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Project Management Professional (PMP) Guide 2025



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PMI Project Management Professional (2025 Version) Sample Questions (Q31-Q36):

NEW QUESTION # 31

You have just completed the project planning process group, and you are ready to begin the project executing process group. You'll need to perform all of the following executing processes EXCEPT:

- A. Make necessary information available to stakeholders in a timely manner
- B. Obtain human resources needed to complete project
- C. Improve competencies of team members
- D. Apply quality activities to ensure that the project employs all processes required to satisfy requirements
- E. Develop options to reduce risk/ threats to project objectives

Answer: E

NEW QUESTION # 32

Which of the following can be used to measure overall project performance?

- **A. An earned value chart.**
- B. A PERT chart.
- C. A Gantt chart.
- D. A flow chart.
- E. A work breakdown structure.

Answer: A

NEW QUESTION # 33

You are a project manager for Move It Now trucking company. Your company specializes in moving household goods across the city or across the country. Your project involves upgrading the nationwide computer network for the company. Your lead engineer has given you the following estimates for a critical path activity: 60 days most likely, 72 days pessimistic, 48 days optimistic. What is the weighted average or expected value?

- A. 0
- **B. 1**
- C. 2
- D. 3

Answer: B

Explanation:

The calculation for PERT is the sum of optimistic time plus pessimistic time plus four times the most likely time divided by 6. The calculation for this example is as follows: $(48 + 72 + (4 \times 60)) / 6 = 60$.

NEW QUESTION # 34

A project manager has been assigned to a new project. The project sponsor has requested a detailed timeline, but the project includes some deliverables that are not yet clearly defined.

Which project management approach should the project manager advise using?

- A. As the project sponsor has requested a detailed timeline up front, an agile approach is the best option.
- B. As the project includes elements that are not yet clearly defined, an agile approach is the best option.
- **C. As the project appears to have both agile and predictive elements, a hybrid approach is the best option.**
- D. As the project includes elements that are not yet clearly defined, a predictive approach is the best option.

Answer: C

NEW QUESTION # 35

In the planning phase, a project manager receives identified risks from the sponsors and subject matter experts (SMEs) and wants to develop a risk response strategy for them.

What should the project manager do first?

- A. Assign a risk responsibility to each team member.
- B. Assign allocated budget to cover key risks.
- C. Perform a risk reserve analysis.
- **D. Agree on the criteria to prioritize risks.**

Answer: D

Explanation:

The project manager should agree on the criteria to prioritize risks before developing a risk response strategy.

This is because not all risks have the same level of impact or probability on the project objectives, and therefore require different levels of attention and response. By agreeing on the criteria to prioritize risks, such as expected monetary value, risk score, risk urgency, or stakeholder tolerance, the project manager can rank the risks according to their importance and focus on the ones that pose the most threat or opportunity to the project. This will help the project manager allocate resources, time, and budget more effectively and efficiently to address the risks. The project manager should also involve the relevant stakeholders, such as sponsors, SMEs, and team members, in the risk prioritization process to ensure their input and buy-in.

References: (Professional in Business Analysis Reference Materials source and documents)

- * PMBOK Guide, 6th edition, Section 11.4.1, "Perform Qualitative Risk Analysis: Inputs"
- * PMBOK Guide, 6th edition, Section 11.4.2, "Perform Qualitative Risk Analysis: Tools and Techniques"
- * PMBOK Guide, 6th edition, Section 11.4.3, "Perform Qualitative Risk Analysis: Outputs"
- * PMI-PBA Guide, 1st edition, Section 5.3.1, "Prioritize Requirements: Inputs"
- * PMI-PBA Guide, 1st edition, Section 5.3.2, "Prioritize Requirements: Tools and Techniques"
- * PMI-PBA Guide, 1st edition, Section 5.3.3, "Prioritize Requirements: Outputs"

NEW QUESTION # 36

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