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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q31-Q36):

NEW QUESTION # 31

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Implement standard collaborative tools
- B. Appoint a P3O Sponsor for each region

- C. Support the fast track mobilization of programs
- D. Implement the portfolio prioritization and optimization technique

Answer: A

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states, "Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models. Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 32

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To provide ongoing prioritization of change initiatives
- **B. To provide appropriate decision support to the customers of each office**
- C. To consider risk from a strategic viewpoint
- D. To understand the capability to be delivered by the being supported

Answer: B

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels. Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 33

Which of the following are key stakeholders in a temporary Project Office?

1. Organization Portfolio Office
2. Business as usual staff
3. Suppliers to the project
4. Project Board members

- **A. 2,3,4**
- B. 1,2,3
- C. 1,3,4
- D. 1,2,4

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies business as usual staff, suppliers, and Project Board members as key stakeholders in a temporary Project Office. Section 5.3.3 states, "Key stakeholders in a temporary Project Office include business as usual staff affected by the project, suppliers providing resources, and Project Board members overseeing delivery." The Organization Portfolio Office (1) is a strategic entity, not a direct stakeholder in a temporary office. The 2013 edition focuses on operational stakeholders impacting or impacted by the project, making D the correct choice. This ensures effective stakeholder engagement during the project lifecycle.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 34

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Provides support to a programme
- **B. Ensures that investment is made in the right programmes**
- C. Implements a programme correctly
- D. Defines the standards to be followed by a programme

Answer: B

Explanation:

The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 35

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Networking
- B. Collaborative
- **C. Individual**
- D. Integrated

Answer: C

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 36

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