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## IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q102-Q107):

### NEW QUESTION # 102

When planning business analysis information management, what are the factors that influence storage and access decisions?

- A. Organizational standards and tool availability
- B. Business policies and methodology adopted
- C. Organizational values and procurement strategy
- D. Business rules and change strategy

**Answer: A**

Explanation:

Business analysis information can be stored in many ways. Storage decisions depend on many factors such as who must access the information, how often they need to access it, and what conditions must be present for access. Organizational standards and tool availability also influence storage and access decisions. The business analysis approach defines how various tools will be used on the initiative and how the information will be captured and stored within those tools. Tools may shape the selection of business analysis techniques, notations to be used, and the way that information is organized.

#### NEW QUESTION # 103

Which technique would the business analyst (BA) consider to show the transformation of data?

- A. Data modelling
- B. Sequence diagram
- C. Flowchart
- **D. Data flow diagram**

**Answer: D**

Explanation:

A data flow diagram illustrates the movement and transformation of data between external entities and processes. The output from one external entity or process is the input to another. The data flow diagram also illustrates the temporary or permanent repositories (referred to as data stores or terminators) where data is stored within a system or an organization. The data defined should be described in a data dictionary.

#### NEW QUESTION # 104

What are the elements of user stories?

- A. State tables, flow diagrams, process models, matrices
- **B. Conversation, acceptance criteria, title, statement of value**
- C. Grouping, ranking, negotiation, decision trees
- D. Main topic, keywords, metrics, indicators

**Answer: B**

Explanation:

User stories are a fundamental component in Agile methodologies, serving as concise, user-centric descriptions of desired functionalities. They are designed to facilitate communication among stakeholders and ensure that the development team understands the requirements from the user's perspective.

Key Elements of User Stories:

Title: A brief, descriptive name that captures the essence of the user story. It helps in identifying and referencing the story easily.

Statement of Value: This follows the format: "As a [user role], I want [goal] so that [benefit]." It clearly articulates who the user is, what they need, and why they need it, ensuring that the focus remains on delivering value.

Conversation: Represents the collaborative discussions between stakeholders and the development team. These conversations delve deeper into the details of the user story, clarifying requirements and expectations.

Acceptance Criteria: Specific conditions that must be met for the user story to be considered complete. They provide a clear definition of done and guide the development and testing processes.

Reference from BABOK Guide v3:

According to the BABOK Guide v3, user stories are a technique used to capture a description of a software feature from an end-user perspective. They are typically composed of a title, a statement of value, conversations to elaborate on the details, and acceptance criteria to define the boundaries and conditions for success.

#### NEW QUESTION # 105

What is a logical data model used for?

- A. Defining a solution independent view of how a business perceives its information without applying any constraints.
- B. Abstracting a 'physical data model' to describe the physical organization of data and its relationships within a database.
- **C. Defining the logical rules that govern decisions in an organization and that define, constrain, or enable organizational operations.**

- D. Abstracting a 'conceptual data model' to incorporate the rules of normalization to manage data integrity and relationships.

**Answer: C**

Explanation:  
Explanation

### NEW QUESTION # 106

When selecting an elicitation technique, the business analyst (BA) should consider techniques that are:

- A. easy to use.
- **B. commonly used in similar initiatives.**
- C. already known by stakeholders.
- D. popular in the industry.

**Answer: B**

### NEW QUESTION # 107

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