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Peoplecert PeopleCert DevOps Foundation v3.6 Exam Sample Questions (Q54-Q59):

NEW QUESTION # 54

What is "Cycle Time"?

- A. The total elapsed time from the point when a user story enters the backlog, until the time it is completed
- including the time spent waiting in a backlog
- **B. The time it takes from a story to go from 'in progress' to 'done'**
- C. The time it takes for a requirement to go from the product backlog to live
- D. The time taken from a code commit to completing tests and being ready for continuous delivery

Answer: B

Explanation:

Cycle Time in Agile and DevOps measures the time taken for work to move from the start of active work ("in progress") to completion ("done"). It reflects the efficiency of the development process and helps identify bottlenecks in active work. Bandwidth describes Lead Time, which includes the time spent in the backlog before work starts. It is a subset metric related to build/test time, not the full cycle time.

Shorter cycle times indicate more efficient processes and faster delivery of value. Monitoring cycle time enables continuous improvement by highlighting delays within active work.

References:

PeopleCert DevOps Foundation v3.6 - Flow Metrics

Accelerate- Difference Between Lead Time and Cycle Time

NEW QUESTION # 55

How can Scrum support DevOps' Third Way?

- A. By encouraging Scrum Teams to invite an operational professional to their team
- **B. By using Sprint Retrospectives as learning and improvement opportunities**
- C. By encouraging shorter feedback loops through Daily Scrums
- D. By overcoming constraints and getting more work done

Answer: B

Explanation:

The Third Way of DevOps emphasizes continuous learning and experimentation to drive improvement.

Scrum supports this principle through Sprint Retrospectives, which are dedicated sessions at the end of each sprint where the team reflects on what went well, what could be improved, and how to adapt processes or behaviors.

Retrospectives create a structured space for honest discussion, experimentation, and the application of lessons learned. This aligns directly with the Third Way's focus on learning from successes and failures, promoting innovation, and building a culture of continual improvement.

It focuses on throughput, which aligns more with the First Way (flow). It could improve collaboration but is not a core mechanism of the Third Way. Daily Scrums (shorter feedback loops) is more related to the Second Way.

Thus, B is correct because Sprint Retrospectives directly embody the Third Way's goal of learning and adaptation.

References:

PeopleCert DevOps Foundation v3.6 - Three Ways (Third Way)

The DevOps Handbook- Continuous Learning Culture

Scrum Guide - Sprint Retrospective Purpose

NEW QUESTION # 56

What is the ideal structure for a DevOps Team?

- **A. There is no ideal structure for a DevOps Team**
- B. A cross-functional 'tiger team' for short-term projects
- C. A permanent cross-functional team led by a DevOps Engineer

- D. An expanded Scrum Team that includes members from security, QA and Ops

Answer: A

Explanation:

PeopleCert DevOps Foundation v3.6 emphasizes that there is no single "ideal" team structure for DevOps.

The optimal structure depends on organizational size, maturity, product complexity, and culture.

While cross-functional teams (as described in A and C) are common in mature DevOps environments, and temporary tiger teams (B) may be used for rapid initiatives, the key is flexibility. Some organizations integrate DevOps practices into existing teams, while others create dedicated platform teams, guilds, or enablement teams.

The focus should be on removing silos, fostering collaboration, and aligning around value streams—not adhering to a rigid structure.

References:

PeopleCert DevOps Foundation v3.6 - Team Structures

Team Topologies by Skelton & Pais - Team Patterns in DevOps

NEW QUESTION # 57

A team has recently introduced their first Kanban board and are saying that they are finding it hard to focus and are feeling exhausted from context switching. Additionally, the business is complaining that nothing is being finished and they are yet to receive any of what they asked for.

What do the team need to do?

- A. Add more development resources to the team to cope with the workload
- B. Push more work onto the board to provide more opportunities to deliver something
- **C. Try using Work in Progress limits**
- D. Unblock any blocked work items

Answer: C

Explanation:

When Kanban teams feel overwhelmed and nothing is getting finished, it's a sign that too much work is in progress (WIP).

Work in Progress (WIP) limits are a key Kanban and Lean practice: they restrict how many tasks can be active at one time, forcing teams to focus, finish, and deliver before starting new work.

* Pushing more work (A) or adding more resources (B) worsens the problem.

* Unblocking work (D) is helpful, but the core issue is overload.

Extract-style reference:

"WIP limits encourage teams to finish work before starting new tasks, reducing context switching and enabling better flow and faster delivery."

-Kanban: Successful Evolutionary Change for Your Technology Business, David J. Anderson PeopleCert DevOps Foundation:

Limiting WIP is essential for effective flow and sustainable pace.

NEW QUESTION # 58

Updates to a complex critical business service are released every calendar quarter. The business would like to increase the frequency of releases for this service.

Why would segmenting the service into microservices help to improve the frequency of release?

- A. Microservices can be built quickly to correct or remove errors in the primary system
- **B. Microservices create a service architecture built on smaller modules that can be updated independently without affecting the primary system**
- C. Microservices are always open source so they can be modified frequently to meet business requirements
- D. Microservices are less expensive and therefore can be built and released more frequently

Answer: B

Explanation:

Microservices architecture breaks down applications into small, independent, loosely coupled services that can be developed, tested, and deployed independently.

* Why does this improve release frequency? Each microservice can be updated, tested, and deployed on its own, reducing the risk and coordination overhead associated with monolithic releases.

* This allows for faster feedback and more frequent delivery of value to users.

Extract-style reference:

"Microservices enable teams to deploy independently, reduce deployment risk, and increase release frequency by decoupling services."

-Accelerate: The Science of Lean Software and DevOps, Chapter 4

PeopleCert DevOps Foundation v3.6: Stresses modular architectures for enabling rapid, independent deployments and continuous delivery.

NEW QUESTION # 59

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