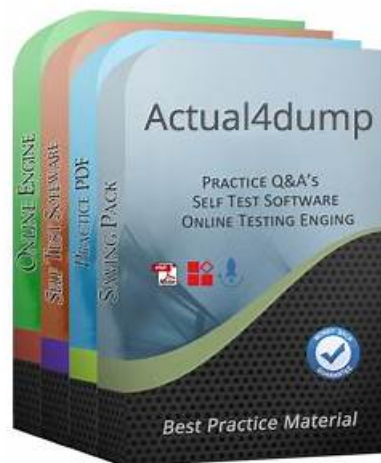


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CIPS Project and Change Management Sample Questions (Q59-Q64):

NEW QUESTION # 59

One of Juran's ten steps to quality improvement states that:

- A. an organization should minimize top management involvement in the achievement of individual employee goals
- B. an organization should entrust improvement to individual employees rather than appointing teams or facilitators
- C. an organization should build awareness of the need and opportunity for improvement
- D. an organization should avoid "keeping score" in order to achieve an overall atmosphere of quality improvement

Answer: C

NEW QUESTION # 60

A common _____ process is reporting performance, where project stakeholders can identify any necessary changes that may be required to keep the project on track.

- A. executing
- B. planning
- C. monitoring and controlling
- D. closing

Answer: C

NEW QUESTION # 61

Which of the following is true of the project life cycle?

- A. in the early phases of a project life cycle, resource needs are usually lowest
- B. more resources are usually needed during the initial phases of a project than during the middle or final phases
- C. in the later phases of the project life cycle, the level of uncertainty is usually the highest
- D. it is much more expensive to make major changes to a project during the earlier phases than the latter phases

Answer: D

NEW QUESTION # 62

Six Sigma's target for perfection is the achievement of no more than _____ defects, errors, or mistakes per million opportunities.

- A. 13.4
- B. 0
- C. 3.4
- D. 1.34

Answer: C

NEW QUESTION # 63

Describe critical path analysis. How is the critical path calculated?

- A. False
- B. planning
- C. True
- D. Critical path analysis is a technique used to define how long a project will take to complete. The critical path of a project is calculated by first finding all of the paths, and then locating the longest path that has the least amount of slack time. Typically, travel from each node has a duration (days or weeks, etc.) that can be added up when traveling from start-to-finish of a project.

Answer: D

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