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Scaled Agile SAFe Practice Consultant SPC (6.0) Sample Questions (Q55-Q60):

NEW QUESTION # 55
(Select 4) What are legitimate examples of management as an enabling function, rather than as top-down control?

- A. Creating an environment of mutual influence.
- B. Assigning team members to handle external dependencies.
- C. Working with other departments to establish better communication among teams.
- D. Communicating the Solution Vision with the teams.
- E. Developing skills and career paths for team members.
- F. Assigning backlog items to team members.
- G. Creating work breakdown structures.

Answer: A,C,D,E

Explanation:
SAFe emphasizes enabling leadership over command-and-control. Legitimate enabling functions include:
B: Communicating vision helps teams align without dictating execution.
C: Facilitating cross-team communication removes barriers, enabling team success.
F: Developing skills and career paths grows team capability and autonomy.
G: Creating mutual influence supports empowerment and innovation.
Options A, D, and E are examples of directive, top-down control-antithetical to Lean-Agile leadership.
References:
SAFe 6.0 Website: Lean-Agile Leadership
SPC 6.0 Guide: "Lean-Agile leaders enable, coach, and develop teams instead of directing their work."

NEW QUESTION # 56
Phase-gate Milestones are not a good predictor of project performance.

- A. False
- B. True

Answer: B

Explanation:
SAFe and Lean-Agile principles recognize that traditional phase-gate milestones (sign-offs at project checkpoints) do not accurately predict or ensure performance or outcomes. Empirical milestones-based on actual, working systems-are favored.
"Phase-gate milestones are not good predictors of progress or project performance; Lean-Agile development relies on objective evaluation of working systems." (Source: SAFe 6.0 Framework: Lean-Agile Milestones)

NEW QUESTION # 57
(Select 3) Enablers can be used for any activities that are necessary to support upcoming business features, but
generally they fall in one of 3 categories:

- A. Team tasks
- B. Exploration
- C. Architecture
- D. Vertical slice of a feature
- E. Infrastructure

Answer: B,C,E

NEW QUESTION # 58

What are the primary responsibilities of Program Portfolio Management (PPM)?

- A. Governance, strategy and investment funding, program management.
- B. Governance, investment funding, product strategy.
- C. Lightweight business case, Epic specification workshop, Budget allocation.
- D. Program management, stakeholder management, PI Planning.

Answer: A

Explanation:
Program Portfolio Management (now commonly referred to as Lean Portfolio Management in SAFe 6.0) is accountable for:
Strategy and Investment Funding: Ensuring the portfolio's investments align with the enterprise's business strategy.
Agile Portfolio Operations (Program Management): Supporting program execution, including coordination and support across value streams.
Governance: Assuring compliance, monitoring progress, and evaluating outcomes.
SAFe 6.0 documentation emphasizes these three pillars as the core responsibilities of LPM/PPM.
Option D omits program management, while B and C list activities or deliverables but not the full scope of responsibilities.
References:
SAFe 6.0 Website: Lean Portfolio Management
SPC 6.0 Guide: "Strategy and Investment Funding, Agile Portfolio Operations, and Lean Governance are the primary responsibilities of Lean Portfolio Management."

NEW QUESTION # 59

(Select 2) What factors favor centralized decision-making?

- A. High cost of delay
- B. Economies of scale
- C. Need for fast decision-making.
- D. Appropriate authority level of the decision maker.
- E. Infrequent decisions.

Answer: B,E

Explanation:
SAFe encourages decentralized decision-making except when:
A: Decisions are infrequent-centralizing avoids redundant local learning.
C: Economies of scale can be achieved-centralized buying or standards reduce cost/complexity.
Fast decision needs (B), high cost of delay (E), and decisions within the authority of those closest to the work (D) all favor decentralization.
References:
SAFe 6.0 Website: Principle #9: Decentralize Decision-Making
SPC 6.0 Guide: "Centralize infrequent decisions and those enabling economies of scale; decentralize everything else."

NEW QUESTION # 60

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