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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q68-Q73):

NEW QUESTION # 68

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?

1. Feedback to the line manager should be given on performance
2. Staff members will be reluctant to return if they are to lose status

- A. Both 1 and 2 are true
- B. Only 2 is true
- C. Only 1 is true
- D. Neither 1 or 2 is true

Answer: A

Explanation:

The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure. Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 69

What resource commitments should be taken into account as part of portfolio management?

- A. Programme and project only
- B. Programme and business as usual only
- C. Business as usual only
- D. Programme, project, and business as usual

Answer: D

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 70

Which of the following describe a decentralized P3O model?

1. Uses hub offices to support local need
2. Has a single office providing support to the entire organization
3. Has a central office typically providing portfolio support
4. Uses standards set by a central COE with local variations

- A. 1,2,4
- B. 2,3,4
- C. 1,3,4
- D. 1,2,3

Answer: C

Explanation:

The P3O Foundation (2013) manual describes a decentralized P3O model as using hub offices, a central office for portfolio support, and COE standards with local variations. Section 5.3.1 states, "A decentralized P3O model utilizes hub offices to meet local needs, maintains a central office for portfolio oversight, and applies standards set by a central COE with tailored local variations." A single office (2) defines a centralized model, not decentralized. The 2013 edition highlights this structure for flexibility and consistency,

making C the correct choice. This ensures effective support across diverse regions.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 71

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with a large number of administrative staff
- **B. Needs enough people who are able to interpret and challenge data**
- C. Should be resourced with people wanting to move into project management
- D. Skills of Portfolio Office staff are the same as those for a role in a COE

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 72

What is defined as the decision-enabling and support business model for all business change within an organization?

- **A. P3O**
- B. Project
- C. Portfolio
- D. Programme

Answer: A

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 73

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