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ISACA COBIT Design and Implementation Certificate Sample Questions (Q106-Q111):

NEW QUESTION # 106

Who is responsible for monitoring the achievement of the overall EGIT implementation program plan results, including the achievement of goals and realization of benefits?

- A. Program steering committee
- B. ICIO
- C. IT process owners
- D. IT managers

Answer: A

Explanation:

The program steering committee is responsible for monitoring the achievement of the overall EGIT (Enterprise Governance of Information and Technology) implementation program plan results, including the achievement of goals and realization of benefits. The program steering committee provides oversight and governance for the EGIT implementation program.

This committee ensures that the program is aligned with strategic objectives, monitors progress, and ensures that the desired benefits are realized. They are accountable for the overall success of the implementation.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 7:Details the roles and responsibilities of the program steering committee in overseeing the implementation of the governance system.

* COBIT 2019 Design Guide, Chapter 4:Emphasizes the importance of having a steering committee to provide strategic direction and oversight for the implementation program.

By having the program steering committee monitor the achievement of the EGIT program plan, the enterprise ensures that there is accountability and alignment with business goals.

NEW QUESTION # 107

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Define operational performance metrics.
- B. Establish a return on investment (ROI)target.
- C. Monitor key risk indicators (KRIs).
- **D. Conduct stage gate reviews during implementation.**

Answer: D

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

The project remains aligned with business objectives and stakeholder expectations.

Risks are identified and managed effectively.

Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:

This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

COBIT 2019 Design Guide:Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 108

Which of the following functions would be responsible for executing a contract that retains independent legal consultants to review the level of regulatory compliance of a proposed IT solution?

- A. I&T security
- B. Executive leadership team
- **C. Legal office**
- D. Procurement office

Answer: C

Explanation:

The function responsible for executing a contract that retains independent legal consultants to review the level of regulatory compliance of a proposed IT solution is the Legal Office. This function ensures that all legal aspects, including compliance with regulations, are thoroughly reviewed and addressed.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk): This objective highlights the role of the legal function in managing risk and compliance.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter underscores the responsibilities of the legal office in ensuring that IT solutions comply with regulatory requirements.

The legal office is best positioned to manage contracts with legal consultants and ensure that the proposed IT solution adheres to all necessary legal and regulatory standards.

NEW QUESTION # 109

It is CRITICAL to perform a due diligence review following which type of event?

- A. External consultant assessment
- **B. Merger, acquisition, or divestiture**
- C. Shifts in the market or economy

Answer: B

Explanation:

It is critical to perform a due diligence review following a merger, acquisition, or divestiture. Such events involve significant changes to the organizational structure, assets, and operations, necessitating thorough review to identify risks, synergies, and compliance issues.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk): This objective emphasizes the importance of risk management during significant organizational changes, such as mergers and acquisitions.

COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for due diligence in evaluating potential risks and ensuring that governance and management practices are adapted to new organizational contexts.

A due diligence review ensures that all aspects of the merger, acquisition, or divestiture are carefully assessed, mitigating risks and supporting a smooth transition.

NEW QUESTION # 110

Which of the following is the BEST approach when developing an EGIT implementation program plan?

- **A. Projects that are high-benefit and relatively easy to implement should be selected first.**
- B. Process improvement objectives should not be changed or updated.
- C. Unapproved projects should not be recorded or considered.
- D. All projects should be given the same value and consideration for implementation.

Answer: A

Explanation:

When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum, demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Implementation Guide, Chapter 5: This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the

* governance framework.

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs): This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.

By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 111

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