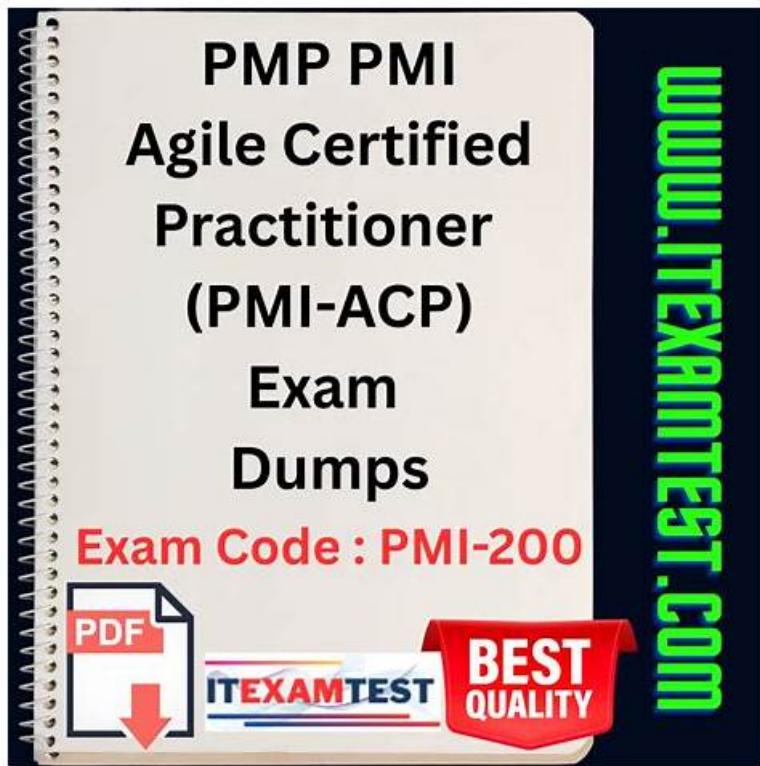


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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q46-Q51):

NEW QUESTION # 46

Spike solutions are appropriate when:

- A. the business requirements are vague or inadequate for an iteration.
- B. there is insufficient time to refactor, but there is a need to resolve a specific problem
- **C. a specific technical QUESTION NO: needs to be answered, stopping work on the spike as soon as it answers that question.**
- D. a technology is understood well and has been used for a while, but needs a problem to be debugged.

Answer: C

NEW QUESTION # 47

The initial roadmap and release dates for an agile project were set based on data from similar projects and some expert opinions. Halfway through the project, however, the team's estimates are different. Based on the team's velocity, two more iterations were necessary to accomplish the initial scope.

How should the agile lead explain the difference to the project sponsor?

- A. Explain the list of materialized risks not considered at the beginning of the project led to extra work hours and costs.
- B. Explain some features and requirements made aspects of the project unique and are not comparable to previous experiences.
- C. Explain how many scope changes were requested by the product owner and how many hours the team dedicated to unplanned tasks.
- **D. Explain that initial estimates help measure project feasibility but the real estimates depend on how much the team learns in each sprint.**

Answer: D

Explanation:

In Agile, estimates are initially based on previous experiences or expert opinions, but as the team progresses through sprints, they gain more insight into the project's actual complexity and the team's capacity. Agile estimates evolve over time based on the team's velocity, which reflects how much work the team can realistically handle. This is why the actual scope and timelines can differ from initial estimates. The agile lead should emphasize that the initial estimates were helpful for understanding feasibility, but the true estimates are refined continuously as the team gains more experience and understanding of the work, and as complexities or dependencies become clearer during each sprint.

NEW QUESTION # 48

Prior to a retrospective, discussions among team members indicate conflict. An agile practitioner wants to ensure an open and safe environment during the retrospective.

What should the agile practitioner do?

- A. Encourage the team to continue working to maintain the iteration's schedule
- **B. Review established ground rules with the team**
- C. Meet with the product owner and stakeholders to discuss the issue
- D. Ask team members specific questions to identify the cause

Answer: B

NEW QUESTION # 49

To create the project vision, an agile team has scheduled an initial meeting with their customer representative.

What should the team bring to this meeting?

- A. A list of project stakeholders and user stories
- B. A list of templates to be used to create the project vision
- **C. A list of questions for the team and customer representative**
- D. A checklist for future acceptance tests for project deliverables

Answer: C

NEW QUESTION # 50

The scrum master for a large project must provide an estimate of what can be delivered in six months. What should the scrum master do?

- A. Use the team's historical velocity to calculate a range of features that can be delivered
- B. Have the team estimate in story points to commit to a specific set of features
- C. Explain that a commitment will be provided after planning
- D. Commit to a specific feature set for delivery

Answer: A

NEW QUESTION # 51

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