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CIPS Project and Change Management Sample Questions (Q80-Q85):

NEW QUESTION #80

Payback period is the amount of time it will take to recoup, in the form of net cash inflows, the total dollars invested in a project.

- A. False
- B. True

Answer: B

NEW QUESTION #81

XYZ Ltd is running a new project examining a possible expansion of its current offering. The project lead has identified stakeholders to keep up-to-date. One stakeholder hashigh powerbutlow interest. Which communication strategy is most appropriate?

- A. keep satisfied
- B. keep informed
- C. key player
- D. minimal effort

Answer: A

Explanation:

Using the Mendelow matrix: stakeholders withhigh power/low interestshould bekept satisfied-engage sufficiently to maintain support without over-loading them.

Reference: CIPS L5M8 Study Guide, pp.8-9.

NEW QUESTION #82

The format of the WBS dictionary is essentially the same for all projects.

- A. True
- B. False

Answer: B

NEW QUESTION #83

A _____ is a graphic display of data that illustrates the results of a process over time.

- A. statistical sampling chart
- B. control chart
- · C. Six Sigma chart
- · D. Pareto chart

Answer: B

NEW QUESTION #84

Ali is a Project Manager at a large retail organisation within the UK. He has created a project timeline and allocated a budget. However, two months into the project the UK declares a national lockdown due to an unknown virus sweeping the nation. What type of complexity is this known as?

- A. directional complexity
- B. structural complexity
- C. temporal complexity
- D. technical complexity

Answer: C

Explanation:

Temporal complexitystems fromturbulent, time-varying external conditions(e.g., pandemic lockdowns) that disrupt plans. Structural = many components/links; technical = uncertainty about how to do it; directional

= unclear goals/scope.

Reference: CIPS L5M8 Study Guide, p.55.

NEW QUESTION #85

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