

Project-Management Passguide | Project-Management Training Questions



ITPassLeader is a leading provider of top-quality ARE 5.0 Project Management (PjM) Exam (Project-Management) preparation material for the Project-Management test. Our ARE 5.0 Project Management (PjM) Exam (Project-Management) exam questions are designed to help customers get success on the first try. These latest NCARB Project-Management Questions are the result of extensive research by a team of professionals with years of experience.

NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 2	<ul style="list-style-type: none">Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 3	<ul style="list-style-type: none">Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 4	<ul style="list-style-type: none">Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 5	<ul style="list-style-type: none">Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.

Wonderful Project-Management Exam Questions: ARE 5.0 Project Management (PjM) Exam Exhibit the Most Useful Training Guide-ITPassLeader

In order to make the exam easier for every candidate, ITPassLeader compiled such a study materials that allows making you test and review history performance, and then you can find your obstacles and overcome them. In addition, once you have used this type of Project-Management Exam Question online for one time, next time you can practice in an offline environment. It must be highest efficiently Project-Management exam tool to help you pass the exam.

NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q18-Q23):

NEW QUESTION # 18

A construction project is one week away from the date of substantial completion as defined by an AIA A201 agreement. The owner comes forward with a major change to the work. The contractor and owner disagree on how much to extend the contract time. The project needs to proceed without delay while the contractor and owner work out the difference.

Which one of the following steps should the architect take?

- A. Issue a construction change directive.
- B. Issue a minor change in the work.
- C. Issue a waiver of subrogation.

Answer: A

Explanation:

When there is a disagreement over cost or time but the work must proceed, the architect can issue a Construction Change Directive (CCD). This allows the work to move forward while the owner and contractor negotiate terms. A Minor Change (B) is only for non-cost/time changes. Waiver of Subrogation (C) pertains to insurance.

CCDs are used under AIA A201 §7.3 when immediate work is needed but consensus hasn't been reached.

This is the formal process to avoid delay in project delivery.

Reference: AIA A201 §7.3 - Construction Change Directives

NCARB ARE 5.0 Handbook - PjM Content Area 5

NEW QUESTION # 19

What does "substantial completion" mean in the context of a construction contract?

- A. The work is sufficiently complete for occupancy or use
- B. All punch list items have been finished
- C. The project is 50% complete
- D. The contractor has been paid in full

Answer: A

Explanation:

Substantial completion means the project or a portion of it is sufficiently complete in accordance with the contract documents so that the owner can occupy or use the space for its intended purpose. Punch list work typically remains. It triggers warranty periods and changes in risk responsibility. ARE 5.0 PjM requires understanding of contract milestones.

NEW QUESTION # 20

An architect is evaluating a change order.

Where should the costs for the project superintendent or general foreman be included?

- A. General and administrative overheads
- B. Field overheads
- C. Direct field labor costs
- D. Direct field labor hours

Answer: B

Explanation:

The costs associated with a project superintendent or general foreman are classified under field overheads.

These are not directly tied to a specific construction activity (like labor laying concrete) but are necessary for managing and supervising the site work.

Field overheads include site-specific expenses such as temporary facilities, safety equipment, and supervisory personnel costs.

General and administrative overheads, by contrast, are associated with the contractor's home office and not directly attributable to a specific project site.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 2: Project Costs & Budgeting Reference: AIA Document G701 Commentary, AIA Best Practices

NEW QUESTION # 21

An architect is working on a very large and complex project consisting of multiple buildings with overlapping phases.

Which tool should be used to communicate important deadlines to the team?

- A. Gantt Chart
- **B. Milestone Charts**
- C. Critical Path Method (CPM) Chart

Answer: B

Explanation:

Milestone charts are ideal for communicating high-level, key deadlines for different buildings and phases.

They provide quick reference points for project phases, deliverables, or deadlines. While Gantt and CPM charts are valuable for tracking detailed tasks and dependencies, milestone charts best serve communication of key dates across a large and complex project to a broad audience.

References:

NCARB ARE 5.0 PjM Handbook - Scheduling tools

AIA Best Practices - Communication and scheduling

NEW QUESTION # 22

Preparation of space standards, furniture assessment, and documentation of equipment requirements are most effectively done during which of the following project phases?

- A. Schematic Design
- B. Design Development
- **C. Programming**

Answer: C

Explanation:

Programming is the pre-design phase where user needs, space requirements, equipment, and furniture needs are assessed. This information is critical to developing an appropriate design later during schematic and design development phases.

References:

NCARB ARE 5.0 Handbook - Project Phases and Scope

AIA B101 - Programming and Owner-provided information

Ballast ARE 5 Review Manual - Programming and analysis

NEW QUESTION # 23

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The NCARB Project-Management certification topics or syllabus are updated with the passage of time. To pass the NCARB ARE 5.0 Project Management (PjM) Exam exam you have to know these topics. The ITpassLeader Project-Management certification exam trainers always work on these topics and add their appropriate NCARB Project-Management Exam Questions And Answers in the Project-Management exam dumps. These latest NCARB ARE 5.0 Project Management (PjM) Exam exam topics are added in all NCARB ARE 5.0 Project Management (PjM) Exam exam questions formats.

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