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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q14-Q19):

NEW QUESTION # 14

Which is an underlying success factor for a Virtual P3O model?

- A. P3O costs are seen as an unnecessary overhead
- B. Current culture and processes are challenged
- C. Standards continue to be developed by monitoring external best practice
- D. Good Heads of Hub Portfolio Offices are available

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 15

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Implement the portfolio prioritization and optimization technique
- B. Support the fast track mobilization of programs
- C. Implement standard collaborative tools
- D. Appoint a P3O Sponsor for each region

Answer: C

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states, "Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models. Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 16

Which is NOT an objective of a programme?

- A. Align to strategic objectives
- B. Coordinate related projects and activities
- C. Deliver outcomes and benefits
- D. Deliver business products according to a Business Case

Answer: D

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy. Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 17

Where should an Organization Portfolio Office ultimately report?

- A. Head of P3O
- B. Corporate services function
- C. Programme Manager
- D. Main board director

Answer: D

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation. Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 18

What is used to measure the success of a P3O?

- **A. Key Performance Indicators**
- B. Complexity modelling
- C. P3O Value Matrix
- D. Principles for extracting value

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that Key Performance Indicators (KPIs) are used to measure the success of a P3O. Section 7.3.1 states, "Key Performance Indicators are employed to measure the success of a P3O, assessing its contribution to strategic objectives, risk balance, and benefits realization." This differs from value extraction principles (A), the P3O Value Matrix (B), which aids design, or complexity modelling (D), which analyzes systems. The 2013 edition highlights KPIs as a quantitative tool to evaluate P3O effectiveness, ensuring accountability and continuous improvement. This supports organizational decision-making and justification.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 19

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