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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q47-Q52):

NEW QUESTION # 47

Which is a purpose of the Head of P3O role?

- A. Provide a consultancy service to Programme and Project Managers
- B. Facilitate the development of an optimized portfolio

- C. Ensure alignment with wider policy and strategic initiatives
- D. Ensure the organization carries out the role of 'Informed Customer'

Answer: C

Explanation:

The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.

Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

NEW QUESTION # 48

What technique enables people to share experiences by connecting people to information or to other people?

- A. Management dashboards
- B. Knowledge management
- C. Complexity modelling
- D. Skills development and maintenance

Answer: B

Explanation:

Knowledge management is the technique that enables experience sharing by connecting people to information or others, as per the P3O Foundation (2013) manual. Section 6.3.2 states, "Knowledge management techniques facilitate the sharing of experiences by linking individuals to relevant information and fostering networks for collaboration within the PPM community." This differs from complexity modelling (A), which analyzes systems, management dashboards (C), which visualize data, and skills development (D), which focuses on training. The 2013 edition highlights knowledge management's role in enhancing organizational learning and efficiency, supporting P3O's operational effectiveness. This technique ensures best practices are shared, strengthening change initiatives.

Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 49

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Collaborative
- B. Networking
- C. Individual
- D. Integrated

Answer: C

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 50

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- **A. Build a vision and Business Case**
- B. Gain acceptance of component offices delivered in tranches
- C. Address culture changes through targeted communications
- D. Develop minimalist processes with tailoring guidelines

Answer: A

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 51

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- A. Virtual Office
- B. P3O model with Hub Portfolio Offices
- **C. Organization Portfolio Office**
- D. Flexible resource pool

Answer: C

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 52

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