

Project-Management Latest Materials - Valid Project-Management Test Topics

Project Management Test 1 Questions and Answers (100% Verified Answers) 2024

What are some defining characteristics of projects? - **Correct**

Answer ② 1. An established objective(goals)

2. A defined life span with a beginning and end

3. The involvement of several departments and professionals
(Specialized teams for different tasks)

4. Doing things that have never been done before
(accomplishing something "new"/unique)

5. Specific time, cost, and performance requirements (these are what evaluations involve)

what a project is not - **Correct Answer** ② not everyday work,
not routine, repetitive work. Projects are done only once!

The project life cycle - **Correct Answer** ② Defining stage,
planning stage, executing stage, Closing stage

Defining Stage - **Correct Answer** ② Specifications of the
project are outlined, objectives, team formation, responsibilities
assigned

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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives

Topic 2	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 3	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 4	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 5	• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q35-Q40):

NEW QUESTION # 35

Which project delivery method allows the owner to engage the architect, contractor, and key consultants in a single collaborative contract?

- **A. Integrated Project Delivery (IPD)**
- B. Design-Bid-Build
- C. Construction Manager at Risk (CMAR)
- D. Design-Build

Answer: A

Explanation:

Integrated Project Delivery (IPD) is a project delivery method characterized by a single, multiparty contract involving the owner, architect, contractor, and key consultants. IPD promotes early collaboration, shared risk/reward, and transparency to optimize project outcomes. This contrasts with traditional methods like Design- Bid-Build where contracts are separate. ARE 5.0 PjM includes IPD as a critical topic, focusing on teamwork, roles, and responsibilities unique to this delivery method.

NEW QUESTION # 36

A geotechnical report for a public project reveals a previously unknown condition and indicates that there is rock directly beneath

the existing grade. The proposed building will now require a shallow foundation. The chosen location was the result of a three-year process evaluating multiple potential sites.

Which actions should the architect take next as a result of the geotechnical report results? Check the three that apply.

- A. Determine what type of rock is beneath the existing grade.
- B. Evaluate alternate project sites for the proposed building.
- C. Consult with an excavation company for rock removal.
- D. Update the current project schedule.
- E. Update the detailed cost estimate.
- F. Request an additional services agreement for the unknown condition.

Answer: A,D,E

Explanation:

The architect should take technical and managerial steps to respond to the new geotechnical data:

A). Identifying the type of rock informs excavation methods and potential foundation redesign.

B). The cost estimate must be updated because excavation in rock is significantly more expensive.

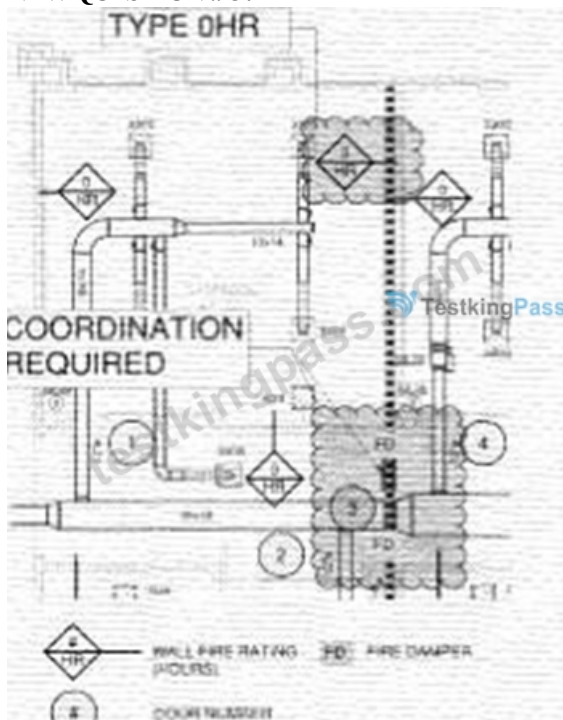
D). Schedule impacts are also probable due to extended excavation time.

C is incorrect because the site was already selected after a lengthy evaluation process. E may not apply unless the architect is being asked to provide significant redesign. F is not typically the architect's responsibility at this stage.

References:

NCARB ARE 5.0 Handbook - Geotechnical coordination and cost implications AIA B101 - Architect's Basic Services related to site analysis CSI MasterFormat - Division 31 (Earthwork), 03 (Concrete Foundations)

NEW QUESTION # 37



Refer to the exhibit.

Construction documents are 75% complete for a design-bid-build project. As part of an architecture firm's quality control plan, the senior architect reviews the drawings and specifications for coordination. Following the review, the project architect distributes the senior architect's markups to the consultants.

What should the mechanical engineer do next to maintain quality control?

- A. Request a constructability review of the ductwork with the project team
- B. Request a fire rating review with the senior architect
- C. Request a redline work session with the project architect to discuss the floor plan

Answer: C

Explanation:

The mechanical engineer is responsible for responding to coordination markups-such as conflicts between ductwork and fire-rated walls, dampers, or structural components. By requesting a redline work session, the mechanical engineer can collaborate directly with the project architect to resolve spatial, code, and fire protection conflicts, ensuring the integrity of both mechanical systems and building code compliance.

This action aligns with best practices in Quality Control/Assurance (QA/QC) procedures, where inter-disciplinary coordination during the Construction Documents (CD) phase is essential to reduce RFIs and change orders later.

ARE 5.0 PjM References:

NCARB ARE 5.0 Handbook - PjM: "Coordination of drawings and consultant input during documentation" AIA Best Practices: Consultant collaboration and redline review during CD phase AHPP (Architect's Handbook of Professional Practice), 15th ed., Chapter 9: Quality Management

NEW QUESTION # 38

Who is typically responsible for verifying the contractor's schedule of values?

- A. Construction manager
- B. Contractor's project manager
- C. Architect
- D. Owner

Answer: C

Explanation:

The architect typically reviews and verifies the contractor's schedule of values, which breaks down contract costs by work category for payment applications. This review ensures the breakdown aligns with the contract scope and allows for proper evaluation of payment requests. While the contractor prepares it and the construction manager or owner may review, the architect plays a key role in contract administration and cost verification as per ARE 5.0 PjM contract administration topics.

NEW QUESTION # 39

Which of the following is a key advantage of using Building Information Modeling (BIM)?

- A. Replaces the contractor's role in construction
- B. Allows integrated coordination of architectural, structural, and MEP systems
- C. Eliminates the need for construction documents
- D. Guarantees cost savings

Answer: B

Explanation:

BIM facilitates integrated coordination of multiple disciplines by enabling a shared digital model, reducing conflicts, improving visualization, and enhancing collaboration. It supports clash detection and improves efficiency but does not eliminate construction documents or replace contractors. ARE 5.0 PjM emphasizes technology's role in project delivery.

NEW QUESTION # 40

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