum Master should first attempt to resolve the issue directly with the team member.

* B. Mandate attendance:Forcing participation without addressing the underlying concerns could lead to disengagement and resentment.
* C. Discuss the importance of teamwork:While teamwork is important, addressing the individual's specific concerns first is a more targeted and effective approach.

NEW QUESTION # 24

How should Scrum teams plan work to be performed within Sprints?

- A. One release at a time, adjusting the number of Sprints to the prior releases' average velocity
- B. One Sprint at a time in the Product Backlog Refinement meeting with participation of stakeholders
- C. One project at a time, adjusting each Sprint Backlog Item to meet the release date negotiated at inception
- D. One Sprint at a time, adapting each Sprint Backlog according to what was learned from the last Sprint

Answer: D

Explanation:
Scrum teams plan workone Sprint at a time, using theSprint Planning eventto adapt the Sprint Backlog based on what was learned in previous Sprints. This approach aligns with Scrum'sempirical process control, which relies on inspection and adaptation to plan effectively.
According to the2020 Scrum Guide:
* Sprint Planning creates aSprint Backlog, which includes the Sprint Goal, selected Product Backlog items, and the plan to deliver them.
* Teams adjust their plans Sprint by Sprint, responding to new information, feedback, and changing circumstances.
Why the other options are incorrect:
* A. One release at a time, adjusting the number of Sprints to the prior releases' average velocity:
Scrum does not prescribe release-driven planning or adjusting Sprint duration based on velocity.
* C. One project at a time, adjusting each Sprint Backlog Item to meet the release date negotiated at inception:Scrum encourages iterative planning within Sprints, not fixed plans tied to predetermined release dates.
* D. One Sprint at a time in the Product Backlog Refinement meeting with participation of stakeholders:Product Backlog Refinement is an ongoing activity, not a Sprint planning process.
Stakeholders typically participate in Sprint Reviews, not in backlog refinement.

NEW QUESTION # 25

Which of the following is a required attribute of a Product Backlog item (PBI)?

- A. Size
- B. Due Date
- C. Assigned to
- D. State

Answer: A

Explanation:
Size(or an estimate) is a required attribute of a Product Backlog item (PBI). PBIs are sized to help the Scrum Team understand the effort required to complete them and to assist in planning and forecasting. The Developersassign the size or estimate during Product Backlog refinement or Sprint Planning.
According to the2020 Scrum Guide, Product Backlog items:
* Must be clearly expressed and ordered by priority to maximize value.
* Should includeestimates(or sizes) so the Developers can plan the work required to deliver them.
Why the other options are incorrect:
* A. Assigned to:PBIs are not assigned to specific individuals. The Developers are self-organizing and collectively decide how to complete the work.
* C. Due Date:Scrum does not use due dates for PBIs, as delivery is based on iterative progress and the Sprint Goal.
* D. State:While PBIs may be tracked in terms of progress (e.g., "in progress" or "done"), "state" is not a required attribute.

NEW QUESTION # 26

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