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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q36-Q41):

NEW QUESTION #36

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To consider risk from a strategic viewpoint
- B. To provide ongoing prioritization of change initiatives
- C. To provide appropriate decision support to the customers of each office
- D. To understand the capability to be delivered by the being supported

Answer: C

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific

outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels. Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION #37

Which is a function of strategic mapping software?

- A. Matches programmes and projects to portfolio benefits and outcomes
- B. Distributes and shares learning among the PPM community
- C. Models an organization's systems and processes
- D. Supports a common, integrated approach to risk management

Answer: A

Explanation:

The P3O Foundation (2013) manual states that strategic mapping software matches programmes and projects to portfolio benefits and outcomes. Section 6.3.4 notes, "Strategic mapping software is used to match programmes and projects to the benefits and outcomes defined in the portfolio, ensuring alignment with strategic goals." This differs from learning distribution (A), process modeling (B), or risk management (D), which serve other purposes. The 2013 edition highlights its role in visualizing strategic links, supporting P3O's decision-making process. This functionality enhances portfolio optimization and value delivery. Reference: P3O Foundation (2013) manual, Section 6.3.4, AXELOS.

NEW QUESTION #38

Which is needed when getting the investment for a P3O?

- A. Provision of secretariat services
- B. Independence of assurance services
- C. Defined portfolio of change
- D. Recognition of the need for change

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION #39

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Capacity planning for resource management
- B. Management dashboards
- C. Business process swimlanes
- D. Gated reviews

Answer: D

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION #40

Which is delivered by the Blueprint's information flows?

- A. Principle of management by exception
- B. P3O implementation plan
- C. Management of risk
- D. Realization of benefits

Answer: A

Explanation:

The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION #41

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