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ISACA COBIT Design and Implementation Certificate Sample Questions (Q13-Q18):

NEW QUESTION # 13
The PRIMARY function of COBIT Implementation Phase 7: How Do We Keep the Momentum Going is to provide an opportunity for which of the following?

- A. Ensuring frequent stakeholder communication
- B. Documenting improvements in a prioritized action plan
- C. Closing the loop for communication workflow

Answer: A

Explanation:
The primary function of COBIT Implementation Phase 7: "How Do We Keep the Momentum Going?" is to ensure frequent stakeholder communication. This phase focuses on maintaining engagement and support from stakeholders to sustain the momentum of the governance initiatives.
Ensuring frequent stakeholder communication is essential for maintaining momentum in governance initiatives. This involves regular updates, feedback sessions, and transparent communication to keep stakeholders informed and involved in the ongoing process. It helps to address any concerns, align expectations, and ensure continuous support for the initiatives.
COBIT 2019 Framework References:
* COBIT 2019 Implementation Guide, Chapter 8:Discusses the importance of continuous communication with stakeholders to keep the momentum going and maintain support for governance initiatives.
* COBIT 2019 Design Guide, Chapter 5:Highlights the need for frequent and effective communication to ensure that stakeholders remain engaged and supportive throughout the implementation process.
By ensuring frequent stakeholder communication, enterprises can sustain the momentum of their governance initiatives, making it the primary function of COBIT Implementation Phase 7

NEW QUESTION # 14
The target audience for the COBIT 2019 Design Guide:

- A. is exclusively internal information and technology professionals.
- B. includes a range of direct and indirect stakeholders.
- C. is primarily assurance professionals involved in running assurance processes.
- D. is primarily governance professionals involved in designing governance solutions.

Answer: B

Explanation:
The target audience for the COBIT 2019 Design Guide includes a wide range of direct and indirect stakeholders involved in the governance and management of enterprise IT. This comprehensive approach ensures that the design of governance solutions is inclusive, addressing the needs and perspectives of various parties who are impacted by or have an interest in IT governance.
Detailed Explanation with References:
* Direct Stakeholders:
* Governance Professionals: These individuals are directly responsible for designing, implementing, and maintaining governance systems. They use the COBIT 2019 Design Guide to ensure that governance frameworks are well-structured and aligned with enterprise objectives.
* IT Management: Professionals who manage IT services, operations, and resources use the guide to align IT initiatives with governance objectives and to integrate best practices into daily operations.
* Indirect Stakeholders:
* Assurance Professionals: While not the primary audience, assurance professionals such as internal and external auditors use the guide to understand the governance framework and assess its effectiveness.
* Business Leaders and Executives: These stakeholders use the guide to understand how IT governance supports business goals and to ensure that IT investments deliver value.
* Regulatory Bodies and Compliance Officers: They refer to the guide to ensure that governance systems meet regulatory

requirements and standards.
* Other Organizational Functions: Departments such as finance, human resources, and legal may also reference the guide to understand their role in IT governance and how it intersects with their functions.
Conclusion:The correct answer isB. includes a range of direct and indirect stakeholders. This reflects the inclusive nature of the COBIT 2019 Design Guide, which is designed to be used by various stakeholders involved in the governance and management of IT.
References:
* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
ISACA.
* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 15

A CEO of a domestic enterprise plans to expand its operations globally. The CEO has selected enterprise goals using the COBIT goals cascade and has tasked the CIO with tailoring COBIT as required. After selecting the relevant alignment goals, which of the following should be the CIOsNEXTpriority?

- A. Management activities
- B. Organizational structure
- C. Design factors
- D. Management objectives

Answer: C

Explanation:
In the COBIT 2019 framework, after selecting the relevant alignment goals, the CIO's next priority should be identifying and understanding the design factors. Design factors are crucial as they influence the tailoring of the governance system to align with the specific needs and context of the enterprise.
The COBIT 2019 Design Guide emphasizes that design factors impact the governance and management objectives and help in customizing the COBIT framework. The selection and analysis of design factors ensure that the governance system is practical and relevant to the enterprise's environment.
Design Factors in COBIT 2019 include:
* Enterprise Strategy:Different strategies (e.g., growth, innovation, cost leadership) require different governance approaches.
* Enterprise Goals:Aligning IT-related goals with overall enterprise goals.
* Risk Profile:Understanding the risk appetite and tolerance.
* I&T-Related Issues:Identifying issues specific to information and technology.
* Threat Landscape:Assessing external and internal threats.
* Compliance Requirements:Meeting legal, regulatory, and contractual obligations.
* Role of IT:Determining IT's role in the enterprise (e.g., support, factory, turnaround, strategic).
* Sourcing Model:Whether IT services are in-house, outsourced, or a combination.
* IT Implementation Methods:Traditional, agile, or hybrid methods used in IT initiatives.
* Technology Adoption Strategy:How quickly the enterprise adopts new technologies.
* Enterprise Size:The size of the enterprise can affect governance and management practices.
The process of tailoring COBIT involves:
* Analyzing Design Factors:Understanding and documenting the enterprise's design factors.
* Designing the Tailored Governance System:Based on the analyzed design factors, select and
* customize the governance and management objectives.
COBIT 2019 Implementation Guide References:
* COBIT 2019 Framework: Introduction and Methodology, Chapter 4.This chapter provides an overview of the COBIT goals cascade and the importance of aligning enterprise goals with IT-related goals.
* COBIT 2019 Design Guide, Chapter 2.This chapter describes design factors in detail and their role in tailoring the governance system.
* COBIT 2019 Implementation Guide, Chapter 3.This chapter outlines the steps for implementing a tailored COBIT governance system, emphasizing the importance of understanding and leveraging design factors.
Thus, the CIO should prioritize understanding the design factors to ensure the tailored COBIT governance system aligns with the enterprise's specific context and requirements. This approach ensures the governance system is both effective and efficient, addressing the unique challenges and opportunities of the enterprise.

NEW QUESTION # 16

What is the role of the board when establishing where the enterprise wants to be?

- A. Setting priorities, time scales, and expectations
- B. Providing expert advice and guidance where appropriate
- C. Obtaining consensus on a required capability target
- D. Ensuring open and fair assessment of IT activities

Answer: A

Explanation:
The role of the board when establishing where the enterprise wants to be is to set priorities, time scales, and expectations. This ensures that the strategic direction and goals are clearly defined and communicated across the organization.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance):This objective outlines the board's responsibilities in setting the strategic direction, including priorities, timeframes, and expectations.
* COBIT 2019 Implementation Guide, Chapter 3:This chapter emphasizes the board's role in defining the enterprise's strategic goals and ensuring that these goals are aligned with governance and management practices.
By setting clear priorities, time scales, and expectations, the board ensures that the enterprise has a focused and coherent strategy for achieving its desired future state.

NEW QUESTION # 17
Which of the following inputs MUST be defined before the planning for a new governance framework can be finalized?

- A. Risk frameworks
- B. Performance management
- C. Enterprise goals
- D. Implementation costs

Answer: C

Explanation:
COBIT 2019 emphasizes:
"Defining enterprise goals is foundational to designing a governance system, as these goals drive the selection and prioritization of governance and management objectives." Without clearly defined enterprise goals, planning cannot proceed effectively.
Reference:COBIT 2019 Design Guide, Section 4.2

NEW QUESTION # 18
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