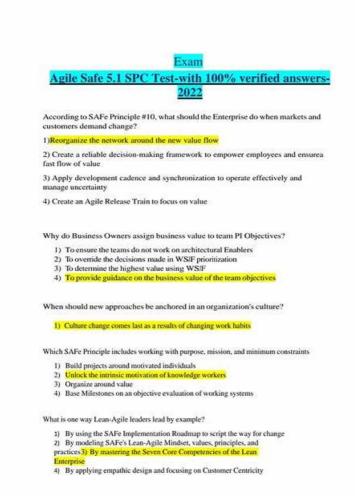
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NEW QUESTION #77

What are the primary responsibilities of Program Portfolio Management (PPM)?

- A. Governance, investment funding, product strategy.
- B. Governance, strategy and investment funding, program management.
- C. Program management, stakeholder management, PI Planning.
- D. Lightweight business case, Epic specification workshop, Budget allocation.

Answer: B

Explanation:

Program Portfolio Management (now commonly referred to as Lean Portfolio Management in SAFe 6.0) is accountable for: Strategy and Investment Funding: Ensuring the portfolio's investments align with the enterprise's business strategy.

Agile Portfolio Operations (Program Management): Supporting program execution, including coordination and support across value streams.

Governance: Assuring compliance, monitoring progress, and evaluating outcomes.

SAFe 6.0 documentation emphasizes these three pillars as the core responsibilities of LPM/PPM.

 $Option\ D\ omits\ program\ management,\ while\ B\ and\ C\ list\ activities\ or\ deliverables\ but\ not\ the\ full\ scope\ of\ responsibilities.$

References:

SAFe 6.0 Website: Lean Portfolio Management

SPC 6.0 Guide: "Strategy and Investment Funding, Agile Portfolio Operations, and Lean Governance are the primary responsibilities of Lean Portfolio Management."

NEW QUESTION #78

Which SAFe Principle advocates flexible designs to support changing requirements?

- A. Decentralize decision-making
- B. Assume variability; preserve options
- C. Apply systems thinking
- D. Build incrementally with fast, integrated learning cycles

Answer: B

Explanation:

SAFe Principle #3 is "Assume variability; preserve options." This principle encourages organizations to maintain multiple requirements and design options for a longer period in the development cycle, enabling them to respond to changing needs with flexible designs. This mitigates risk and increases the chance of finding optimal solutions.

References:

SAFe 6.0, "SAFe Principles"

SPC 6.0 Guide, "Becoming a Lean-Agile Leader" module

NEW OUESTION #79

(Select 4) What are legitimate examples of management as an enabling function, rather than as top-down control?

- A. Working with other departments to establish better communication among teams.
- B. Creating an environment of mutual influence.
- C. Creating work breakdown structures.
- D. Assigning team members to handle external dependencies.
- E. Communicating the Solution Vision with the teams.
- F. Developing skills and career paths for team members.
- G. Assigning backlog items to team members.

Answer: A,B,C,F

NEW QUESTION #80

When is the Solution Demo conducted?

- A. At the end of each PI.
- B. Mid-PI.
- C. On demand.
- D. At the end of each Sprint.

Answer: A

Explanation:

The Solution Demo is conducted at the end of each Program Increment (PI) and demonstrates the integrated work of multiple ARTs in a Solution Train. This ensures the solution increment meets requirements and allows for stakeholder feedback.

References:

SAFe 6.0 Website: Solution Demo

SPC 6.0 Guide: "The Solution Demo is held at the end of each PI to show integrated solution increments."

NEW QUESTION #81

What is the most effective way to train the System Team members to operate effectively as part of the train?

- A. Have them review the SAFe Foundations presentation and provide on-the-job training.
- B. Have them attend Leading SAFe training.
- C. Have them attend Leading SAFe training and Scrum Master orientation.
- D. Have them attend Implementing SAFe training with SPC certification.
- E. Have them attend SAFe for Teams training with all other teams on the train.

Answer: E

NEW QUESTION #82

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