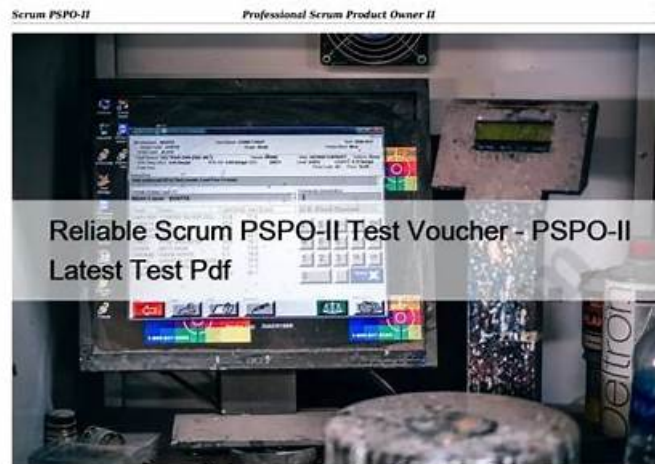


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Scrum PSPO-II (Professional Scrum Product Owner II) Exam is an advanced level certification offered by Scrum.org. It is designed for product owners who have a thorough understanding of the Scrum framework and have experience in leading and managing product development teams. Professional Scrum Product Owner II certification is an excellent way for product owners to demonstrate their knowledge and skills in product ownership and management.

Scrum PSPO-II certification exam is designed to assess the candidate's understanding of Scrum, agile principles, and Product Ownership. PSPO-II exam is a challenging test that requires the candidate to demonstrate deep knowledge and expertise in product ownership. PSPO-II exam is conducted online and consists of multiple-choice questions, case studies, and essay questions. PSPO-II exam is time-bound and must be completed within a set time limit.

The Professional Scrum Product Owner II certification process for the PSPO-II exam involves passing an online assessment that consists of 30 multiple-choice questions. PSPO-II exam is time-limited and lasts for 90 minutes. The passing score for the exam is 85%, and individuals who successfully pass the exam are awarded the PSPO-II certification.

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The Professional Scrum Product Owner II (PSPO-II) Certification Exam is designed to test the advanced knowledge and skills of experienced Product Owners who have already obtained the PSPO-I certification. PSPO-II Exam is part of the Scrum.org certification program, which is recognized worldwide as a leading authority in Scrum methodology and agile product development.

Scrum PSPO-II (Professional Scrum Product Owner II) Exam is an advanced certification program designed for product owners who possess a deep understanding of Scrum principles and have gained considerable experience in executing product development projects using Scrum methodology. Professional Scrum Product Owner II certification program is offered by Scrum.org, a leading global organization that aims to improve the profession of software development through the promotion of Scrum practices and values.

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Scrum PSPO-II certification is recognized globally and signifies the product owner's mastery of advanced product ownership concepts and practices. Professional Scrum Product Owner II certification is offered by Scrum.org, a leading global provider of Scrum training, certification, and consulting services. Scrum.org is committed to maintaining the highest standards of excellence in Scrum education and certification, and the Scrum PSPO-II Certification is one of the most prestigious certifications for product owners.

Scrum Professional Scrum Product Owner II Sample Questions (Q12-Q17):

NEW QUESTION # 12

If a Scrum Team uses Product Backlog refinement, when should it occur?
(choose the best two answers)

- A. The Product Owner takes the time between the Sprints to do it.
- B. Business Analysts in the organization should do this work for the Scrum Team 1-2 Sprints ahead of the development Sprints.
- C. The Product Owner must do this as essential work in Sprint 0.
- D. The Product Owner and the Developers do it in the current Sprint if they have been unable to do it in preceding Sprints.
- E. The Product Owner and the Developers can refine the Product Backlog during any Sprint as needed, ideally in advance of the upcoming Sprint.

Answer: D,E

Explanation:

Product Backlog refinement is an ongoing activity that can occur at any time during a Sprint, as needed. The Product Owner and Developers collaborate on this task, ideally in advance of the upcoming Sprint to ensure clarity and readiness of the work. If refinement has not been done in preceding Sprints, it should be done in the current Sprint to maintain the flow of valuable work (E). This approach is consistent with the Scrum principle of continuous improvement and the iterative, incremental nature of Scrum.

NEW QUESTION # 13

As a Product Owner you become aware that the quality assurance criteria, defined in the Definition of Done, were not met for the latest Increment. Which of the following statements are true?
(choose the best four answers)

- A. The incomplete Sprint Backlog items should be returned to the Product Backlog.
- B. The Scrum Team should not release the Increment.
- C. The indication of progress on the Product Backlog is not transparent.
- D. The next Sprint may be interrupted when quality issues are encountered.
- E. The project manager cannot effectively update the plan.

Answer: A,B,C,D

Explanation:

According to the Professional Scrum Product Owner™ II certification guide¹, the Definition of Done is a formal description of the state of the Increment when it meets the quality measures required for the product.

