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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q174-Q179):

NEW QUESTION #174

The Test Manager must assemble team members that have which of the following characteristics?

- A. Will spark informal cross training among themselves
- B. Thrive in a routine, structured environment
- C. Possess identical skill sets
- D. Will not change the severity of a defect report

Answer: A

Explanation:

A test manager must assemble team members that will spark informal cross training among themselves. This means that the team

members are willing and able to share their knowledge, skills, and experiences with each other, and learn from each other's feedback and suggestions. This can improve the team's performance, productivity, and quality, as well as foster a collaborative and supportive culture. Cross training can also help the team members to develop new competencies, fill skill gaps, and handle different roles and tasks when needed. Top 10 Leadership Qualities to Distinguish a Test ManagerTest manager roles and responsibilities (with FAQs) References:

- * Top 10 Leadership Qualities to Distinguish a Test Manager Software Test Professionals
- * Test manager roles and responsibilities (with FAQs) Indeed

NEW QUESTION #175

There is a debate in your organization about who can close a defect report The developers think they should be able to reject and close defects without any further steps. The testers are not happy with this approach as they are afraid the rejections may go undetected and the developers may close something without understanding the real problem. How can this problem be rectified?

- A. No one should close a defect report until the release is completed and the product is successfully deployed to production
- B. Only testers should be allowed to close defect reports
- C. Closure should only occur when a defect is fixed and tested
- D. Only management should be allowed to close defect reports

Answer: C

Explanation:

Context Analysis:

Developers want to close defects unilaterally, while testers are concerned about unresolved or misunderstood issues being overlooked.

Defect closure requires validation that the fix is implemented and verified to prevent recurrence of the issue.

Evaluation of Options:

A. Only testers should be allowed to close defect reports:

Incorrect. This creates a bottleneck and removes shared accountability for quality.

B. Only management should be allowed to close defect reports:

Incorrect. Management involvement adds unnecessary delays and complexity.

C . No one should close a defect report until the release is completed and the product is successfully deployed to production: Incorrect. Defects should be closed as they are fixed and tested to ensure progress is tracked.

D . Closure should only occur when a defect is fixed and tested:

Correct. Ensures collaboration between developers and testers to verify the resolution.

Syllabus Alignment:

The ISTQB syllabus emphasizes clear defect management processes, including closure after verification (TM-2.3.4).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-2.3.4)

NEW QUESTION # 176

Which one of the following metrics would be MOST suitable for helping to determine whether test analysis and design is complete? SELECT ONE OPTION

- A. Number of testability defects found in the requirements.
- B. Percentage of requirements linked to passed test cases.
- C. Number of test cases automated versus planned.
- D. Number of product risks covered by test conditions.

Answer: D

NEW QUESTION #177

Which of the following can demotivate a tester? [1]

- A. Working extra hours, resulting in a successful product deployment
- B. When metrics indicate weaknesses in their testing
- C. Receiving direct and honest feedback on areas to improve
- D. When testing is cut short, resulting in a high number of production defects

Answer: D

Explanation:

This can demotivate a tester because it implies that the tester's work is not valued or respected by the management or the stakeholders. It also suggests that the tester's efforts and skills are wasted or ineffective, as the product quality is compromised and the customer satisfaction is reduced. Testing is cut short when there is insufficient time, budget, or resources allocated for testing, or when there is pressure to release the product without adequate testing. This can lead to frustration, dissatisfaction, and loss of confidence among the testers. Top 6 things that demotivate a developerHow to Demotivate Your Best Employees References:

- * Top 6 things that demotivate a developer Amsterdam Standard
- * How to Demotivate Your Best Employees HBS Working Knowledge

NEW QUESTION #178

Which two items are MOST important for inclusion in your tool selection plan for batch-only performance testing?

- A. Mitigation of the risk that the tool will not integrate well with the existing tool landscape
- B. A cost-benefit analysis that includes the costs of recurring licensing and support charges
- C. A cost-benefit analysis that includes the costs of evaluating and selecting the correct tool
- D. Estimation of the time that will be needed for each performance test run with the tool
- E. Mitigation of the risk that the vendor's support may become less satisfactory over time

Answer: A,C

Explanation:

The ISTQB syllabus specifies key principles fortool selection:

- * Compatibility and integration with the current infrastructure arecritical for tool success
- * Evaluation and selection costs are a necessary part of cost-benefit analysis Here, B addresses integration risks, which are vital given the existing environment, and E addresses cost considerations related to selection and evaluation, especially crucial when budgets are constrained and open-source tools are considered.

Reference:ISTQB-CTFL Syllabus 2018 V3.1, section 6.2.1 "Main Principles for Tool Selection"

NEW QUESTION #179

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