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CIPS Project and Change Management Sample Questions (Q26-Q31):

NEW QUESTION # 26

A SWOT analysis, being a linear process, cannot be performed using the nonlinear mind mapping technique.

- A. True
- B. False

Answer: B

NEW QUESTION # 27

Ian is a Project Manager for a large construction project involving the building of a new hospital. A complex supply network is involved which includes the use of several subcontractors. Which of the following would be the best method for dealing with subcontractors for this project?

- A. focus on price and have a transactional relationship with subcontractors
- B. closely manage subcontractors by using KPIs and holding regular meetings with them
- C. ensure all communication with subcontractors is via the tier-one suppliers
- **D. involve subcontractors early on in the planning stage**

Answer: D

Explanation:

The guide recommends early involvement of subcontractors in complex projects. This ensures clarity in expectations, communication, and alignment before execution, enhancing performance and collaboration.

Reference: CIPS L5M8 Study Guide, p.32.

NEW QUESTION # 28

Which of the following provides certifications as a Project Management Professional?

- A. PMP
- B. PMI
- C. PMC
- **D. PMS**

Answer: D

NEW QUESTION # 29

_____ predict future project status and progress based on past information and trends.

- A. Status reports
- B. Project updates
- **C. Forecasts**
- D. Progress reports

Answer: C

NEW QUESTION # 30

In Lewin's 3 stage Change Model, which is the first stage?

- A. disrupt
- **B. unfreeze**
- C. denial
- D. loss

Answer: B

Explanation:

Lewin's classic model frames change as Unfreeze # Change # Refreeze. The first step is unfreezing, preparing the organisation/people to move away from the current state before making and stabilising the change.

Reference: CIPS L5M8 Study Guide, pp. 136-137 (overview of change models including Lewin).

NEW QUESTION # 31

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