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## Scaled Agile SAFe 6 Agilist - Leading SAFe (SA) (6.0) Sample Questions (Q23-Q28):

### NEW QUESTION # 23

What is one way to describe a cross-functional Agile Team?

- A. They are optimized for communication and delivery of value
- B. They deliver value every 6 weeks
- C. They release customer products to production continuously
- D. They are made up of individuals, each of whom can define, develop, test, and deploy the system

**Answer: A**

Explanation:

This is one way to describe a cross-functional Agile team. A cross-functional Agile team is a group of 5-11 individuals who have the skills and authority to define, build, test, and deploy some element of solution value-all within a short iteration timebox. A cross-functional Agile team is optimized for communication and delivery of value by having clear roles and responsibilities, shared goals and commitments, frequent feedback and collaboration, high trust and accountability, and continuous improvement. References: Cross- functional Agile Teams

#### NEW QUESTION # 24

What is found on an ART planning board?

- A. User Stories
- B. Features
- C. EPics
- D. Tasks

**Answer: B**

Explanation:

Features are found on an ART planning board. An ART planning board is a tool that helps teams visualize and manage the work items for an Agile Release Train (ART). An ART is a long-lived team of Agile teams that delivers value in a regular cadence. Features are high-level descriptions of system behaviors that provide business value to a stakeholder. Features are derived from epics and decomposed into user stories or enablers.

Features are prioritized by business value using Weighted Shortest Job First (WSJF) and planned for Program Increments (PIs) by the ART teams. References: Organizing Around Value with ARTs, ART Planning Board

#### NEW QUESTION # 25

Optimizing flow means identifying what?

- A. Activities that lack innovation
- B. Predictability issues of the train
- C. Delays
- D. Key performance indicators

**Answer: C**

Explanation:

The workbook details that optimizing flow is heavily dependent on:

"Most problems with your process will surface as delays... Reducing delays is the fastest way to reduce time- to-market." Thus, identifying and eliminating delays is the critical activity when optimizing flow.

Source:Workbook, Page 2-11

#### NEW QUESTION # 26

What is the focus of Lean Thinking?

- A. Ensuring respect for people and culture
- B. Reducing delays
- C. Moving to an iterative development process
- D. Implementing objective measures of progress

**Answer: B**

Explanation:

Reducing delays is the focus of Lean thinking. Lean thinking is a philosophy and a set of principles and practices that aim to eliminate waste and optimize value delivery. Waste is anything that does not directly contribute to customer value or that causes delays in delivering value. Delays are the primary cause of waste, as they increase inventory, risk, variability, overhead, and dissatisfaction. Reducing delays means minimizing the time between customer need and value delivery, which improves quality, efficiency, and customer satisfaction. References: Thriving in the Digital Age, SAFe Principle #2

#### NEW QUESTION # 27

How does SAFe recommend using a second operating system to deliver value?

- **A. Organize the Enterprise around the flow of value while maintaining the hierarchies**
- B. Build a small entrepreneurial network focused on the Customer instead of the existing hierarchies
- C. Leverage Solutions with economies of scale
- D. Reorganize the hierarchies around the flow of value

**Answer: A**

Explanation:

SAFe draws from Kotter's model and describes the dual operating system:

"Organize the Enterprise around the flow of value while maintaining the hierarchies... This dual system leverages stability and speed."

#### NEW QUESTION # 28

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