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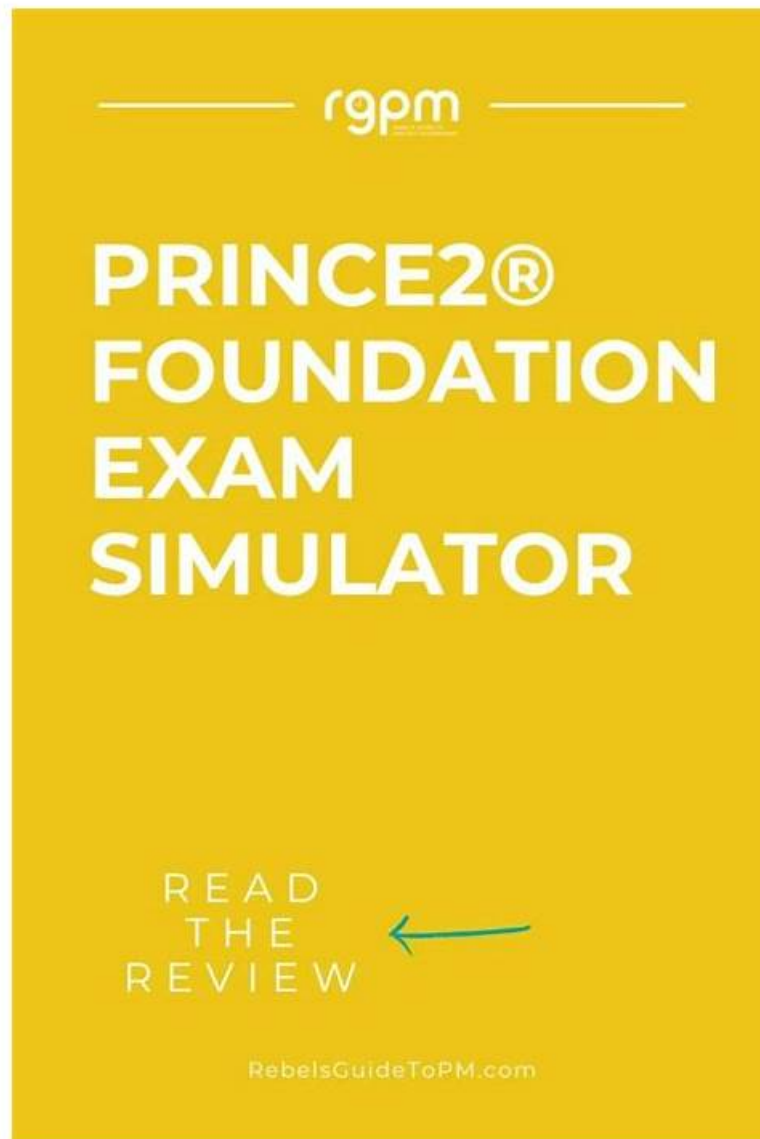
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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q25-Q30):

NEW QUESTION # 25
Which activity occurs as part of the 'Identify' process?

- A. Plan tranches of delivery
- B. Document an outline Business Case
- C. Refine the Vision Statement
- D. Deliver the new capability

Answer: B

Explanation:
The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the
'Identify' process. Section 4.3.1 states, "The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits." This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.
Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

NEW QUESTION # 26
Which of the following describe a decentralized P3O model?
1. Uses hub offices to support local need
2. Has a single office providing support to the entire organization
3. Has a central office typically providing portfolio support
4. Uses standards set by a central COE with local variations

- A. 2,3,4
- B. 1,3,4
- C. 1,2,4
- D. 1,2,3

Answer: B

Explanation:
The P3O Foundation (2013) manual describes a decentralized P3O model as using hub offices, a central office for portfolio support, and COE standards with local variations. Section 5.3.1 states, "A decentralized P3O model utilizes hub offices to meet local needs, maintains a central office for portfolio oversight, and applies standards set by a central COE with tailored local variations." A single office (2) defines a centralized model, not decentralized. The 2013 edition highlights this structure for flexibility and consistency, making C the correct choice. This ensures effective support across diverse regions.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 27
What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Collaborative
- B. Integrated

- C. Networking
- D. Individual

Answer: D

Explanation:
For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.
Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 28
What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Business process swimlanes
- B. Management dashboards
- C. Capacity planning for resource management
- D. Gated reviews

Answer: D

Explanation:
Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 29
How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Develop minimalist processes with tailoring guidelines
- B. Address culture changes through targeted communications
- C. Gain acceptance of component offices delivered in tranches
- D. Build a vision and Business Case

Answer: D

Explanation:
The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 30
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