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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 2	• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 3	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 4	• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 5	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q60-Q65):

NEW QUESTION # 60
Evaluation and mitigation of indoor air quality in an existing facility assessment would include participation by which of the following? Check the three that apply.

- A. Mechanical engineer
- B. Structural engineer
- C. Industrial hygienist
- D. Industrial engineer
- E. Electrical engineer
- F. Architect

Answer: A,C,F

Explanation:
Comprehensive Detailed Explanation:
Indoor air quality (IAQ) assessments require:
A). Architect - for identifying spatial and operational sources of contamination and coordinating remediation.
B). Industrial hygienist - for monitoring pollutants (e.g., mold, VOCs, CO2) and recommending mitigation strategies.
F). Mechanical engineer - for assessing HVAC system functionality, filtration, and ventilation strategies.
References:
NCARB ARE 5.0 Handbook - Existing building evaluations
CSI Division 01 (General Requirements) and 23 (HVAC)
EPA IAQ Tools for Schools Guidelines

NEW QUESTION # 61
Which of the following is a primary responsibility of the architect during construction observation?

- A. Supervise contractor's workforce
- B. Inspect the work for conformity to the contract documents
- C. Issue building permits
- D. Manage contractor's payroll and payments

Answer: B

Explanation:
During construction observation, the architect inspects the work to confirm compliance with contract documents, identifies deficiencies, and documents progress. The architect does not supervise or manage contractor workforce or finances, nor issue permits. This observation helps verify quality and adherence to design intent. ARE 5.0 PjM covers the architect's limited but critical role in construction administration and quality control.

NEW QUESTION # 62
According to AIA Document A201, who is responsible for obtaining permits and licenses required for the project?

- A. Architect
- B. Construction Manager
- C. Contractor

- D. Owner

Answer: D

Explanation:
Per AIA A201 General Conditions, the owner is responsible for obtaining and paying for permits and licenses necessary for the project unless otherwise stated. The contractor typically assists by providing necessary information and submitting documents required by local authorities but the ultimate responsibility lies with the owner. The architect facilitates compliance by producing code-compliant documents but does not directly secure permits. This responsibility division is a key concept in ARE 5.0 PjM relating to roles and obligations defined in contract documents.

NEW QUESTION # 63

Construction of a gymnasium is scheduled to be complete 365 days from the date of the notice to proceed. On Friday, day 355 of the schedule, the contractor submits a punch list to the architect for substantial completion.
The architect agrees to review the punch list on-site after the weekend.
On Monday, the architect discovers that a subcontractor left open a skylight over the weekend, allowing heavy rain to fall into the courtyard area and damage the gymnasium floor. It was determined the flooring must be replaced. The lead time for new flooring is 8-10 weeks, and installation will take 14 days. The architect's agreement with the owner is contracted to end 30 days after substantial completion.
Which of the following documents must the architect prepare immediately? Check the two that apply.

- A. A notice to the contractor for withholding final payment
- B. A revised schedule for owner approval
- C. An invoice for additional services for owner payment
- D. A punch list for areas not damaged for contractor approval
- E. A request for liquidated damages for contractor review
- F. A change order to purchase new flooring

Answer: D,F

Explanation:
The punch list is valid only for work deemed substantially complete. Since the floor is damaged, substantial completion cannot yet be certified, but the architect can and should prepare a punch list for other non-affected areas. Meanwhile, the replacement flooring constitutes a change in scope, requiring a change order. The contractor, being responsible for the damage, will need to correct the work per the General Conditions (A201).
Incorrect choices:
A). The contractor revises the schedule, not the architect.
B). The owner assesses liquidated damages, not the architect directly.
C). No additional services have been performed yet.
E). Final payment withholding applies after project closeout, not now.
References:
AIA A201-2017 §§ 9.8-9.10
AIA B101-2017 §§ 3.6.2 & 4.2.3
NCARB ARE 5.0 Handbook - Construction Phase Services

NEW QUESTION # 64

A project achieves refinement and coordination in which of the following phases?

- A. Design Development
- B. Construction Documents
- C. Schematic Design

Answer: A

Explanation:
Design Development (DD) is the phase where schematic concepts are refined and systems are coordinated across disciplines. This includes structure, MEP, and materials. While Schematic Design focuses on high- level form and layout, and Construction Documents focus on detailed drawings/specifications, DD ensures integration and alignment before detailing.
References:

NCARB ARE 5.0 Handbook - Design phases
AIA B101 - Design Development phase scope

NEW QUESTION # 65

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