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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q71-Q76):

NEW QUESTION # 71

Which is an important factor when working in a distributed model?

- A. Staff physically co-located to ensure team cohesion
- **B. Effective use of information portals**
- C. Functional roles work in the same location
- D. Use of sophisticated tools and techniques

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies effective use of information portals as a key factor in a distributed model. Section 5.3.1 states, "In a distributed P3O model, effective use of information portals is crucial to facilitate communication and coordination among geographically dispersed teams." This contrasts with co-location (B), same-location roles (C), or sophisticated tools (D), which are impractical or less critical in distributed settings. The 2013 edition emphasizes technology's role in overcoming distance,

ensuring consistent information sharing. This supports efficient collaboration and governance in decentralized structures.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 72

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Business process swimlanes
- B. Capacity planning for resource management
- C. P3O Value Matrix
- D. Knowledge management tools

Answer: C

Explanation:

The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which manages resources.

The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 73

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Portfolio
- B. P3O
- C. Project
- D. Programme

Answer: B

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 74

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Appoint a P3O Sponsor for each region
- B. Implement standard collaborative tools
- C. Support the fast track mobilization of programs
- D. Implement the portfolio prioritization and optimization technique

Answer: B

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states, "Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids

initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models. Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 75

Where should an Organization Portfolio Office ultimately report?

- **A. Main board director**
- B. Corporate services function
- C. Programme Manager
- D. Head of P3O

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation. Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 76

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