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BICSI Registered Communications Distribution Designer - RCDD v15 Sample Questions (Q221-Q226):

NEW QUESTION # 221

A critical program for a company fails to deliver its intended benefits. The CEO and program sponsor are both held accountable and, ultimately, their employment is terminated by the board of directors. What should the program manager do before formally closing the program?

- A. Update the benefits register
- B. Transfer all program documentation to the deputy program manager
- C. Share lessons learned with an program team members
- D. Establish a program management information system (PMIS)

Answer: C

NEW QUESTION # 222

A company hires a program manager to create a healthcare management system. After five months the program manager identifies an opportunity to integrate an online medical solution, which could provide additional value to the stakeholders. The program sponsor approves the change in scope.

The program manager should ensure that the results obtained by this opportunity are working in tandem with which of the following?

- A. Benefits management plan
- B. Critical success factors
- C. Key performance indicators
- D. Stakeholder engagement plan

Answer: A

NEW QUESTION # 223

The chief executive officer (CEO) informs the program manager that the delivery date for project A must be compressed by two months to accommodate market needs. Project A relies upon deliverables from projects B and C.

Which of the following should the program manager do first?

- A. Direct the three project managers to crash their projects to allow project A the two months of scheduling needed
- B. Review the program resource management plan with the three project managers emphasizing their critical paths and shared critical resources to understand the possibility of accelerating the schedule
- C. Convene the change board to evaluate the cost benefit of the compression and the impact on the overall program
- D. Engage the executive sponsor and program board to evaluate the CEO's request and determine if the project manager should act on it

Answer: B

NEW QUESTION # 224

A component project of a multiyear program delivers all expected products and services as anticipated. The component project manager obtains approvals from the stakeholders and transitions the benefits to operations.

What should the program manager do next?

- A. Conduct a program audit to confirm that the component project is complete
- B. Verify that the benefits were delivered and authorize component project closure
- C. Keep the component project open until the program benefits are realized
- D. Reassign the component project manager to another component project or activity

Answer: B

NEW QUESTION # 225

A program management team is invited to a company's annual strategy planning session. The CEO discusses the mission and vision of the organization, and how the strategic plan will create opportunities to fulfill them.

How can the program manager use the company's vision to establish a program?

- A. Define the program roadmap, and highlight the individual projects' benefits
- B. Identify program benefits that will enable the fulfillment of strategic goals
- C. Set the priority matrix and map the projects' priorities that will be included in the program
- D. Define the program and component projects to enable the fulfillment of strategic goals

Answer: D

NEW QUESTION # 226

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