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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q12-Q17):

NEW QUESTION # 12

Who makes the final decision on ordering the Product Backlog?

- A. Product Owner
- B. Developers
- C. Lead Developer
- D. Scrum Master

Answer: A

Explanation:

The Product Owner has the final authority to order the Product Backlog to maximize value. They are responsible for ensuring that the most valuable and important work is prioritized so that the Scrum Team delivers maximum value in each Sprint.

According to the 2020 Scrum Guide:

* The Product Owner is accountable for managing the Product Backlog, which includes ordering items to best achieve the Product

Goal.

* While the Developers may provide input, the final decision on ordering lies with the Product Owner.

Why the other options are incorrect:

* A. Lead Developer: Scrum does not have a "Lead Developer" role or accountability.

* B. Scrum Master: The Scrum Master facilitates and coaches but does not manage or order the Product Backlog.

* D. Developers: While Developers provide input during refinement and Sprint Planning, they do not have the authority to order the Product Backlog.

NEW QUESTION # 13

How does the Scrum Master help ensure the Scrum Team is working effectively?

- A. Facilitate Scrum events
- **B. Coach the Scrum Team in self-management and cross-functionality**
- C. Report all user stories in management meetings
- D. Plan Scrum implementations within the organization

Answer: B

Explanation:

The Scrum Master ensures that the Scrum Team is working effectively by coaching the team in self-management and cross-functionality. This enables the team to take ownership of their work, collaborate effectively, and achieve their goals.

According to the 2020 Scrum Guide, the Scrum Master serves the Scrum Team in the following ways:

* Coaching team members to improve their practices and self-management skills.

* Helping the team become cross-functional so they can deliver complete, Done Increments without relying on external dependencies.

* Removing impediments to their progress and facilitating productive Scrum events.

Why the other options are incorrect:

* A. Plan Scrum implementations within the organization: While the Scrum Master supports Scrum adoption across the organization, this is not directly related to the Scrum Team's effectiveness.

* B. Facilitate Scrum events: Facilitating events is part of the Scrum Master's responsibilities, but the larger goal is to enable the team's effectiveness through coaching and guidance.

* C. Report all user stories in management meetings: Scrum does not involve reporting to management in this way, as the focus is on delivering value rather than detailed reporting.

NEW QUESTION # 14

Which Scrum artifacts provide transparency and opportunities for inspection and adaptation?

- A. Definition of Done, Sprint Backlog and Product Backlog
- **B. Sprint Backlog, Product Backlog and Increment**
- C. Definition of Done and Product Backlog
- D. Burndown Charts, release plan and Product Backlog

Answer: B

Explanation:

The three Scrum artifacts—Product Backlog, Sprint Backlog, and Increment—provide transparency into the work and enable opportunities for inspection and adaptation. These artifacts are essential to ensuring the Scrum Team and stakeholders can inspect progress and adapt plans to maximize value.

According to the 2020 Scrum Guide:

* Product Backlog: Represents all the work needed to achieve the Product Goal and allows inspection and prioritization of upcoming work.

* Sprint Backlog: A real-time plan for the Sprint that provides transparency into what the team is working on and allows inspection and adaptation during the Sprint.

* Increment: The outcome of the Sprint that is usable and meets the Definition of Done, enabling stakeholders to inspect progress and provide feedback.

Why the other options are incorrect:

* A. Burndown Charts, release plan and Product Backlog: Burndown charts and release plans are complementary tools, but they are not official Scrum artifacts.

* C. Definition of Done and Product Backlog: The Definition of Done is not an artifact but a shared understanding of when work is

complete.

* D. Definition of Done, Sprint Backlog and Product Backlog: While the Sprint Backlog and Product Backlog are artifacts, the Definition of Done is not.

NEW QUESTION # 15

A lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems is known as

- A. Kanban.
- **B. Scrum**
- C. Waterfall.
- D. Agile.

Answer: B

Explanation:

Scrum is a lightweight framework designed to help teams and organizations address complex problems and deliver value in an adaptive manner. It is based on the principles of empiricism (transparency, inspection, and adaptation) and is widely used for developing, delivering, and sustaining products in a flexible and iterative way.

According to the 2020 Scrum Guide, Scrum is:

- * A lightweight framework that helps people, teams, and organizations generate value through adaptive solutions for complex problems.
- * Defined by roles, events, artifacts, and rules that are intentionally simple yet highly effective.

Why the other options are incorrect:

* A. Kanban: Kanban is a method for visualizing work and improving flow, but it is not a framework specifically designed for solving complex problems like Scrum.

* C. Agile: Agile is a broader philosophy or mindset that includes various frameworks (such as Scrum, Kanban, etc.), but Scrum itself is a specific framework.

* D. Waterfall: Waterfall is a traditional, sequential approach to project management that lacks the flexibility and adaptiveness of Scrum.

NEW QUESTION # 16

Which of the following is an activity of Product Backlog management?

- A. Facilitating the Daily Scrum
- B. Planning the Sprint Backlog
- C. Creating Sprint tasks
- **D. Clearly expressing Product Backlog items**

Answer: D

Explanation:

Product Backlog management is primarily the responsibility of the Product Owner. One of their key activities is to clearly express Product Backlog items, ensuring they are transparent and understandable for the Developers. This helps the Scrum Team deliver valuable Increments.

According to the 2020 Scrum Guide, Product Backlog management includes:

- * Clearly expressing Product Backlog items.
- * Ordering the items to maximize value.
- * Ensuring the Product Backlog is transparent, visible, and understood.

Why the other options are incorrect:

* B. Planning the Sprint Backlog: Sprint tasks are part of the Developers' detailed planning during the Sprint and are not part of Product Backlog management.

* C. Facilitating the Daily Scrum: This is a responsibility of the Developers, and the Scrum Master may only facilitate if explicitly requested.

* D. Planning the Sprint Backlog: The Sprint Backlog is planned during Sprint Planning and is primarily the Developers' responsibility, not part of Product Backlog management.

NEW QUESTION # 17

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