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## Scrum Professional Scrum Master I Sample Questions (Q268-Q273):

### NEW QUESTION # 268

Which Scrum Value is affected by a lack of trust in the Scrum Team?

- A. Commitment.
- B. Focus
- **C. All of the above.**
- D. Openness
- E. Respect
- F. Courage

**Answer: C**

#### NEW QUESTION # 269

Which two ways of creating Scrum Teams are consistent with Scrum's values?  
(choose the best two answers)

- A. The Chief Product Owner determines the new team structures and assignments.
- **B. Existing teams propose how they would like to go about organizing into the new structure.**
- C. Managers personally re-assign current subordinates to new teams.
- **D. Bring all the people together and let them organize into Scrum Teams**
- E. Managers collaborate to assign individuals to specific teams.

**Answer: B,D**

Explanation:

The best two answers are A and C. These two ways of creating Scrum Teams are consistent with Scrum's values because they respect the self-organization and empowerment of the people who will be working in the teams. They also foster openness and courage by allowing the people to express their preferences and opinions about the new structure.

B, D and E are not consistent with Scrum's values because they impose a top-down approach that does not involve the people who will be affected by the change. They also undermine the commitment and focus of the teams by assigning them to work on something they may not be interested in or passionate about.

#### NEW QUESTION # 270

You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

- **A. The product has one Product Backlog.**
- B. There should be six Product Owners, reporting to a chief Product Owner.
- **C. There should be only one Product Owner.**
- D. Each Scrum Team should have a separate Product Backlog.
- E. There should be six Product Owners, one for each Scrum Team.

**Answer: A,C**

Explanation:

The product has one Product Backlog, as it is a single source of requirements for any changes to be made to the product. There should be only one Product Owner, who is accountable for maximizing the value of the product and the work of the Development Team. Having multiple Product Owners or Product Backlogs would create confusion, inconsistency, and waste.

#### NEW QUESTION # 271

Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

- A. The Scrum Team.
- B. The Product Owner.
- **C. The Developers.**
- D. The Project Manager.

**Answer: C**

#### NEW QUESTION # 272

What two techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which development techniques to apply? (Choose two.)

- A. Ask an external technical specialist to make the decision.
- B. Send every team member to the company's HR department to express their concerns.
- **C. Involve the complete Development Team.**

- D. Use coaching techniques; such as open questions and active listening.

**Answer: C,D**

Explanation:

According to the Scrum Guide<sup>1</sup>, the Developers are self-organizing and decide how to turn Product Backlog items into an Increment of value. No one tells them how to do their work. The Developers are accountable for creating a plan for the Sprint, the Sprint Backlog. The Scrum Master is accountable for establishing Scrum as defined in the Scrum Guide. They do this by helping everyone understand Scrum theory and practice, both within the Scrum Team and the organization. Therefore, when the Scrum Team gets caught in an internal disagreement about which development techniques to apply, two techniques that the Scrum Master could use are:

Involve the complete Development Team, as they are responsible for managing and refining their own work.

Use coaching techniques, such as open questions and active listening, to help the Development Team resolve their conflict and reach a consensus.

The other options are not appropriate, as they may undermine the self-organization and empowerment of the Developers.

## NEW QUESTION # 273

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