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Scrum Professional Scrum Product Owner II Sample Questions (Q33-Q38):

NEW QUESTION # 33

Product A is a big revenue producer; it has:

. High Current Value and Low Unrealized Value.

Product B is a new product with a lot of potential; it has:

. Low Current Value and High Unrealized Value.

Using those two data points and taking a long-term view, which of the options below should you pursue?

(choose the best answer)

- A. Weight your investment toward Product A; you do not want to risk losing customers.
- **B. Weight your investment toward Product B; since it has more potential.**
- C. Invest equally in both products.

Answer: B

Explanation:

According to the Professional Scrum Product Owner™ II certification guide¹, the Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. This means that the Product Owner should have a clear vision of the product, understand the needs and desires of the customers and stakeholders, and prioritize the Product Backlog items based on their value and urgency. The Product Owner should also use evidence-based management to measure the value delivered by the product and make informed decisions about the product strategy and direction.

In this question, Product A has a high current value, which means that it is generating a lot of revenue and satisfying the existing customers. However, it also has a low unrealized value, which means that it has little room for improvement or innovation, and may face competition or obsolescence in the future. Product B has a low current value, which means that it is not generating much revenue or satisfying many customers.

However, it also has a high unrealized value, which means that it has a lot of potential for improvement or innovation, and may capture new markets or opportunities in the future.

Taking a long-term view, the Product Owner should weight the investment toward Product B, since it has more potential to deliver value in the future. This does not mean that the Product Owner should neglect Product A, but rather balance the investment between the two products based on the expected return on investment and the risk involved. Investing equally in both products may not be optimal, as it may result in underinvesting in Product B and overinvesting in Product A. Weighting the investment toward Product A may not be wise, as it may result in missing out on the opportunities offered by Product B and losing the competitive edge in the market.

References: 1: Professional Scrum Product Owner™ II Certification | Scrum.org

NEW QUESTION # 34

Pick 3 activities that can be the responsibilities of the Product Owner. (choose the best three answers)

- A. Volunteer for tasks and Provide estimates
- B. Make technical decisions
- C. Design software
- **D. Create user stories**
- **E. Break down epic user stories into smaller ones**
- **F. Prioritize the Product Backlog**

Answer: D,E,F

NEW QUESTION # 35

You are a Product Owner and the most recent report is showing a downward trend in your product's users. A stakeholder (Subject Matter Expert) informs you that you need to release more features in order to win new customers. Based on the data you have collected, you have confirmed that the loss of customers is due to market changes rather than the lack of features. The stakeholder is afraid that if you don't increase the number of features in your next release, you risk missing the window of opportunity and losing the most valuable customers.

As a Product Owner, which two actions are most appropriate? (choose the best two answers)

- A. Collaborate with other stakeholders to gather additional ideas and take a poll on which ideas you should pursue
- **B. Acknowledge the stakeholder's viewpoint but decline to increase the number of features in the next release**
- **C. Run a small experiment, in collaboration with the stakeholder, to validate their feedback.**
- D. Acknowledge the stakeholder's viewpoint and increase the number of features in the next release

Answer: B,C

NEW QUESTION # 36

You are the Product Owner for a product with diverse stakeholders with differing opinions that sometimes conflict.

Your Director of Marketing strongly believes that you should add a major new feature to reach a new market. Your CEO believes that the new feature is too expensive and thinks you should focus on other features to make existing customers happier. The CEO says that as Product Owner it is ultimately your decision.

You think both perspectives have merit, but you cannot do both. How should you proceed?

(choose the best answer)

- **A. Devise an experiment that will help the company to better understand the new market and its potential.**
- B. Trust the CEO's opinion and focus on current customers, since you cannot afford unhappy customers.

- C. Better understand the positions of other stakeholders to gather more information, then make a decision.
- D. Trust the Director of Marketing's opinion and add the features; when revenues increase, you will be vindicated.

Answer: A

Explanation:

= As a Product Owner, you are accountable for maximizing the value of the product and the work of the Developers. To do this, you need to have a clear vision of the product and its target users, as well as a validated understanding of the market opportunities and risks. You also need to collaborate with stakeholders and customers to align their expectations and feedback with the product goals and strategy.

In this scenario, you face a dilemma between pursuing a new market segment or satisfying the existing customers. Both options have potential value, but also uncertainty and trade-offs. The best way to proceed is to devise an experiment that will help you to test your assumptions and learn more about the new market and its potential. This could be a small-scale release, a prototype, a survey, or any other method that can provide you with empirical evidence and feedback. By doing this, you can reduce the risk of investing in a feature that may not deliver the expected value, and also gain insights that can help you to refine your product vision and backlog. This approach is consistent with the principles of agile product management, which emphasize delivering value early and often, validating hypotheses with data, and adapting to changing customer needs and market conditions. It also demonstrates your ability to apply the Scrum values of openness, courage, and respect, as you are willing to explore new possibilities, challenge your own opinions, and involve your stakeholders and customers in the decision-making process. Reference := Scrum Guide, Managing Products with Agility, Evidence-Based Management

NEW QUESTION # 37

If burndown charts are used to visualize progress, what do they track?
(choose the best answer)

- A. Accumulated business value delivered to the customer.
- B. Accumulated cost.
- C. Individual worker productivity.
- **D. Work remaining across time.**

Answer: D

Explanation:

Explanation

A burndown chart is a graphical tool that shows the amount of work remaining versus time. It is often used to track the progress of a Sprint or a release. The work remaining is usually measured in terms of effort, such as hours or story points, and it is plotted on the vertical axis. The time is measured in terms of days or weeks, and it is plotted on the horizontal axis. The burndown chart starts with the total amount of work at the beginning of the Sprint or release, and it ideally ends with zero work at the end. The slope of the burndown chart indicates the rate of progress, or the velocity, of the Scrum Team¹².

The other options are not what burndown charts track. Accumulated cost, accumulated business value, and individual worker productivity are not relevant or useful metrics for Scrum Teams, as they do not reflect the value or the quality of the product. Scrum Teams focus on delivering potentially releasable increments of the product that meet the Definition of Done, and they use empirical feedback to inspect and adapt their work¹³. References: 1: Understanding and Applying the Scrum Framework 2: Burndown Chart 3: Managing Products with Agility

NEW QUESTION # 38

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