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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 2	Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 3	Project Work Planning. This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 4	Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Торіс 5	Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.

NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q62-Q67):

NEW QUESTION #62

Which of the following best describes the architect's role in cost estimating during schematic design?

- A. Providing a preliminary opinion of probable construction cost
- B. Verifying contractor bids and change order pricing
- C. Developing a detailed quantity takeoff and vendor pricing
- D. Approving final project budget with the owner

Answer: A

Explanation:

During schematic design, the architect provides a preliminary opinion of probable construction cost (OPCC) based on conceptual design. This estimate is less detailed but important for budgeting and feasibility analysis.

It helps the owner make informed decisions about project scope and design direction early in the process.

Detailed quantity takeoffs and vendor pricing occur later in the design development or construction documents phases. Verifying bids and approving final budgets are responsibilities tied to later stages. The ARE 5.0 PjM exam highlights early-stage cost estimating as a critical tool for scope control and project feasibility.

Who is typically responsible for verifying the contractor's schedule of values?

- A. Construction manager
- B. Contractor's project manager
- C. Architect
- D. Owner

Answer: C

Explanation:

The architect typically reviews and verifies the contractor's schedule of values, which breaks down contract costs by work category for payment applications. This review ensures the breakdown aligns with the contract scope and allows for proper evaluation of payment requests. While the contractor prepares it and the construction manager or owner may review, the architect plays a key role in contract administration and cost verification as per ARE 5.0 PjM contract administration topics.

NEW QUESTION #64

The management of architectural projects by a project manager consists of which responsibilities? Check the four that apply.

- A. Facilitating the work
- B. Providing liability insurance
- C. Monitoring progress
- D. Planning, organizing, and staffing the project
- E. Producing construction documents
- F. Concluding the project

Answer: A,C,D,F

Explanation:

The project manager's role in architectural projects is centered on overseeing and guiding the project from inception through completion. The key responsibilities include:

- * Planning, organizing, and staffing the project (B):The project manager is responsible for organizing the project team, assigning roles, and ensuring that the project is staffed with the appropriate personnel.
- * Facilitating the work (D): This involves coordinating communication, resolving conflicts, and ensuring smooth collaboration among team members and consultants.
- * Monitoring progress (E):The project manager tracks project milestones, schedules, budgets, and quality control to ensure the project stays on track.
- * Concluding the project (F): This includes finalizing all project documentation, conducting closeout meetings, and ensuring all contractual obligations have been met.

Responsibilities not typically part of the project manager's role:

- * Producing construction documents (A):This is the responsibility of the design team (architects, drafters, and consultants), not the project manager per se.
- * Providing liability insurance (C): This is an administrative or firm responsibility, not a direct function of the project manager managing the project.

References from ARE 5.0 Project Management (PjM) division:

- * Roles and responsibilities of the project manager in architectural projects
- * Project management principles: planning, organizing, staffing, monitoring, and closing projects
- * NCARB ARE 5.0 PjM study materials discussing project manager duties and scope
- * AIA contract and management guidelines emphasizing project management functions

NEW QUESTION #65

According to AIA Document A201, who is responsible for obtaining permits and licenses required for the project?

- A. Contractor
- B. Construction Manager
- C. Owner
- D. Architect

Answer: C

Explanation:

Per AIA A201 General Conditions, the owner is responsible for obtaining and paying for permits and licenses necessary for the project unless otherwise stated. The contractor typically assists by providing necessary information and submitting documents required by local authorities but the ultimate responsibility lies with the owner. The architect facilitates compliance by producing code-compliant documents but does not directly secure permits. This responsibility division is a key concept in ARE 5.0 PjM relating to roles and obligations defined in contract documents.

NEW QUESTION #66

The architect's contract with the owner has a budget of construction cost, and the architect has established a budget of cost in the mechanical engineer's contract. The mechanical bid package is 36% over the budget.

What is the engineer required to do?

- A. Obtain additional bidders for this part of the project
- B. Negotiate cost savings with the subcontractor
- C. Modify the documents to reduce the cost

Answer: C

Explanation:

When bids exceed the established budget for construction costs, the architect and their consultants are typically obligated under AIA B101 and C401 to modify the design or documentation at no additional cost to bring the project back within budget. This clause protects the owner and ensures adherence to cost constraints established in the agreements.

References:

AIA B101 Section 6.7 - Budget overruns and architect's responsibility AIA C401 - Flow-down of responsibility to consultants NCARB ARE 5.0 PjM Handbook - Budget conformance procedures

NEW QUESTION #67

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