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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q24-Q29):

NEW QUESTION # 24

Which occurs when the P3O implementation programme is closed?

- A. Risks to the implementation are captured
- B. Vision Statement is to reflect delivery
- **C. P3O capability becomes business as usual**
- D. Blueprint is produced to document processes

Answer: C

Explanation:

The P3O Foundation (2013) manual states that when the P3O implementation programme closes, the P3O capability becomes business as usual. Section 4.4.5 notes, "Upon closure of the implementation programme, the P3O capability is fully integrated into business as usual, marking the end of the transition phase." This differs from updating the Vision (A), producing the Blueprint (B), or capturing risks (C), which occur earlier.

The 2013 edition emphasizes this transition to ensure operational sustainability, aligning with the P3O's long-term role. This finalizes the implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.4.5, AXELOS.

NEW QUESTION # 25

Which is a responsibility of the P3O Sponsor role?

- A. Ensure the portfolio delivers the required strategy
- B. Recruit the Portfolio Office staff members
- C. Secure the investment required to set up the P3O
- D. Recommend an appropriate mix of programmes and projects

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies securing investment as a key responsibility of the P3O Sponsor. Section 3.5.1 states, "The P3O Sponsor is responsible for securing the investment required to establish and sustain the P3O, advocating its value to senior management." This differs from ensuring portfolio delivery (A), staff recruitment (C), or programme mix (D), which are Portfolio Office or Analyst roles. The 2013 edition emphasizes the Sponsor's leadership in funding advocacy, ensuring the P3O's viability. This role drives strategic commitment and resource allocation.

Reference: P3O Foundation (2013) manual, Section 3.5.1, AXELOS.

NEW QUESTION # 26

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1,3,4
- B. 1,2,3
- C. 2,3,4
- D. 1,2,4

Answer: B

Explanation:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 27

Which is needed when getting the investment for a P3O?

- A. Provision of secretariat services
- B. Independence of assurance services
- C. Recognition of the need for change
- D. Defined portfolio of change

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are

operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 28

What should a P3O recommend for 'must do' changes?

- A. Should be stopped immediately
- B. Should be included in the portfolio to maintain business as usual
- **C. Should be realigned to existing objectives**
- D. Must be completed before new changes are started

Answer: C

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

NEW QUESTION # 29

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