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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27

During the Sprint, what Scrum Value must the team demonstrate to achieve the goal?

- A. Alignment
- B. Agreement
- C. Completion
- D. Commitment

Answer: D

Explanation:

The Scrum Team must demonstrate Commitment to achieve the Sprint Goal. Commitment is one of the five Scrum Values, and it reflects the team's dedication to the Sprint Goal, the work planned in the Sprint Backlog, and to collaborating effectively. Without commitment, the team cannot focus on delivering the Increment or achieving the Sprint Goal.

According to the 2020 Scrum Guide, the Scrum Values are:

- * Commitment: Dedication to the team's goals and delivering value.
- * Focus: Concentrating on the Sprint Goal and avoiding distractions.

- * Openness: Being transparent about challenges and progress.
- * Respect: Valuing each team member and their contributions.
- * Courage: Facing challenges and making tough decisions.

Why the other options are incorrect:

- * A. Completion: This is not a Scrum Value. Commitment drives completion, but "completion" itself is not a value.
- * C. Agreement: While agreement is important, Scrum does not define it as a core value.
- * D. Alignment: While alignment is critical to achieving goals, it is not one of the five Scrum Values.

NEW QUESTION # 28

If Scrum Teams become too large, they should

- A. Reorganize into multiple cohesive Scrum Teams and share the same Product Goal and Product Backlog
- B. Divide into separate teams each with their own Product Owner
- C. Split into sub-teams based on function
- D. Do nothing and focus on delivering a usable product Increment

Answer: A

Explanation:

If a Scrum Team becomes too large, the team should reorganize into multiple cohesive Scrum Teams that share the same Product Goal and Product Backlog. This approach ensures that all teams remain focused on delivering value while maintaining transparency and alignment.

According to the 2020 Scrum Guide:

- * The ideal size for a Scrum Team is small enough to remain nimble (typically 10 or fewer people).
- * When a Scrum Team becomes too large, it should form multiple smaller teams, all working from the same Product Backlog and pursuing the same Product Goal.

Why the other options are incorrect:

- * A. Split into sub-teams based on function: Scrum encourages cross-functional teams, so dividing based on function contradicts Scrum principles.
- * C. Divide into separate teams each with their own Product Owner: A single Product Owner should manage the Product Backlog to ensure alignment and avoid conflicting priorities.
- * D. Do nothing and focus on delivering a usable product Increment: Not addressing the issue of an oversized team can lead to inefficiencies and reduced team effectiveness.

NEW QUESTION # 29

What should the Scrum Master do if the Developers complain that the Daily Scrum is just a "status update" meeting?

- A. Cancel the Daily Scrum and have status update meetings instead
- B. Make Daily Scrum an optional meeting for the Developers to attend
- C. Explain that the intent of the Daily Scrum is to inspect progress towards the Sprint Goal
- D. Reduce the occurrence for this meeting to once a week

Answer: C

Explanation:

The Scrum Masters should coach the Developers by explaining the intent of the Daily Scrum, which is to inspect progress toward the Sprint Goal and adapt the plan as needed. The Daily Scrum is not a status update meeting—it is a collaborative event for the Developers to synchronize their efforts, share progress, and discuss any impediments.

According to the 2020 Scrum Guide:

- * The Daily Scrum is a 15-minute event where the Developers inspect their progress and adapt their plan to achieve the Sprint Goal.
- * The event belongs to the Developers, and they decide how to structure it, but its purpose must align with the framework's guidance.

Why the other options are incorrect:

- * B. Cancel the Daily Scrum and have status update meetings instead: Status update meetings go against Scrum principles, which emphasize team ownership and collaboration.
- * C. Reduce the occurrence for this meeting to once a week: The Daily Scrum is a daily event for inspection and adaptation; reducing its frequency would hinder the team's ability to remain aligned.
- * D. Make Daily Scrum an optional meeting for the Developers to attend: The Daily Scrum is mandatory for the Developers to inspect and adapt their plan, and making it optional undermines its importance.

NEW QUESTION # 30

A Scrum Team with all the skills necessary to deliver a usable Increment is

- A. Divided into sub-teams.
- B. Difficult to manage.
- C. Distributed.
- **D. Cross-functional.**

Answer: D

Explanation:

Across-functional Scrum Team is one that has all the skills necessary to deliver a usable Increment of the product. This ensures that the team is not dependent on external groups to complete their work, enabling them to deliver value independently.

According to the 2020 Scrum Guide:

* Scrum Teams are cross-functional and self-managing.

* Cross-functionality means the team includes all the necessary skills (e.g., development, testing, design) to complete the work in a Sprint and deliver an Increment.

Why the other options are incorrect:

* A. Divided into sub-teams: Scrum discourages dividing teams based on function. The team should be collaborative and cross-functional.

* B. Distributed: While Scrum Teams can be distributed geographically, this term does not define their ability to deliver a usable Increment.

* D. Difficult to manage: A cross-functional Scrum Team is self-managing and does not require external management.

NEW QUESTION # 31

A member of the Scrum Team does not want to participate in the Sprint Planning event and considers it a waste of time. What should the Scrum Master do first?

- A. Mandate attendance
- B. Discuss the importance of team work
- **C. Meet individually to address concerns**
- D. Ask for management's assistance

Answer: C

Explanation:

When a team member refuses to participate in Sprint Planning, the Scrum Master should first meet individually to address their concerns. Understanding the root cause of their reluctance can help the Scrum Master guide them toward recognizing the value of the event. This approach demonstrates respect and a willingness to resolve the issue constructively.

According to the 2020 Scrum Guide, the Scrum Master is responsible for:

* Coaching team members on the importance of Scrum events, such as Sprint Planning.

* Fostering collaboration and ensuring all team members understand their role and responsibilities in achieving the Sprint Goal.

Why the other options are incorrect:

* A. Ask for management's assistance: Involving management should be a last resort. The Scrum Master should first attempt to resolve the issue directly with the team member.

* B. Mandate attendance: Forcing participation without addressing the underlying concerns could lead to disengagement and resentment.

* C. Discuss the importance of team work: While teamwork is important, addressing the individual's specific concerns first is a more targeted and effective approach.

NEW QUESTION # 32

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