

Project-Management New Questions, Verified Project-Management Answers

Project Management Test 1 Questions and Answers (100% Verified Answers) 2024

What are some defining characteristics of projects? - **Correct**

Answer ② 1. An established objective(goals)

2. A defined life span with a beginning and end

3. The involvement of several departments and professionals
(Specialized teams for different tasks)

4. Doing things that have never been done before
(accomplishing something "new"/unique)

5. Specific time, cost, and performance requirements (these are what evaluations involve)

what a project is not - **Correct Answer** ② not everyday work,
not routine, repetitive work. Projects are done only once!

The project life cycle - **Correct Answer** ② Defining stage,
planning stage, executing stage, Closing stage

Defining Stage - **Correct Answer** ② Specifications of the
project are outlined, objectives, team formation, responsibilities
assigned

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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.

Topic 2	• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 3	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 4	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 5	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

>> Project-Management New Questions <<

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q10-Q15):

NEW QUESTION # 10

After redesigning an existing restaurant, the architect submits the plans to the county for building permit review. During the Zoning Review, the county requests the architect submit a site plan for review and approval. After researching the county's records, the architect discovers a 40-year-old approved site plan that is stamped, "Approval is based on the site plan and usage as indicated. Any interior partitioning of the original building will be subject to review and approval by the county." How should the architect proceed?

- A. Submit the county's historical drawing that references the approved site plan
- B. Hire a consultant civil engineer to develop an updated site plan
- C. **Require the client to contract with a civil engineer to update the site plan**

Answer: C

Explanation:

It is the architect's responsibility to inform the client that an updated site plan is required for zoning compliance. However, preparing the site plan is typically the scope of a civil engineer. Therefore, the architect should require the client to hire a civil engineer to prepare and update the site plan.

Architects are responsible for coordination but not directly preparing civil site plans unless within their licensure and scope.

This aligns with standard architectural services and professional boundaries.

Reference: AIA B101 Owner-Architect Agreement - Article 3: Scope of Architect's Basic Services NCARB ARE 5.0 Handbook - PjM Content Area 1: Resource Management

NEW QUESTION # 11

According to AIA Document A201, who is responsible for obtaining permits and licenses required for the project?

- A. Contractor
- **B. Owner**
- C. Construction Manager
- D. Architect

Answer: B

Explanation:

Per AIA A201 General Conditions, the owner is responsible for obtaining and paying for permits and licenses necessary for the project unless otherwise stated. The contractor typically assists by providing necessary information and submitting documents required by local authorities but the ultimate responsibility lies with the owner. The architect facilitates compliance by producing code-compliant documents but does not directly secure permits. This responsibility division is a key concept in ARE 5.0 PjM relating to roles and obligations defined in contract documents.

NEW QUESTION # 12

A new site has been identified for a prototype fast food restaurant. The geotechnical report indicates fill materials were found in the subsurface conditions along the east side of the proposed building location.

What member of the project team should be involved in modifications to the prototype building design to address this issue?

- A. Excavation Contractor
- **B. Structural Engineer**
- C. Environmental Engineer
- D. Landscape Architect

Answer: B

Explanation:

Comprehensive Detailed Explanation:

When fill material is discovered in the geotechnical report, the structural engineer must assess the stability and bearing capacity of the soil to determine whether foundations need to be redesigned or modified. Fill can result in settlement or poor load-bearing conditions. The structural engineer will use the geotechnical report to modify foundation types, slab-on-grade design, or structural systems accordingly.

References:

NCARB ARE 5.0 Handbook - Project Management (PjM) division: Coordination with consultants CSI MasterFormat - Division 31 (Earthwork) and Division 03 (Concrete) AIA Document B101 - Architect's responsibility to coordinate structural implications with consultants

NEW QUESTION # 13

A principal architect is working with a school district on designing an 18,000-square-foot athletics training facility. During the DD phase, the principal notices that the firm's younger staff has produced equipment plans that do not coordinate with the electrical engineer's sheets.

How should the principal architect respond to the lack of coordination? Check the three that apply.

- A. Extend the design schedule
- **B. Conduct a desk critique**
- C. Coordinate drawings in submittal review
- D. Hold a design charrette
- **E. Review checklists with the staff**
- **F. Schedule an immediate coordination meeting**

Answer: B,E,F

Explanation:

These three actions represent proactive and constructive responses to coordination issues during the Design Development (DD)

phase.

A). Review checklists with the staff. Using coordination checklists reinforces quality control standards and helps less-experienced staff identify typical coordination pitfalls.

D). Conduct a desk critique: This one-on-one review allows the principal to mentor younger staff, identify specific problems, and ensure corrections are made early.

E). Schedule an immediate coordination meeting: Critical to resolving discrepancies quickly with the electrical consultant and design team to realign the design set.

Incorrect options:

B). Design charrettes are typically used for creative brainstorming in schematic design, not resolving coordination issues in DD.

C). Extending the schedule is a last resort and not an efficient first step.

F). Submittal review happens during construction and is too late for addressing design-phase coordination issues.

ARE 5.0 PjM References:

NCARB ARE 5.0 Handbook - PjM: "Consultant Coordination & Document Quality Control" AHPP, 15th ed., Chapter 11: Design Phases and Staff Management Quality Management Plan strategies during DD and CD phases Let me know if you'd like follow-up questions or explanations from other divisions like CE, PPD, or PA.

NEW QUESTION # 14

Fee for Standard Services
based on 10% Fee
estimate of the Cost of the Work = \$1,600,000 Construction Cost
Fee = \$160,000

Phase of Work	Percentage of Total Fee for Phase	Fee for Phase	Portion of Phase Completed to Date	Fee Due for Phase to Date
Schematic Design	15%	\$24,000	80%	\$19,200
Design Development	20%	\$32,000	20%	\$6,400
Construction Documents	40%	\$64,000	0%	\$0
Bidding and Negotiations	10%	\$8,000	0%	\$0
Construction Admin.	15%	\$32,000	0%	\$0
Total	100%	\$160,000		\$25,600
Paid to Date				\$5,000

Refer to the exhibit.

An architecture office is working on a project with a fixed budget and a tight schedule using AIA B101 for the owner-architect agreement. The architect sends a statement for professional services for the completed portion of the work. Upon receipt of the statement, the owner instructs the firm to stop work for two weeks. A week later, the owner decides to abandon the project due to unexpected deteriorating market conditions. In order to maintain a good relationship with the owner, the firm decides to waive termination fees.

What is the architect's total compensation for the project?

- A. \$30,400.00
- B. \$25,000.00
- C. \$24,000.00

Answer: A

Explanation:

The total compensation includes the portion of work completed up to termination. From the chart:

Schematic Design: 80% of \$24,000 = \$19,200

Design Development: 20% of \$32,000 = \$6,400

Total earned to date = \$19,200 + \$6,400 = \$25,600

\$5,000 has already been paid

So the total compensation for the project (earned) is \$25,600

No additional work was completed after that, and termination fees were waived.

Therefore, total compensation = amount earned = \$25,600

Answer choice C (\$30,400) includes incorrect math.

The correct total compensation is:

Corrected answer: B. \$25,600.00

(However, if we assume the exam expects selection from available options closest to correct math and B was mistakenly labeled as \$25,000, then C would be selected.)

Final answer: B. \$25,600.00 (if allowed to correct); otherwise, select C as closest estimate per question format.

AIA B101 §9.6, §9.7 - Compensation and Termination

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