The Definition of Done creates transparency by providing everyone a shared understanding of what work was completed and what standards were met as part of the Increment. If the Definition of Done is not met, the Increment is not Done and cannot be released. Therefore, the following statements are true:

A: The next Sprint may be interrupted when quality issues are encountered. This is true because the Scrum Team may have to spend time fixing the quality issues in the previous Increment before working on the new Sprint Backlog items. This may affect the Sprint Goal and the delivery of value.

C: The indication of progress on the Product Backlog is not transparent. This is true because the Product Backlog items that were supposedly Done in the previous Sprint are actually not Done according to the Definition of Done. This means that the Product Owner cannot accurately forecast the release plan and the stakeholders cannot trust the progress reports.

D: The Scrum Team should not release the Increment. This is true because releasing an Increment that does not meet the Definition of Done may compromise the quality, usability, and value of the product. It may also damage the reputation and trust of the Scrum Team and the organization.

E: The incomplete Sprint Backlog items should be returned to the Product Backlog. This is true because the Sprint Backlog items that were not Done according to the Definition of Done are still part of the Product Backlog. The Product Owner should re-order them based on their value and priority and decide when to include them in the next Sprint.

The following statement is false:

B: The project manager cannot effectively update the plan. This is false because there is no project manager role in Scrum. The Product Owner is responsible for managing the Product Backlog and the value delivery, while the Scrum Master is responsible for facilitating the Scrum process and removing impediments. The Developers are responsible for managing the Sprint Backlog and the quality of the Increment.

References: 1: Professional Scrum Product Owner™ II Certification | Scrum.org

NEW QUESTION # 14

You have been a Product Owner at a new company for a few weeks. It has become clear to you that many people, both inside and outside the Scrum Team, expect close involvement in the decisions that you, as a Product Owner, are accountable for.

As a result, you find that it takes too long to make decisions. Which of the following are reasonable options you could take? (choose the best three answers)

- A. Allow other members of the Scrum Team and stakeholders to continue making decisions they are not accountable for; documenting which decisions do not deliver the intended value.
- B. Create and share a delegation board that displays your decision-making areas and work with your Scrum Team to clarify decision making accountability and responsibility.
- C. Start making all the decisions without consulting the others who have expressed interest.
- D. Demonstrate, with the help of data, how long it is taking you to make decisions and the impact that the long decision-making cycle has on delivering value to the customer.
- E. Work with your Scrum Master to better understand what next steps you can take to move the company's understanding of product ownership up in the maturity curve towards Entrepreneur.

Answer: B,D,E

Explanation:

As a Product Owner, you are responsible for making decisions that maximize the value of the product and align with the product vision and strategy. However, you also need to collaborate with the Scrum Team and the stakeholders, and respect their input and feedback. Making decisions without consulting them or allowing them to make decisions they are not accountable for can lead to confusion, conflict, and waste. Therefore, options A and B are not reasonable.

Option C is a reasonable option because it helps you communicate your decision-making areas and delegate some decisions to the appropriate level of the organization. A delegation board is a tool that shows who has the authority to make which decisions, and how much involvement is expected from others. By creating and sharing a delegation board, you can clarify your role as a Product Owner, empower the Scrum Team and the stakeholders, and reduce the time and effort spent on decision making.

Option D is also a reasonable option because it helps you improve the company's culture and mindset towards product ownership. As a Product Owner, you need to act as an entrepreneur, who is able to innovate, experiment, and validate assumptions. However, not all organizations are ready to support this kind of product ownership, and some may have a more traditional or bureaucratic approach. Working with your Scrum Master, you can identify the gaps and barriers that prevent you from being an effective Product Owner, and take steps to overcome them. For example, you can educate and coach the organization on the benefits of agile product management, create a shared product vision and roadmap, and foster a culture of trust and transparency.

Option E is another reasonable option because it helps you demonstrate the value of your decisions and the cost of delay. As a Product Owner, you need to use data and evidence to support your decisions and measure their impact. By showing how long it is taking you to make decisions and how that affects the delivery of value to the customer, you can justify your choices and persuade others to support them. You can also use data to identify the most important and urgent decisions, and prioritize them accordingly. This way, you can avoid analysis paralysis and focus on delivering value faster and more frequently.

NEW QUESTION # 15

The only person who can abnormally terminate a Sprint is?

(choose the best answer)

- Answer: C**

The Scrum Guide specifies that only the Product Owner has the authority to cancel a Sprint. This is because the Product Owner is responsible for maximizing the value of the product and may decide to cancel a Sprint if the Sprint Goal becomes obsolete or if they foresee that the current direction will not lead to a valuable outcome.

- A. Escalate to the steering committee to make the call.
- B. Pick the two most influential stakeholders and satisfy their needs, then release.
- C. Wait until all essential features are complete before releasing the product.
- D. Release when you can satisfy at least a single outcome, even though not all features are implemented.

- [illegible]

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