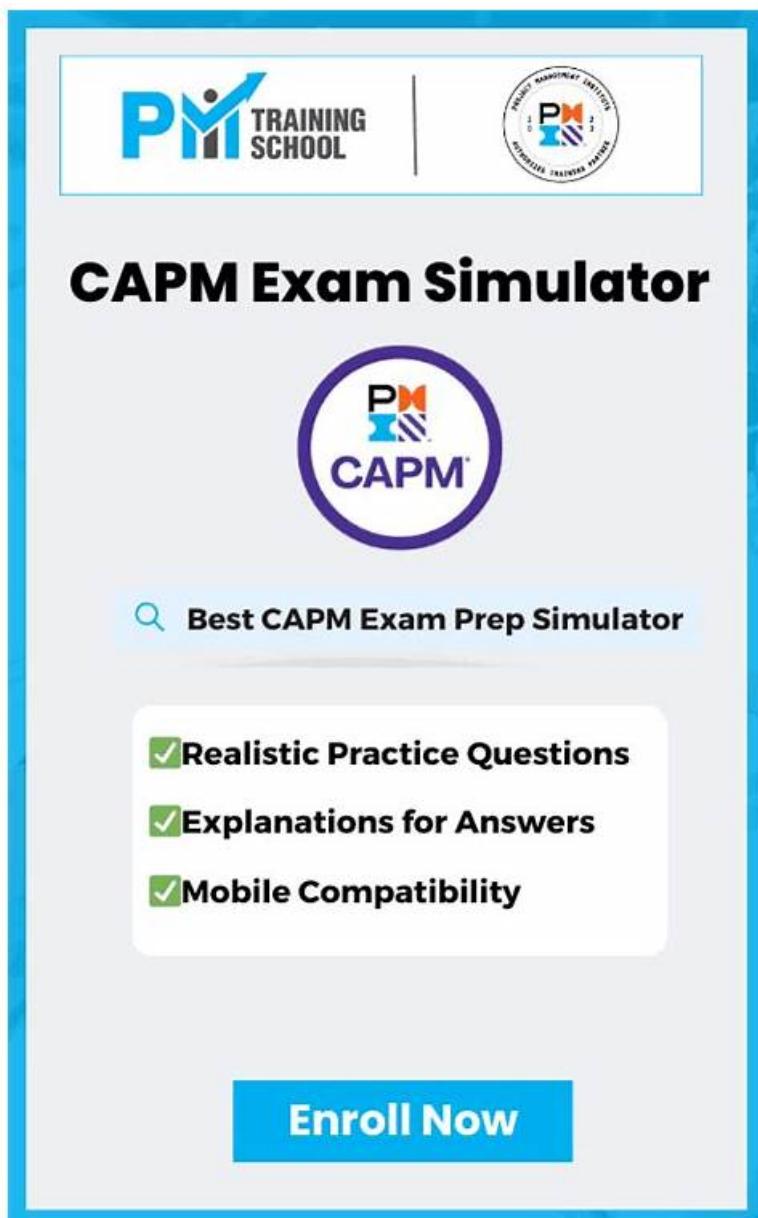


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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1244-Q1249):

NEW QUESTION # 1244

In the business analysis aspect of a construction project, what is the purpose of the requirements validation process?

- A. Ensures a thorough unit test case coverage
- B. Ensures an accurate reflection of the stakeholders' intentions
- C. Ensures the successful delivery of business value
- D. Ensures that the business problem is solved

Answer: B

NEW QUESTION # 1245

Which of the following is an input to the Perform Qualitative Risk Analysis process?

- A. Risk categorization
- B. Risk urgency
- C. Risk data quality assessment
- D. Risk register

Answer: D

Explanation:

Explanation/Reference:

Explanation:

11.2.3.1 Risk Register

The primary output from Identify Risks is the initial entry into the risk register. The risk register is a document in which the results of risk analysis and risk response planning are recorded. It contains the outcomes of the other risk management processes as they are conducted, resulting in an increase in the level and type of information contained in the risk register over time. The preparation of the risk register begins in the Identify Risks process with the following information, and then becomes available to other project management and risk management processes:

List of identified risks. The identified risks are described in as much detail as is reasonable. A structure for describing risks using risk statements may be applied, for example, EVENT may occur causing IMPACT, or If CAUSE exists, EVENT may occur leading to EFFECT. In addition to the list of identified risks, the root causes of those risks may become more evident. These are the fundamental conditions or events that may give rise to one or more identified risks. They should be recorded and used to support future risk identification for this and other projects.

List of potential responses. Potential responses to a risk may sometimes be identified during the Identify Risks process. These responses, if identified in this process, should be used as inputs to the Plan Risk Responses process.

Process: 11.3 Perform Qualitative Risk Analysis

Definition: The process of prioritizing risks for further analysis or action by assessing and combining their probability of occurrence and impact.

Key Benefit: The key benefit of this process is that it enables project managers to reduce the level of uncertainty and to focus on high-priority risks.

Inputs

1. Risk management plan
2. Scope baseline
3. Risk register
4. Enterprise environmental factors
5. Organizational process assets

Tools & Techniques

1. Risk probability and impact assessment

2. Probability and impact matrix
3. Risk data quality assessment
4. Risk categorization
5. Risk urgency assessment
6. Expert judgment
- Outputs
1. Project documents updates

NEW QUESTION # 1246

Project deliverables that have been completed and checked for correctness through the Control Quality process are known as:

- A. Verified deliverables.
- B. Validated deliverables.
- C. Activity resource requirements.
- D. Acceptance criteria.

Answer: A

NEW QUESTION # 1247

What is the difference between verified and accepted deliverables?

- A. Accepted deliverables have been completed and checked for correctness; verified deliverables have been formally approved by the customer or authorized stakeholder.
- B. Accepted deliverables have been inspected by the quality team; verified deliverables are outputs from the Validate Scope process.
- C. Accepted deliverables have been formally signed off and approved by the authorized stakeholder; verified deliverables have been completed and checked for correctness.
- D. Accepted deliverables have been formally accepted by the project manager; verified deliverables are the outputs from the Control Quality process

Answer: A

NEW QUESTION # 1248

How should a project manager plan communications for a project which has uncertain requirements?

- A. Adopt a strong change control board process, establish focal points for main subjects, and promote formal and transparent communication.
- B. Include stakeholders in project meetings and reviews, use frequent checkpoints, and co-locate team members only.
- C. Invite customers to sprint planning and retrospective meetings, update the team quickly and on a daily basis, and use official communication channels.
- D. Adopt social networking to engage stakeholders, issue frequent and short messages, and use informal communication channels.

Answer: A

NEW QUESTION # 1249

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