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BCI CBCI Exam Syllabus Topics:

Topic	Details

Topic 1	• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 2	• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 3	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 4	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q85-Q90):

NEW QUESTION # 85

The type of review that includes interviews with the people involved, activity logs, related media coverage and relevant videos and photos is:

- **A. A post-incident review**
- B. A supplier performance review
- C. An external audit
- D. A performance appraisal with individual employees

Answer: A

Explanation:

Apost-incident review (PIR) is a comprehensive evaluation conducted after an actual disruption or incident, designed to assess what happened, how the response was managed, and lessons learned. The CBCI 7.0 course details that PIRs often involve gathering qualitative and quantitative data, including interviews with participants, examination of activity logs, media coverage, and visual evidencelike photos and videos.

This multi-source review provides a holistic understanding of the incident's impact, the effectiveness of plans, and areas for improvement. It differs from audits or appraisals by its focus on real events rather than planned assessments or individual performance evaluations. PIRs are critical for continuous improvement of the BCMS.

Reference: CBCI 7.0 Study Guide, Module 6: Post-Incident Review, pages 130-133.

NEW QUESTION # 86

Which of the following is a technique for collecting Business Impact Analysis (BIA) information?

- **A. Questionnaires and surveys**
- B. Workplace observation
- C. Workplace health and safety reviews
- D. Monthly budget reviews

Answer: A

Explanation:

Questionnaires and surveys are widely used and effective techniques for gathering BIA information. They enable the Business Continuity professional to collect standardized data on activity priorities, dependencies, and recovery requirements from a broad range of stakeholders. The CBCI 7.0 course highlights that well- designed questionnaires provide structured insights while being scalable and efficient, especially in larger organizations. While workplace observation and reviews provide useful context, and budget reviews may give financial perspectives, they are not primary tools for capturing the detailed operational data needed for BIAs.

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 45-48.

NEW QUESTION # 87

During a discussion-based exercise, the exercise facilitator is notified of a threat that could compromise participant safety. The facilitator's next step will be:

- A. Use a pre-determined code word to notify all participants of suspension of the exercise
- B. Begin gathering more details about the situation
- C. Continue with the exercise unless otherwise notified
- D. Call a short break to allow time to determine how to proceed

Answer: A

Explanation:

Participant safety is paramount during all exercises. The CBCI 7.0 course mandates that facilitators use pre-determined code words or signals to immediately and discreetly communicate the suspension of an exercise if a real threat to safety emerges. This protocol ensures that all participants receive a clear, consistent message to halt activities without causing panic or confusion. Gathering more details or calling a break delays decisive action and risks exposure. Continuing the exercise despite threats is unacceptable and breaches duty of care.

Pre-established emergency communication protocols allow swift, safe responses that prioritize participant well-being above all else.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 122-124.

NEW QUESTION # 88

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Simulation
- B. Scenario
- C. Live
- D. Discussion-based

Answer: C

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise.

These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

NEW QUESTION # 89

A breakdown of internal and external dependencies that may include priority suppliers is an outcome of:

- A. A risk assessment
- B. An initial assessment
- C. An Activity Business Impact Analysis (BIA)
- D. A Product and Services Business Impact Analysis (BIA)

Answer: C

Explanation:

The CBCI 7.0 course explains that an Activity Business Impact Analysis (BIA) provides detailed identification of dependencies necessary to deliver prioritized products and services. This includes internal dependencies such as departments and resources, and external dependencies such as suppliers and partners.

Mapping these dependencies is crucial to understanding potential vulnerabilities and planning continuity solutions that address both internal process interrelations and supply chain considerations. The Product and Services BIA focuses more on outcomes and

impacts, while risk assessments identify threats but do not detail operational dependencies. Initial assessments are broader and less detailed.

NEW QUESTION # 90

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